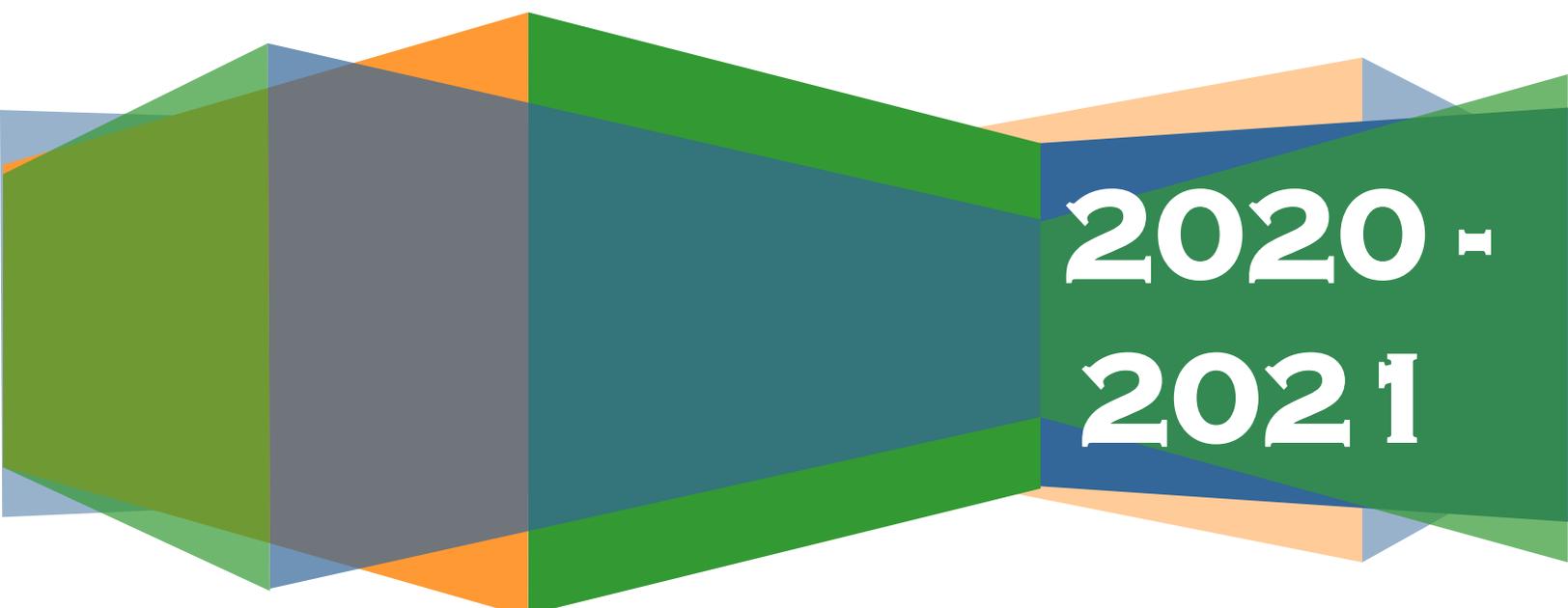




ILLINOIS



2020 -
2021

BIENNIAL BUDGET



CITY MANAGER'S OFFICE



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CITY MANAGER'S OFFICE



2020-2021 BIENNIAL BUDGET

SECTION 1:

Budget Summary

Budget Transmittal Letter

Budget in Brief

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Strategic-Budget-Performance Alignment Overview

Community Feedback Summary

Budgeting for Outcomes

Department-Level Budget Overview



OFFICE OF THE CITY MANAGER

November 12, 2019

Dear Mayor Ardis and Members of the City Council:

Please see the adopted biennial budget for fiscal years 2020 and 2021. Following weeks of budget deliberations, the adopted spending plan for 2020 and 2021 is in accordance with the financial policies of the City and State law. The City Council made several adjustments to the recommended budget: restoring funding for the Downtown Development Corporation (\$100,000 in 2020 and \$100,000 in 2021); eliminating the Harrison School demolition project in 2020 (-\$400,000); eliminating the Fire Station 19 replacement project in 2021 (-\$2,500,000); eliminating the Harrison School demolition project in 2020 (\$400,000); and restoring funding for demolitions in 2020 (\$301,000) and 2021 (\$258,000) by eliminating and moving capital projects and utilizing existing tax increment financing funds.

A BALANCED BUDGET

Expenses for fiscal year 2020 are \$217,971,228, an increase of 6.7% from the 2019 Revised Budget. Overall operating expenses increase 3.8% or \$5,777,782. Personnel expenses increase \$2,112,061 due contractual salary increases. A net increase of three (3) positions are included in this budget. Employee Benefits increase by 4.5% or \$2,279,734, as public safety pension cost growth is offset by a reduction in health care costs. Contractual services increase by 7.8% or \$1,829,104, due to increases for garbage costs and additional stormwater management expenses. Supplies and materials increase 1.9%, or \$71,806. Support to other agencies decreases -4.2%, or \$345,132. Library operations decrease -2.6%, or \$169,791. Debt service costs decrease -5.4% or \$1,150,557 as debt service begins to decline. Capital expenses increase 29.9% or \$9,052,414 as the first year of combined sewer expenses are anticipated to begin. Additional state motor fuel taxes will afford additional road funding and Fire Station 16 is proposed for replacement in 2020. Revenues for 2020 are anticipated to increase 4.2%, or \$8,764,495. Higher local revenues due to increased fees are offset by continued contraction in property taxes. Local sources increase 3.1% or \$4,457,382. State revenues increase 11.3%, or \$5,143,044, as sales and income taxes increase, coupled with additional state road grants. Total fund balances decrease -\$232,707, as capital spending in Tax-Increment-Financing districts increases. However, the General Fund balance increases \$1,401,073 to continue to replenish reserves.

Expenses for 2021 decrease 0.5% from 2020, or -\$1,086,642. Personnel services increase 3.1%, or \$1,912,610, and benefits increase 6.0%, or \$3,142,556. Capital expenses decrease -12.4%, or -\$4,883,744, and debt service decreases -4.5% or -\$902,659. Revenues for 2021 increase 1.4%, or \$3,144,419 as local fees continue to grow. Total fund balances increase \$3,998,354.

STRATEGIC PLANNING AND BUDGETING FOR OUTCOMES

The City Council revised their strategic plan in 2019 by identifying strategic outcomes and key challenges facing the city of Peoria. Department heads were tasked with identifying new strategies or adjusting existing to address those challenges based upon indicators prioritized for increased focus and resources over the next 3-5 years. Department heads have been working to evaluate the programs, projects, and initiatives within their biennial budget plans to identify opportunities to more effectively achieve the strategic outcomes. The goal of the strategic planning process was to provide a defined focus for the next 3-5 years and clear direction for the 2020-21 biennial budget. The City of Peoria's vision statement for 2032 is:

Peoria 2032 is a safe, beautiful, and growing city.

In order to tie the spending of the City more closely to the strategic planning of the Council, six strategic outcomes were established. These outcomes reflect the areas in which the City expends its resources. The six strategic outcomes identified by the City Council are listed below.

Arts, Culture and Lifelong Learning

Deliver the building blocks of a vibrant and diverse community

Economic Opportunity and Neighborhood Livability

Provide economic opportunity for all and support strong, diverse neighborhoods

Environmental Health

Maintain, protect, and enhance a healthy and sustainable environment

Good Government for All

Develop effective and efficient city government focused on equitable results, while retaining a high-quality workforce

Infrastructure and Mobility

Provide a reliable, equitable, and safe transportation system

Public Safety

Being safe at home, at work, at play and in your community

Key challenges for each of the strategic outcomes were identified, as well as indicators to measure how successful the City is at achieving the strategic outcome. There is a section of the budget book devoted to explaining the Budgeting for Outcomes approach and how the City staff developed the 2020/2021 budget for your consideration.

Public input is critical in budget development. During the late summer of 2019, City staff engaged the public in a number of ways to solicit feedback for the Council to consider. Two public meetings were held with approximately 50 participants attending. The Peoria Budget Challenge, an online tool that puts a participant in the role of policy maker, was opened up again with 636

respondents taking the challenge. An online idea generation tool called Shape Peoria's Strategic Direction was launched to gather ideas from citizens for tackling the City's challenges and for consideration as part of the budget process. A landing page was created at www.peoriastrategicplan.com that allowed the public to engage both the Budget Challenge and the Shape Peoria's Strategic Direction online tools.

In a departure from years of budget development in which department heads would submit their budgets and the City Manager and Finance Director would make cuts to the budget, the final budget development consisted of several collective strategy-budget alignment meetings of department heads and key management staff. Over several weeks, the group met and collaborated on spending decisions to present this budget for your consideration.

FUTURE CONSIDERATIONS

The steps taken in this budget will allow the City to replenish fund balances through 2021. The expense growth for public safety pensions simply consumes more General Fund resources over time. In 2020, the General Fund will need to transfer \$3,137,871 to cover public safety pension costs. This is **in addition to** the public safety pension fee for 2020. This payment from the General Fund grows to \$4,711,728 in 2021, \$8,380,587 in 2022 (when the public safety pension fee sunsets), and \$10,109,964 in 2023. **By 2023, \$1 out of every \$9 in the General Fund will be devoted to pensions.**

As we have stated many times before, a comprehensive solution on public safety pensions needs to come from the General Assembly, otherwise it will continue to hamstring future City budgets. The proposed 2020 and 2021 budgets are balanced and funds are available to address the strategic outcomes identified earlier this year.

Sincerely,



Patrick Urich
City Manager



James R. Scroggins
Finance Director

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BUDGET IN BRIEF

ECONOMIC OUTLOOK

On a national level, growth has continued but is expected to slow down in 2020. The National Association of Business Economics released their Outlook Survey – October 2019 (<https://www.nabe.com>) in which the 42 economists who took part in the survey concluded that GDP growth will slow to 1.8% in 2020. In 2018, GDP growth was 2.9% and in 2019, the estimated GDP growth is 2.3%. Many of the economists are viewing the economy pessimistically. The continued trade war with China is a driving factor in their pessimism. For a region that relies on global exports, this should give Peoria some concern.

On a statewide level, Illinois has had 9 straight years of positive job growth. Unemployment in Illinois has dropped below 4.0%, down to 3.8% in August of 2019. The stronger Illinois economy is also seen in statewide tax revenues year to date. Personal income tax receipts are up 5.7%, or a net \$239 million. Corporate income tax receipts are up 5.4% or \$36 million. Sales taxes statewide are growing 3.6% or \$79 million. Inflation in the Chicago area is only 1.6% according to the Commission on Government Forecasting and Accountability.

Unemployment in Peoria is higher than the state and national averages. However, it has been trending downward since 2016. As of August, unemployment is 3.8% nationwide, 3.8% in Illinois, 4.3% in the Peoria metro area, and 5.0% in the City. On a local level, Peoria continues to see labor force growth and fewer unemployed residents. A growing labor force and declining unemployment are positive signs, overall. Bradley University's Foster College of Business produces a quarterly report of Business and Economic Indicators for the Peoria-Pekin Metropolitan Statistical Area. While the job growth has been positive, the contraction in the real estate market continues to hamper growth for the City. According to the Peoria County Supervisor of Assessments, total property values inside the City of Peoria will contract 2.5% for 2020, mirroring the contraction in 2019. Property values have the longest lag from the point of negative performance to actual results. The contraction will mean less property tax revenues for the City in 2020, nearly \$800,000 at the current tax rate.

In 2018, two major negative economic trends were the seismic change in the retail sector and the continued negative pressure on the City from public safety pension growth. The retail disruption due to internet sales led Peoria and other municipalities to push for a Shop Local 365 campaign to raise awareness of the importance of shopping at brick and mortar stores to fund local government services. Over the last 10 years, the sales tax base of the City has contracted 4% while revenues from online sales have increased 70%. The City, County, and local schools need local shopping. For every \$100 of taxable goods purchased at Peoria stores, \$3.50 goes to the City, County and local schools. For every \$100 of taxable goods purchased online, only **\$0.01** goes to the City and County. As part of the state capital bill discussions, the Illinois General Assembly passed the 21st Century Sales Tax Law. Beginning in 2020, the manner in which Retailer's Occupation Taxes are calculated will change. In 2018, the U.S. Supreme Court handed down a decision that allowed individual states to implement laws that require remote retailers to collect and remit taxes to the state where the purchaser lives. The Illinois law will go into effect January 1, 2020 and will expand the number of retailers that will begin remitting use taxes to Illinois. Beginning July 1, 2020, remote retailers will have to begin remitting local option sales taxes. The City Home Rule Sales Tax is one such tax. This budget anticipates additional Local Use Taxes and Home Rule Sales Taxes as part of this legislative change. Public safety pension growth continues to grow at an alarming rate. Last

year staff projected an 8% increase in public safety pensions. Following the fourth quarter of 2018 when the stock market took a major hit, both police and fire pension funds lost more than \$12,000,000 for the year. This loss will need to be made up by additional contributions to the fund. After receiving the actuarial analysis from the Department of Insurance, the funding obligation increased by 11%. The Governor appointed a task force to explore consolidation of police and fire pension funds statewide, and the report of the task force should be out soon.

REVENUES

Overall, **Revenues** are estimated to increase 4.2% or \$8,764,495 from the 2019 Budget. The table below shows the projected increases and decreases in various revenue sources. Each is explained after the table.

Selected Major Revenue Sources 2017-2019:

	2019 Revised	2020	Percent	Dollar	2021	Percent	Dollar
	Budget	Budget	Change	Change	Budget	Change	Change
Local Sources							
Property Tax Levy	32,178,579	31,393,151	-2.4%	(785,429)	31,317,537	-0.2%	(75,614)
TIF Property Taxes	6,387,708	6,292,149	-1.5%	(95,559)	6,244,702	-0.8%	(47,447)
Local Motor Fuel Taxes	2,000,000	2,020,000	1.0%	20,000	2,040,200	1.0%	20,200
Home Rule Sales Tax	23,825,000	24,643,600	3.4%	818,600	25,823,100	4.8%	1,179,500
HRA Tax	11,184,800	11,103,875	-0.7%	(80,925)	11,260,375	1.4%	156,500
Real Estate Transfer Tax	1,071,900	1,082,600	1.0%	10,700	1,093,400	1.0%	10,800
Gambling Revenues	2,901,000	2,927,700	0.9%	26,700	2,954,700	0.9%	27,000
Package Liquor Tax	700,000	714,000	2.0%	14,000	728,300	2.0%	14,300
Cannabis Tax		100,000		100,000	402,000	302.0%	302,000
Franchise Fees	3,569,800	3,595,000	0.7%	25,200	3,620,500	0.7%	25,500
Utility Taxes	10,773,700	10,825,500	0.5%	51,800	10,878,300	0.5%	52,800
Licenses and Permits	3,008,100	3,507,600	16.6%	499,500	3,532,200	0.7%	24,600
Fines and Forfeitures	1,594,320	1,609,420	0.9%	15,100	1,624,620	0.9%	15,200
Sewer Fees	14,568,480	17,954,904	23.2%	3,386,424	19,736,904	9.9%	1,782,000
Parking Fees	1,978,238	2,179,261	10.2%	201,023	2,200,581	1.0%	21,320
Refuse Collection Fee	8,024,562	9,128,485	13.8%	1,103,923	9,570,846	4.8%	442,362
Public Safety Pension Fee	1,226,712	1,777,120	44.9%	550,408	2,004,070	12.8%	226,950
Insurance Charges	13,608,851	12,739,400	-6.4%	(869,451)	13,453,758	5.6%	714,358
Total Local Sources	144,882,433	149,339,815	3.1%	4,457,382	154,311,956	3.3%	4,972,140
State Sources							
State Sales Tax	25,060,000	25,711,700	2.6%	651,700	26,481,400	3.0%	769,700
Income Tax	10,600,000	11,500,000	8.5%	900,000	11,730,000	2.0%	230,000
PPRT	6,100,000	6,800,000	11.5%	700,000	6,800,000	0.0%	0
State Motor Fuel Taxes	3,101,100	4,532,100	46.1%	1,431,000	4,577,400	1.0%	45,300
State Grants	551,045	2,011,389	265.0%	1,460,344	3,428,668	70.5%	1,417,279
Total State Sources	45,412,145	50,555,189	11.3%	5,143,044	53,017,468	4.9%	2,462,279
Federal Sources							
	2,853,948	2,648,517	-7.2%	(205,431)	2,648,517	0.0%	0
Bonds and Other Sources							
	15,825,500	15,120,000	-4.5%	(705,500)	10,830,000	-28.4%	(4,290,000)
Total Revenues	208,974,026	217,738,521	4.2%	8,764,495	220,882,941	2.6%	3,144,419

Local Sources are estimated to increase 3.1% or \$4,457,382 from the 2019 Budget. Property taxes are an indicator of community wealth. Assessed values (EAV) for 2020 are estimated to contract 2.5% to \$2,009,257,818. There are more homes on the market than 2018, and they continue to stay on the market longer, particularly in north Peoria. Property taxes are estimated to decrease \$785,429 or -2.4% to \$31,393,151 in 2020. In 2021, property taxes are estimated to contract slightly, down \$75,614 to \$31,317,537.

With the closure of the Northside Tax Increment Financing (TIF) District, TIF Taxes and Special Service Area Taxes are anticipated to decline -1.5% or \$95,559 from 2019. \$6,292,149 are anticipated to be collected in 2020. It is anticipated that in 2021, \$6,244,702 will be collected -0.8% less than 2020.

With the change in Illinois law to expand local option sales taxes to remote retailers July 1, 2020, Home Rule Sales Taxes are anticipated to generate \$24,643,600 in 2019, an increase of 3.4% or \$818,600 from the 2019 budget. In 2021, estimating a full year of remote collections, Home Rule Sales Taxes are estimated to be 4.8% higher than 2020, or \$25,823,100.

Hotel, Restaurant, and Amusement (H.R.A.) Taxes are anticipated to decline -1.5% from the 2019 budget. The revenues for 2020 are estimated to be \$11,103,875, down \$80,925 from 2019. 2021 estimates are \$11,260,375, or 1.4% higher than 2020. Real Estate Transfer Taxes are anticipated to grow 1.0% annually in 2020, up \$10,700 to \$1,082,600. This 1.0% growth will continue into 2021. Local Motor Fuel Taxes are anticipated to grow at 1.0% as well for 2020 and 2021. Local Motor Fuel Taxes are estimated to be \$2,020,000 for 2019 and \$2,040,200 for 2021.

Gambling revenues are anticipated to increase just under 1% to \$2,927,700. The 2021 budget continues this trend with revenue estimated at \$2,954,700. The Package Liquor Tax, a new tax for 2019, is estimated to increase 2.0% to \$714,000 in 2020. This 2.0% growth is anticipated to continue into 2021. Illinois passed the Cannabis Regulation and Tax Act in 2019. The Act authorizes a Cannabis Retailers Occupation Tax of up to 3.0%. This tax goes into effect September 1, 2020, although adult-use cannabis sales will begin January 1, 2020. For the final four months of 2020, staff is estimating \$100,000 of additional revenue, and \$402,000 of revenue for a full 2021.

Franchise fees are anticipated to be 0.7% or \$25,200 higher in 2020. In 2016, the City executed a new 10-year electric franchise agreement with Ameren. The agreement outlined several significant increases in franchise fees until 2019. From this point until 2026, the fees will remain the same. For 2021, Franchise Fees are estimated at \$3,620,500, up 0.7%. Utility taxes are estimated to be 0.5% or \$51,800 higher in 2020 and 2021. Estimated Utility Taxes are \$10,825,500 for 2020 and \$10,878,300 for 2021.

Licenses and Permit revenues are estimated to increase 16.6% or \$499,500 to \$3,507,600 in 2020. The City Council increased video gaming licenses after the budget was adopted last year, increasing revenue by \$250,000. Utility openings are increasing as more and more utility work in City streets is undertaken. This is estimated to increase \$170,000 for 2020. Staff is recommending that Tobacco licenses be increased in 2020 to curtail the abusive turnover in license holders. Increasing the license fee to \$500 from the current \$60, should stop the abuse. Licenses and permits are estimated to increase 0.7%, or \$24,600 in 2021. Fines and Forfeitures are estimated to increase 0.9% in 2020 and 2021, up to \$1,609,420 in 2020 and \$1,624,620 in 2021.

One new fee for 2020 is a foreclosure registration fee. Recent studies have stated that Peoria has a large foreclosure problem. In many instances, these properties end up being maintained by the City of Peoria as the property works its way through the foreclosure process. Establishing a foreclosure registration ordinance, a foreclosure registration fee and maintenance and inspection requirements will shift the burden from City taxpayers back to the financial institutions that have taken ownership of these properties. The estimated new revenues are \$300,000.

The Federal Government has ordered the City of Peoria to develop a long-term plan to reduce the incidence of overflows from combined storm/sanitary sewers, which discharge untreated sewage into the Illinois River during heavy rains and snow melt events. The City is currently experiencing between 20-30 combined sewer overflow events per year. The City must bring that number down to as close to zero as possible. The City has proposed to the Federal Government a solution that would be 100% green, utilizing the latest technologies to infiltrate the stormwater before it gets into the sewer system. The City has the right types of soils to infiltrate 37 million gallons in a triggering storm event. It is achievable to use green stormwater infrastructure to capture this runoff. The costs of this unfunded mandate range from \$140 million to \$160 million. At this time, it is anticipated that most of the capital construction costs of the combined sewer program will be funded through sewer rates. Council has set Sewer Fees to increase 5% for 2019 to \$7,736,904. These revenues are necessary for the operation of the sewer system and to address this Federal mandate.

Council adopted the stormwater utility fee in 2018. This utility fee removes the costs of wet weather management and bills property owners, even non-property tax paying owners, a fee based upon their impervious area. Stormwater management fees are set to increase by ordinance in 2020 and 2021. The 2020 budget estimates \$10,218,000 of stormwater revenue, the 2021 budget estimates \$12,000,000 of stormwater revenue. Combined sewer and stormwater revenues increase 23.2% for 2020 and 9.9% for 2021.

To raise revenue for the State Capital Bill, the State of Illinois imposed a parking tax on parking lots and parking decks for daily, weekly and monthly parkers beginning January 1, 2020. Daily and weekly parkers will be subject to a 6% tax and monthly parkers will be subject to a 9% tax. Since our parking systems cannot add on the tax, staff recommends that monthly parking rates be increased to cover the cost of the new state tax. In addition, parking revenues will increase with a larger presence from OSF downtown. Parking fees are revised up 10.2% to \$2,179,261 in 2020. Council has approved a residential Garbage Fee increase for 2020 to \$19 per month. However, based upon the new garbage contract and the higher cost of disposal, staff recommends that the monthly rate be set to \$21 per month. This would increase garbage fees to \$9,128,485, and would allow for the fund to begin to repay the General Fund.

To help to offset the cost of public safety pensions, a per-parcel public safety pension fee was established by Council in 2019. Current estimates are \$1,226,712 in collections for 2019. The fee is set to increase in 2020, up 44.9% to \$1,777,120 in 2020, and up 12.8% in 2021 to \$2,004,070. The fee sunsets in 2021. The City's insurance charges for operating the health care plan and worker's compensation are anticipated to decrease -6.4% in 2020 to \$12,739,400. The City's health care costs have moderated in 2019. However, prudence requires an estimated 5.6% increase in 2021.

State Sources are estimated to increase conservatively 11.3% in 2019, up \$5,143,044. State Sales and Use Taxes are estimated to increase 2.6%, or \$651,700 in 2020. Sales taxes are estimated to increase 3.0% in 2021, or \$769,700. Income Taxes were estimated in 2019 to be \$10,600,000. Based upon collections in

2019 and projections from the Illinois Municipal League, staff is estimating that Income Taxes will increase 8.5%, up to \$11,500,000. Staff recommends a 2.0% increase in 2021, up to \$11,730,000. Personal Property Replacement Taxes were projected at \$6,100,000 for 2019, however, collections have improved significantly. For 2020, staff is estimating \$6,800,000 for 2020, up 11.5%. For 2021, staff is estimating no change from 2020.

Illinois increased the State Motor Fuel Tax by \$0.19 per gallon as part of the State Capital Bill. While the City currently receives \$3,101,100 in State Motor Fuel Taxes, the City will not see a doubling of receipts. Based upon guidance from IDOT and the Illinois Municipal League, staff estimates that State Motor Fuel Tax receipts will grow 46.1% for 2020 to \$4,532,100. In 2021, staff estimates a 1.0% growth in State Motor Fuel Taxes. State grant reimbursements for sidewalk projects along Willow Knolls, Allen Road, and Orange Prairie, resurfacing along Allen Road and Western Avenue increase revenues by 265% or \$1,460,344.

Federal Sources are projected to decrease -7.2% or \$205,431 in 2020. The EDA grant for University Street from Townline Road to Pioneer Parkway wraps up, as does the Northmoor Road improvement project, and the Rock Island Trail Greenway extension commences in 2020. CDBG and HOME entitlement revenues are anticipated to remain constant.

Other Sources include Bond Proceeds and the sale of property. To fund a new Fire Station 16, facility improvements, long term emergency vehicles, sidewalks, sewer and stormwater infrastructure, staff recommend issuing \$15,120,000 in bonds for 2020, a decrease of \$705,000.

EXPENSES

The overall appropriation increases 6.8% over the 2019 Revised Budget to \$218,084,228. The 2021 overall appropriation is 0.5% higher, or \$219,233,586.

Major Expenses Categories 2019-2021:

	2019 Revised Budget	2020 Budget	Percent Change	Dollar Change	2021 Budget	Percent Change	Dollar Change
Operating Expenditures							
Personnel Services	60,309,974	62,422,035	3.5%	2,112,061	64,334,645	3.1%	1,912,610
Employee Benefits	50,457,144	52,736,878	4.5%	2,279,734	55,879,434	6.0%	3,142,556
Contractual Services	23,561,800	25,390,904	7.8%	1,829,104	25,462,732	0.3%	71,828
Supplies and Materials	3,711,320	3,783,126	1.9%	71,806	3,792,649	0.3%	9,523
Support to Other Agencies	8,238,919	7,893,786	-4.2%	(345,132)	7,421,760	-6.0%	(472,026)
Library Operations	6,504,638	6,334,847	-2.6%	(169,791)	6,370,117	0.6%	35,270
<i>Total Operating Expenditures</i>	<i>152,783,795</i>	<i>158,561,576</i>	<i>3.8%</i>	<i>5,777,782</i>	<i>163,261,337</i>	<i>3.0%</i>	<i>4,699,761</i>
Capital	30,238,712	39,291,126	31.3%	9,052,414	34,407,382	-12.4%	(4,883,744)
Debt Service	21,269,083	20,118,526	-5.4%	(1,150,557)	19,215,867	-4.5%	(902,659)
TOTAL EXPENDITURES	204,291,590	217,971,228	6.7%	13,679,638	216,884,586	-0.5%	(1,086,642)

Personnel Services - the salaries and wages for all City employees (excluding the Library) - total \$62,422,035, an increase of 3.5% or \$2,112,061. Negotiated raises and overtime estimates are aligned

with actual expenses. Police pension costs increase 11.2% from \$11,462,938 to \$12,741,607 in 2020. These expenses will increase another 8% to \$13,760,936 in 2021. Fire pension costs increase 13.8% from \$10,260,050 to \$11,680,317 in 2020. These expenses will increase another 8% to \$12,614,742 in 2021. Higher public safety pension costs is offset by lower health care costs. Health care costs are estimated to decrease -4.2% to \$13,039,293. Total Benefits are 4.5% or \$2,279,734 higher than 2019 at \$52,736,878.

Contractual Services increase 7.8% or \$1,829,104 to \$25,390,904. Higher worker's compensation and liability insurance costs, higher garbage collection and disposal costs, and higher software maintenance expenses drive the increases. In 2021, contractual services are estimated to be 0.3% higher, or \$71,828.

Supplies and Materials increase at inflationary levels, 1.9% or \$71,806 to \$3,783,126 in 2020. Supplies remain virtually flat in 2021, increasing by \$9,523.

Support to Other Agencies decreases by -4.2% or \$345,132 to \$7,893,786 in 2020. TIF development subsidies total \$2,121,500 for 2020. Federal entitlement funds (CDBG and HOME) allow the City to put \$1,870,085 directly into the community. The HRA Tax support includes the Peoria Civic Center (\$1,014,208 plus \$6,777,838 in debt service), the Peoria Area Convention and Visitors Bureau (\$542,000), Arts Partners (\$100,000) and the Peoria Riverfront (\$50,000). The City continues its commitment to Springdale Cemetery (\$250,000), animal control services through Peoria County (\$248,233), the Downtown Development Corporation (\$100,000); the Economic Development Council of Central Illinois (\$75,000), cable public access (\$32,000) and broadcasting the Peoria City Council meetings (\$10,000), the IHSA Basketball Tournaments (\$35,000) as well as the community effort to place more minorities into the building trades (\$10,000). Support to other agencies decreases an additional 6.0% in 2021 as several TIF agreements expire. **Library** operations decrease -2.6%, or (\$169,791) in 2020, and increase slightly in 2021 by \$35,270.

Capital expenses increase 29.9% to \$39,291,126 in 2020. Capital expenses decline -12.4% to \$34,407,382 in 2021. Three guiding principles have been followed since FY2012 for crafting the Community Investment Plan:

1. **Live within our means.** The CIP continues with limited "unrestricted capital" projects in 2020.
2. **Reinvest in the City.** A City's capital plan needs to complement its operating plan. The primary focus of this CIP is infrastructure. Road and Sewer projects are funded and take precedence (nearly 60% of the total CIP). The City also needs properly functioning equipment and up-to-date software. Staff fully reviewed the replacement schedules for vehicles and equipment and evaluated facility maintenance needs. For 2020, a significant investment in facilities is planned. Staff is recommending that a new Fire Station 16 on Northmoor Road replace the existing station and move closer to University Street. Further, to maximize coverage of the northwest part of the City, staff recommends that in 2021, Fire Station 19 be relocated further north, closer to War Memorial Drive.
3. **Maximize impact with limited resources.** Each year, there are more requests for dollars than there are dollars available. All projects are valuable, but some have a greater impact on a larger share of our population than others. The Plan strives to maximize the City's investment by focusing on projects that have the broadest impact.

In 2020, 80.5% of all funds are focused on projects that directly impact citizens. The remaining 19.5% (in the categories of Equipment and Technology, Facilities and Vehicles) makes the work that staff delivers to citizens every day more effective and efficient.

Major projects recommended for funding in 2020 include:

- CSO – Long Term Control Plan & Pilot Projects (\$7,400,000);
- Sheridan Road Reconstruction from McClure to Richmond (\$4,190,000);
- Fire Station 16 - New Fire Station (\$2,500,000);
- Western Avenue from Adams Street to Lincoln Avenue (\$2,450,000);
- Glen Avenue from War Memorial Drive to University Street (\$1,820,000);
- Fire Fleet Replacement (\$1,440,000);
- Combined Sewer Outfall Televising (\$1,350,000);
- Northmoor Road from Allen Road to University Street (\$1,200,000);
- Roadway Infrastructure Projects (\$1,200,000);
- Fleet Recapitalization (\$1,184,000);
- South MacArthur Revitalization Plan (\$1,000,000);
- Allen Rd Resurfacing (\$1,000,000);
- Drainage Repair Program (\$900,000);
- Pavement Preservation- Implementation (\$860,000);
- Northside Business Park TIF Improvements (\$700,000);
- Merle & Knoxville Culvert (\$600,000);
- Stormwater Utility Grants (\$600,000);
- Nebraska Corridor Upgrade in East Bluff (\$550,000); and
- MacArthur Hwy Resurfacing from Moss Ave to Dr. Martin Luther King Drive (\$525,000).

The table below shows the 2019 – 2023 CIP by the type of project, regardless of funding source:

Category	% of 2020	2020	2021	2022	2023
Development	0.06%	\$1,070,000	\$20,000	\$1,020,000	\$1,020,000
Drainage	7.90%	\$3,490,000	\$2,735,000	\$3,085,000	\$3,215,000
Equipment	3.00%	\$970,500	\$1,040,000	\$966,000	\$942,000
Facilities	4.65%	\$3,803,500	\$1,609,500	\$1,333,500	\$1,680,500
Parking	1.16%	\$400,000	\$400,000	\$1,520,000	\$1,000,000
Sewers	25.06%	\$8,750,000	\$8,675,000	\$7,400,000	\$7,400,000
Sidewalks	3.54%	\$2,878,244	\$1,225,000	\$825,000	\$825,000
Streets	45.06%	\$14,885,000	\$15,594,000	\$15,577,000	\$7,224,613
Traffic	0.47%	\$272,500	\$162,500	\$462,500	\$162,500
Vehicles	9.10%	\$2,849,000	\$3,150,000	\$2,650,000	\$2,610,000
Budgeted Total	100.00%	\$39,494,744	\$34,611,000	\$34,839,000	\$26,079,613
Less Engineering Salaries		(\$203,618)	(\$203,618)	(\$205,895)	(\$208,240)
Grand Total		\$39,291,126	\$37,014,382	\$34,633,105	\$25,871,373

The City will be issuing a request for proposals for energy performance contractors to utilize the savings from our current energy usage to upgrade City Streetlights to LED, a budget-neutral approach. Upgrading inefficient HPS (high pressure sodium) fixtures and lamps with more efficient and longer lasting LED lights

will reduce City maintenance costs and lower energy costs paid to Ameren. LED fixtures produce more light using less energy and are estimated to last 2 to 3 times longer than HPS fixtures

Debt Service decreases -5.4% or \$1,150,557 for 2020 to \$20,118,526. Growth Cell 1A, sewer and Riverfront debt was retired in 2019. In 2021, debt service will decrease -4.5% to \$19,215,867. Parking deck and sewer debt will be retired in 2021.

STAFFING

City full time employees as of October 8, 2019 are 658. Two (-2) positions are recommended to be eliminated and six (6) new positions are proposed to be added. In the **City Manager's** Office, the vacant I-Team Project Manager position is recommended for elimination. The vacant Chief Information Officer position in **Information Systems** is converted into a Report Writer to assist end user departments at a reduced salary. In **Public Works**, an Administrative Assistant, a Communication Specialist, and a Fiscal Tech are added to assist with stormwater management activities. In **Legal**, a new Attorney is recommended along with a \$225,000 reduction in outside legal fees. **Community Development** will increase by one Code Enforcement position dedicated to inspect licensed establishments throughout the City.

The 2020 Budget anticipates that the **Police Department** budget will be reduced by \$887,000 but the headcount will remain at 249. It will be impossible for the Police Department to fill the twenty-one (21) vacant police officer positions during 2020. Given the amount of time that it takes to get new officers through training, officers may be temporarily transferred from specialized positions to keep patrol fully staffed. Three (3) positions that the **Fire Department** has been overstaffed since 2018 would not be filled via attrition. The City Headcount over since 2010 is reflected below:

City Headcount	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Elected Offices											
City Council	1	1	1	1	1	1	1	1	-	1	1
City Clerk	4	4	4	4	4	4	4	4	4	4	4
City Treasurer	6	6	6	6	6	6	6	6	6	6	6
<i>Election Commission</i>	3	3	3	3	3	-	-	-	-	-	-
City Administration											
<i>City Manager</i>	11	9	6	4	4	10	10	10	9	9	8
<i>Finance</i>	18	17	14	14	14	15	15	15	15	16	17
<i>Diversity and Inclusion</i>									1	4	4
<i>Human Resources</i>	6	6	6	6	6	6	6	6	6	6	6
<i>Information Systems</i>	18	17	13	14	14	14	13	13	12	12	12
<i>Legal</i>	8	8	7	7	7	7	7	7	6	6	7
Line Departments											
<i>Police</i>	256	247	243	248	254	254	257	257	248	249	249
<i>Fire</i>	214	207	211	211	211	212	213	214	206	189	189
<i>Public Works</i>	97	97	80	80	79	85	84	88	94	90	92
<i>Community Development</i>	80	51	42	38	38	38	38	38	34	34	35
<i>Emergency Communications</i>	38	36	36	36	36	36	36	33	32	32	32
Total Headcount	760	709	672	755	677	688	690	692	673	658	662

FUND BALANCES

Council spent a considerable time discussing a plan to replenish fund balances. Currently, the projected unobligated fund balance in the General Fund is \$6,423,000 or 6.4% of operating expenses. The proposed budget for 2020 puts \$1,401,073 of revenues into fund balance, roughly 8.5% of operating expenses. Overall fund balance decrease by \$232,707 as capital expenditures in the TIF funds draw down reserves. The following table reflects the growth of fund balance from 2019 through the end of 2021:

Fund	2019	2020	2020	2021	2021
	Estimated End Balance	Net Change	End Balance	Net Change	End Balance
General	\$14,151,503	\$1,401,073	\$15,552,576	\$44,407	\$15,596,983
Pensions	(\$4,565,150)	\$0	(\$4,565,150)	(\$2,976)	(\$4,568,126)
OPEB	\$30,428,446	\$40,000	\$30,468,446	\$40,000	\$30,508,446
Healthcare	\$2,928,361	\$107	\$2,928,468	\$0	\$2,928,468
Library	\$3,581,375	\$0	\$3,581,375	\$0	\$3,581,375
CDBG / HOME	\$0	\$0	\$0	\$0	\$0
Trash Collection	(\$4,353,833)	\$162,888	(\$4,190,945)	\$284,269	(\$3,906,676)
Innovation Grant	\$0	\$0	\$0	\$0	\$0
Peoria Corp	\$57,967	\$0	\$57,967	\$0	\$57,967
Tourism Reserve	\$469,350	\$0	\$469,350	\$0	\$469,350
Roads	\$5,687,200	(\$1,052,059)	\$4,635,141	\$88,088	\$4,723,229
Capital	(\$9,909,463)	\$615,406	(\$9,294,057)	\$497,848	(\$8,796,209)
Sewer	\$1,726,693	\$360,950	\$2,087,643	\$814,031	\$2,901,674
Stormwater	\$1,330,143	\$533,709	\$1,863,852	\$1,692,806	\$3,556,658
TIFs	\$5,315,351	(\$1,870,814)	\$3,444,537	\$984,192	\$4,428,729
Riverfront	\$356,012	(\$84,898)	\$271,114	(\$85,670)	\$185,444
Solid Waste	\$476,053	\$0	\$476,053	\$0	\$476,053
Special Service Areas	\$940,990	\$267,800	\$1,208,790	\$271,800	\$1,480,590
Debt	\$4,072,467	(\$606,869)	\$3,465,598	(\$630,441)	\$2,835,157
TOTAL FUND BALANCE	\$52,693,465	(\$232,707)	\$52,460,759	\$3,998,354	\$56,459,113

2020 FUND SUMMARY

	GENERAL	PENSIONS	OTHER POST EMPLOYMENT BENEFITS	HEALTHCARE FUND	LIBRARY	CDBG/HOME	REFUSE COLLECTION FUND	PEORIA CORPS GRANT FUND	TOURISM RESERVE FUND
SOURCES									
LOCAL SOURCES									
CURRENT LEVY	\$0	\$ 19,335,500			\$ 6,516,800				
OTHER LOCAL SOURCES	\$58,483,743	\$ 1,777,120	\$ 40,000	\$12,739,400	\$ 128,391	\$ -	\$9,337,273		\$408,400
STATE SOURCES	\$38,615,022	\$4,883,551			\$ 571,072				
FEDERAL SOURCES	\$80,276				\$ -	\$ 2,568,241			
OTHER FINANCING SOURCES OTHER BOND PROCEEDS					\$ -				
AVAILABLE SOURCES	\$97,179,041	\$25,996,171	\$40,000	\$12,739,400	\$7,216,263	\$2,568,241	\$9,337,273	\$0	\$408,400
TRANSFER FROM OTHER FUNDS	\$ 935,000	\$ 4,382,252	\$0	\$ 300,000			\$ -		
TOTAL SOURCES	\$98,114,041	\$30,378,423	\$40,000	\$13,039,400	\$7,216,263	\$2,568,241	\$9,337,273	\$0	\$408,400
USES									
PERSONNEL SERVICES	\$58,438,588				\$ 3,527,000	\$648,453	\$63,385		
CONTRACTUAL SERVICES	\$12,183,667	\$177,120			\$ 2,600,847	\$49,703	\$9,111,000		
SUPPLIES & MATERIALS	\$3,476,326				\$ 207,000	\$0			
SUPPORT TO OTHER AGENCIES	\$2,395,141					\$ 1,870,085			\$408,400
EMPLOYEE BENEFITS	\$9,496,282	\$30,201,303		\$13,039,293					
INSURANCE	\$0								
TOTAL OPERATING EXPENDITURES	\$85,990,004	\$30,378,423	\$0	\$13,039,293	\$6,334,847	\$2,568,241	\$9,174,385	\$0	\$408,400
CAPITAL DEBT SERVICE					\$ -	\$ -			
TOTAL EXPENDITURES	\$85,990,004	\$30,378,423	\$0	\$13,039,293	\$6,334,847	\$2,568,241	\$9,174,385	\$0	\$408,400
TRANSFERS TO OTHER FUNDS	\$ 10,722,964				\$ 881,416	\$ -	\$ -		
TOTAL USES	\$96,712,968	\$30,378,423	\$0	\$13,039,293	\$7,216,263	\$2,568,241	\$9,174,385	\$0	\$408,400
INCR(DEC)R IN FUND BALANCE	\$1,401,073	\$0	\$40,000	\$107	\$0	\$0	\$162,888	\$0	\$0
TOTAL FUND BALANCE 1-1-2020 *	\$14,151,503	(\$4,565,150)	\$30,428,446	\$2,928,361	\$3,581,375	\$0	(\$4,353,833)	\$57,967	\$469,350
TOTAL FUND BALANCE 12-31-2020	\$15,552,576	(\$4,565,150)	\$30,468,446	\$2,928,468	\$3,581,375	\$0	(\$4,190,945)	\$57,967	\$469,350

2020 FUND SUMMARY

ROADS	CAPITAL	SEWER	STORMWATER	TIF PROJECT FUNDS	RIVERFRONT	SOLID WASTE	SPECIAL SERVICE AREAS	DEBT	TOTAL
\$1,205,000 \$2,091,600 \$4,532,100 \$ \$75,000 \$5,120,000	\$ 7,346,085 \$1,841,744 \$ \$75,000 \$5,120,000	\$ 7,736,904	\$10,218,000	\$5,355,614 \$ 111,700	\$230,250	\$ 430,000	\$1,621,685	\$4,335,850 \$2,200	\$31,393,151 \$117,946,665 \$50,555,189 \$2,648,517 \$75,000 \$15,120,000
\$7,828,700	\$14,382,829	\$17,736,904	\$10,218,000	\$5,467,314	\$230,250	\$430,000	\$1,621,685	\$4,338,050	\$217,738,521
\$2,800,000	\$ -			\$0	\$ 50,000			\$ 17,173,607	\$25,640,859
\$10,628,700	\$14,382,829	\$17,736,904	\$10,218,000	\$5,467,314	\$280,250	\$430,000	\$1,621,685	\$21,511,657	\$243,379,380
	\$127,715	\$75,903 \$2,145,000 \$0	\$2,913,896 \$1,357,414 \$176,800	\$ 154,095 \$ 272,000 \$ 2,221,500	\$225,000 \$91,500	\$ 354,000	\$553,160		\$65,949,035 \$28,121,751 \$3,860,126 \$7,893,786 \$52,736,878
\$0	\$127,715	\$2,220,903	\$4,448,110	\$2,647,595	\$316,500	\$354,000	\$553,160	\$0	\$158,561,576
\$ 11,313,000	\$ 10,427,029 \$0	\$ 11,524,097	\$ 3,847,000	\$ 2,180,000				\$20,118,526	\$39,291,126 \$20,118,526
\$11,313,000	\$10,554,744	\$13,745,000	\$8,295,110	\$4,827,595	\$316,500	\$354,000	\$553,160	\$20,118,526	\$217,971,228
\$ 367,759	\$ 3,212,679	\$ 3,630,954	\$ 1,389,181	\$ 2,510,533	\$ 48,648	\$ 76,000	\$ 800,725	\$ 2,000,000	\$25,640,859
\$11,680,759	\$13,767,423	\$17,375,954	\$9,684,291	\$7,338,128	\$365,148	\$430,000	\$1,353,885	\$22,118,526	\$243,612,087
(\$1,052,059)	\$615,406	\$360,950	\$533,709	(\$1,870,814)	(\$84,898)	\$0	\$267,800	(\$606,869)	(\$232,707)
\$5,687,200	(\$9,909,463)	\$1,726,693	\$1,330,143	\$5,315,351	\$356,012	\$476,053	\$940,990	\$4,072,467	\$52,693,466
\$4,635,141	(\$9,294,057)	\$2,087,643	\$1,863,853	\$3,444,537	\$271,114	\$476,053	\$1,208,790	\$3,465,598	\$52,460,759

2021 FUND SUMMARY

	GENERAL	PENSIONS	OTHER POST EMPLOYMENT BENEFITS	HEALTHCARE FUND	LIBRARY	CDBG/HOME	REFUSE COLLECTION FUND	PEORIA CORPS GRANT FUND	TOURISM RESERVE FUND
SOURCES									
LOCAL SOURCES									
CURRENT LEVY	\$0	\$ 19,176,024			\$ 6,556,052				
OTHER LOCAL SOURCES	\$60,298,064	\$ 2,004,070	\$ 40,000	\$13,453,758	\$ 128,391	\$ -	\$9,785,421		\$408,400
STATE SOURCES	\$39,276,178	\$5,218,163			\$ 573,904				
FEDERAL SOURCES	\$80,276				\$ -	\$ 2,568,241			
OTHER FINANCING SOURCES OTHER BOND PROCEEDS					\$ -				
AVAILABLE SOURCES	\$99,654,518	\$26,398,257	\$40,000	\$13,453,758	\$7,258,348	\$2,568,241	\$9,785,421	\$0	\$408,400
TRANSFER FROM OTHER FUNDS	\$ 959,000	\$ 5,973,481	\$0	\$ 300,000			\$ -		
TOTAL SOURCES	\$100,613,518	\$32,371,739	\$40,000	\$13,753,758	\$7,258,348	\$2,568,241	\$9,785,421	\$0	\$408,400
USES									
PERSONNEL SERVICES	\$60,274,748				\$ 3,562,270	\$666,021	\$64,539		
CONTRACTUAL SERVICES	\$12,296,732	\$104,070			\$ 2,600,847	\$49,703	\$9,436,613		
SUPPLIES & MATERIALS	\$3,484,149				\$ 207,000	\$0			
SUPPORT TO OTHER AGENCIES	\$2,318,883					\$ 1,852,517			\$408,400
EMPLOYEE BENEFITS	\$9,855,032	\$32,270,645		\$13,753,758					
INSURANCE	\$0								
TOTAL OPERATING EXPENDITURES	\$88,229,544	\$32,374,715	\$0	\$13,753,758	\$6,370,117	\$2,568,241	\$9,501,152	\$0	\$408,400
CAPITAL DEBT SERVICE					\$ -	\$ -			
TOTAL EXPENDITURES	\$88,229,544	\$32,374,715	\$0	\$13,753,758	\$6,370,117	\$2,568,241	\$9,501,152	\$0	\$408,400
TRANSFERS TO OTHER FUNDS	\$ 12,339,566				\$ 888,231	\$ -	\$ -		
TOTAL USES	\$100,569,110	\$32,374,715	\$0	\$13,753,758	\$7,258,348	\$2,568,241	\$9,501,152	\$0	\$408,400
INCR(DEC)R IN FUND BALANCE	\$44,407	(\$2,976)	\$40,000	\$0	\$0	\$0	\$284,269	\$0	\$0
TOTAL FUND BALANCE 1-1-2020 *	\$15,552,576	(\$4,565,150)	\$30,468,446	\$2,928,468	\$3,581,375	\$0	(\$4,190,945)	\$57,967	\$469,350
TOTAL FUND BALANCE 12-31-2020	\$15,596,983	(\$4,568,126)	\$30,508,446	\$2,928,468	\$3,581,375	\$0	(\$3,906,676)	\$57,967	\$469,350

2021 FUND SUMMARY

ROADS	CAPITAL	SEWER	STORMWATER	CAPITAL PROJECTS	BOND	TIF PROJECT FUNDS	RIVERFRONT	SOLID WASTE	SPECIAL SERVICE AREAS	DEBT	TOTAL
\$1,211,860											\$31,317,537
\$2,111,800	\$ 7,442,209	\$ 7,736,904	\$12,000,000			\$5,305,707	\$230,250	\$ 415,000	\$1,632,245	\$4,373,600	\$122,994,419
\$4,577,400	\$3,258,423					\$ 113,400				\$2,200	\$53,017,468
	\$ -										\$2,648,517
	\$75,000										\$75,000
	\$2,830,000	\$ 8,000,000	\$ -			\$ -					\$10,830,000
\$7,901,060	\$13,605,632	\$15,736,904	\$12,000,000	\$0	\$5,419,107	\$230,250	\$415,000	\$1,632,245	\$4,375,800	\$220,882,941	
\$2,800,000	\$ -					\$0	\$ 50,000			\$ 16,209,626	\$26,292,107
\$10,701,060	\$13,605,632	\$15,736,904	\$12,000,000	\$0	\$5,419,107	\$280,250	\$415,000	\$1,632,245	\$20,585,426	\$247,175,048	
	\$127,715	\$75,903	\$2,968,542		\$ 157,177						\$67,896,915
		\$2,075,000	\$1,345,614		\$ 60,000	\$225,000					\$28,193,579
		\$0	\$178,500								\$3,869,649
					\$ 1,851,900	\$91,500	\$ 339,000	\$559,560			\$7,421,760
											\$55,879,434
\$0	\$127,715	\$2,150,903	\$4,492,656	\$0	\$2,069,077	\$316,500	\$339,000	\$559,560	\$0	\$163,261,337	
\$ 10,249,077	\$ 10,178,208	\$ 9,150,097	\$ 4,414,000	\$0	\$ 416,000					\$34,407,382	
	\$0									\$19,215,867	
\$10,249,077	\$10,305,923	\$11,301,000	\$8,906,656	\$0	\$2,485,077	\$316,500	\$339,000	\$559,560	\$19,215,867	\$216,884,586	
\$ 363,895	\$ 2,801,861	\$ 3,621,873	\$ 1,400,538		\$ 1,949,838	\$ 49,420	\$ 76,000	\$ 800,885	\$ 2,000,000	\$26,292,107	
\$10,612,972	\$13,107,784	\$14,922,873	\$10,307,194	\$0	\$4,434,915	\$365,920	\$415,000	\$1,360,445	\$21,215,867	\$243,176,694	
\$88,088	\$497,848	\$814,031	\$1,692,806	\$0	\$984,192	(\$85,670)	\$0	\$271,800	(\$630,441)	\$3,998,354	
\$4,635,141	(\$9,294,057)	\$2,087,643	\$1,863,853	\$0	\$3,444,537	\$271,114	\$476,053	\$1,208,790	\$3,465,598	\$52,460,759	
\$4,723,229	(\$8,796,209)	\$2,901,674	\$3,556,658	\$0	\$4,428,729	\$185,444	\$476,053	\$1,480,590	\$2,835,157	\$56,459,113	

**2020-2021 BIENNIAL BUDGET
BUDGET SUMMARY**

	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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REVENUES:

Local Sources:

Local Taxes	\$94,592,488	\$94,697,575	\$96,363,114	\$97,269,486	\$96,723,370
License & Permits	\$3,008,100	\$3,507,600	\$3,532,200	\$3,563,900	\$3,596,100
Fines & Forfeitures	\$1,594,320	\$1,609,420	\$1,624,620	\$1,639,920	\$1,655,420
Fees & User Charges	\$28,896,442	\$34,188,670	\$36,690,401	\$35,543,000	\$36,434,557
Miscellaneous	\$16,791,084	\$15,336,551	\$16,101,621	\$18,651,588	\$19,418,749
Total Local Sources	\$144,882,433	\$149,339,815	\$154,311,956	\$156,667,895	\$157,828,195

Total State Sources	\$45,412,145	\$50,555,189	\$53,017,468	\$54,531,145	\$51,394,945
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Total Federal Sources	\$2,853,948	\$2,648,517	\$2,648,517	\$2,648,517	\$2,648,517
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Total Revenues	\$193,148,526	\$202,543,521	\$209,977,941	\$213,847,557	\$211,871,657
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Other Financing Sources

Sale of Property	\$0	\$75,000	\$75,000	\$75,000	\$75,000
Bond/Loan Proceeds	\$15,825,500	\$15,120,000	\$10,830,000	\$10,120,000	\$9,760,000
Use of Restricted Fund Balances	\$0	\$0	\$0	\$0	\$0
Total Other Financing Sources	\$15,825,500	\$15,195,000	\$10,905,000	\$10,195,000	\$9,835,000

Total Revenues and Other Financing Sources	\$208,974,026	\$217,738,521	\$220,882,941	\$224,042,557	\$221,706,657
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EXPENDITURES:

Total Operating Expenditures With Library	\$152,783,795	\$158,561,576	\$163,261,337	\$168,718,325	\$173,915,132
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Total Capital Expenditures	\$30,238,712	\$39,291,126	\$34,407,382	\$38,590,613	\$23,750,313
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Total Debt Service Expenditures	\$21,269,083	\$20,118,526	\$19,215,867	\$19,336,097	\$19,272,758
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Total Expenditures	\$204,291,590	\$217,971,228	\$216,884,586	\$226,645,035	\$216,938,203
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Surplus (Deficit)	\$4,682,437	(\$232,707)	\$3,998,354	(\$2,602,479)	\$4,768,454
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**2020-2021 BIENNIAL BUDGET
EXPENDITURE SUMMARY**

EXPENDITURE	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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EXPENSES OF OPERATIONS

Personnel Services	\$ 60,309,974	\$ 62,422,035	\$ 64,334,645	\$ 64,987,264	\$ 66,283,271
Contractual Services	\$ 23,561,800	\$ 25,390,904	\$ 25,462,732	\$ 25,700,203	\$ 26,052,023
Supplies & Materials	\$ 3,711,320	\$ 3,783,126	\$ 3,792,649	\$ 3,662,700	\$ 3,662,700
TOTAL	\$87,583,094	\$91,596,065	\$93,590,026	\$94,350,168	\$95,997,995

BENEFITS & SUPPORT TO OTHER AGENCIES

TOTAL	\$58,696,063	\$60,630,664	\$63,301,194	\$67,962,418	\$71,475,419
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TOTAL OPERATING EXPENSES	\$146,279,157	\$152,226,729	\$156,891,220	\$162,312,585	\$167,473,414
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LIBRARY OPERATIONS	\$6,504,638	\$6,334,847	\$6,370,117	\$6,405,740	\$6,441,719
TOTAL OPERATING EXPENSES WITH LIBRARY	\$152,783,795	\$158,561,576	\$163,261,337	\$168,718,325	\$173,915,132

CAPITAL IMPROVEMENTS

TOTAL CAPITAL EXPENSES	\$30,238,712	\$39,291,126	\$34,407,382	\$38,590,613	\$23,750,313
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DEBT SERVICE

TOTAL DEBT SERVICE	\$21,269,083	\$20,118,526	\$19,215,867	\$19,336,097	\$19,272,758
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TOTAL EXPENDITURES	\$204,291,590	\$217,971,228	\$216,884,586	\$226,645,035	\$216,938,203
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2020 - 2021 BIENNIAL BUDGET

REVENUES BY SOURCE

REVENUES	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
LOCAL TAXES					
Property Taxes					
Current	\$32,178,579	\$31,393,151	\$31,317,537	\$31,470,278	\$31,888,847
Other	\$6,387,708	\$6,292,149	\$6,244,702	\$6,162,193	\$4,346,407
Sales Tax	\$23,613,800	\$24,322,200	\$25,495,200	\$26,005,100	\$26,525,200
Less Rebate	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)
S.S.A. Sales Taxes	\$216,200	\$326,400	\$332,900	\$339,500	\$346,200
H.R.A. Taxes	\$11,184,800	\$11,103,875	\$11,260,375	\$11,419,175	\$11,580,375
Real Estate Transfer	\$1,071,900	\$1,082,600	\$1,093,400	\$1,104,300	\$1,115,300
Gambling Boat	\$2,070,900	\$2,091,600	\$2,112,500	\$2,133,600	\$2,154,900
Gambling Boat: Joint Riverfront Funds	\$230,100	\$230,100	\$230,100	\$230,100	\$230,100
Video Gaming	\$600,000	\$606,000	\$612,100	\$618,200	\$624,400
Local Motor Fuel Tax	\$2,000,000	\$2,020,000	\$2,040,200	\$2,060,600	\$2,081,200
Franchise Fees	\$3,569,800	\$3,595,000	\$3,620,500	\$3,646,200	\$3,672,200
Utility Taxes	\$10,773,700	\$10,825,500	\$10,878,300	\$10,932,300	\$10,987,200
Package Liquor Tax	\$700,000	\$714,000	\$728,300	\$742,900	\$757,800
Cannabis Tax	\$0	\$100,000	\$402,000	\$410,040	\$418,241
TOTAL LOCAL TAXES	\$94,592,488	\$94,697,575	\$96,363,114	\$97,269,486	\$96,723,370
LICENSES & PERMITS					
Amusement Licenses	\$ 27,900	\$28,200	\$28,500	\$28,800	\$29,100
Occupational Licenses	\$ 112,200	\$158,300	\$159,400	\$161,000	\$162,600
Liquor Licenses	\$ 423,400	\$427,600	\$431,900	\$436,200	\$440,600
Video Gaming Licenses	\$104,000	\$354,000	\$354,000	\$354,000	\$354,000
Permits	\$ 2,339,100	\$2,538,000	\$2,556,900	\$2,582,400	\$2,608,300
Other	\$ 1,500	\$1,500	\$1,500	\$1,500	\$1,500
TOTAL LICENSES & PERMITS	\$3,008,100	\$3,507,600	\$3,532,200	\$3,563,900	\$3,596,100
FINES & FORFEITURES					
Traffic/Court	\$ 316,200	\$319,400	\$322,600	\$325,800	\$329,100
Parking	\$ 295,700	\$298,700	\$301,700	\$304,700	\$307,700
Demolitions/Weeds	\$ 581,600	\$587,400	\$593,300	\$599,200	\$605,200
Other	\$ 400,820	\$403,920	\$407,020	\$410,220	\$413,420
TOTAL FINES & FORFEITURES	\$1,594,320	\$1,609,420	\$1,624,620	\$1,639,920	\$1,655,420
FEES & USER CHARGES					
Sewer Fees	\$ 14,568,480	\$17,954,904	\$19,736,904	\$20,096,904	\$20,467,704
Public Safety	\$ 954,600	\$605,500	\$607,300	\$613,500	\$619,700
Parking	\$ 1,978,238	\$2,179,261	\$2,200,581	\$2,200,538	\$2,222,338
Refuse Collection Fee	\$ 8,024,562	\$9,128,485	\$9,570,846	\$10,013,208	\$10,448,565
Public Safety Pension Fee	\$ 1,226,712	\$ 1,777,120	\$ 2,004,070	\$ -	\$ -
Other	\$ 2,143,850	\$ 2,543,400	\$ 2,570,700	\$ 2,618,850	\$ 2,676,250
TOTAL FEES & USER CHARGES	\$28,896,442	\$34,188,670	\$36,690,401	\$35,543,000	\$36,434,557

2020 - 2021 BIENNIAL BUDGET

REVENUES BY SOURCE

REVENUES	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
MISCELLANEOUS					
Interest Earnings	\$ 284,400	\$316,525	\$343,049	\$343,949	\$302,049
Special Assessment	\$ 25,000	\$25,000	\$25,000	\$25,000	\$25,000
Loan Repayment	\$ 45,400	\$114,685	\$114,685	\$114,685	\$114,685
Insurance Reimbursements	\$ 13,608,851	\$12,739,400	\$13,453,758	\$15,753,946	\$16,541,643
Rent Collections	\$ 170,900	\$205,000	\$206,700	\$438,800	\$443,200
Post Employment Health Benefits	\$ 65,000	\$0	\$0	\$0	\$0
Other	\$ 2,591,533	\$1,935,941	\$1,958,429	\$1,975,209	\$1,992,172
Donations/Contributions	\$0	\$0	\$0	\$0	\$0
TOTAL MISCELLANEOUS	\$16,791,084	\$15,336,551	\$16,101,621	\$18,651,588	\$19,418,749
TOTAL LOCAL SOURCES	\$144,882,433	\$149,339,815	\$154,311,956	\$156,667,895	\$157,828,195
STATE SOURCES					
Sales Taxes	\$ 25,060,000	\$25,711,700	\$26,481,400	\$27,010,500	\$27,550,100
Income Tax	\$ 10,600,000	\$11,500,000	\$11,730,000	\$11,964,600	\$12,203,900
Personal Property Replacement Tax	\$ 6,100,000	\$6,800,000	\$6,800,000	\$6,800,000	\$6,800,000
State Motor Fuel Tax	\$ 3,101,100	\$4,532,100	\$4,577,400	\$4,623,200	\$4,669,400
Police Services	\$ 4,500	\$4,500	\$4,500	\$4,500	\$4,500
Other/Miscellaneous Grants	\$ 546,545	\$2,006,889	\$3,424,168	\$4,128,345	\$167,045
TOTAL STATE SOURCES	\$45,412,145	\$50,555,189	\$53,017,468	\$54,531,145	\$51,394,945
FEDERAL SOURCES					
Federal Grants					
C.D.B.G. Entitlement/ESG	\$1,912,312	\$1,912,312	\$1,912,312	\$1,912,312	\$1,912,312
HOME	\$655,929	\$655,929	\$655,929	\$655,929	\$655,929
Other	\$285,707	\$80,276	\$80,276	\$80,276	\$80,276
TOTAL FEDERAL SOURCES	\$2,853,948	\$2,648,517	\$2,648,517	\$2,648,517	\$2,648,517
TOTAL REVENUES	\$193,148,526	\$202,543,521	\$209,977,941	\$213,847,557	\$211,871,657
OTHER FINANCING SOURCES					
Sale of Property Proceeds	\$0	\$75,000	\$75,000	\$75,000	\$75,000
Bond/Loan Proceeds	\$15,825,500	\$15,120,000	\$10,830,000	\$10,120,000	\$9,760,000
TOTAL OTHER FINANCING SOURCES	\$15,825,500	\$15,195,000	\$10,905,000	\$10,195,000	\$9,835,000
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$208,974,026	\$217,738,521	\$220,882,941	\$224,042,557	\$221,706,657

**2020-2021 BIENNIAL BUDGET
OPERATING SUMMARY
EXPENDITURE BY DEPARTMENT AND OBJECT**

DEPARTMENT	2019 Revised Budget	2020 Forecasted Budget	2021 Forecasted Budget	2022 Forecasted Budget	2023 Forecasted Budget
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COUNCIL

Personnel Services	\$ 297,167	\$ 320,330	\$ 322,364	\$ 324,300	\$ 326,300
Contractual Services	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000
Supplies & Materials	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
TOTAL	\$ 361,167	\$ 384,330	\$ 386,364	\$ 388,300	\$ 390,300

COMMISSIONS

Personnel Services	\$ 645	\$ 645	\$ 645	\$ 700	\$ 700
Contractual Services	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 645	\$ 645	\$ 645	\$ 700	\$ 700

CITY CLERK

Personnel Services	\$ 314,692	\$ 316,760	\$ 323,095	\$ 329,600	\$ 336,200
Contractual Services	\$ 23,125	\$ 30,050	\$ 30,050	\$ 30,100	\$ 30,100
Supplies & Materials	\$ 6,300	\$ 6,800	\$ 6,800	\$ 6,800	\$ 6,800
TOTAL	\$ 344,117	\$ 353,610	\$ 359,945	\$ 366,500	\$ 373,100

ADMINISTRATION

Personnel Services	\$731,902	\$811,145	\$827,249	\$843,800	\$860,700
Contractual Services	\$124,895	\$268,395	\$193,395	\$193,400	\$193,400
Supplies & Materials	\$3,850	\$6,400	\$6,400	\$6,400	\$6,400
TOTAL	\$ 1,003,447	\$ 1,085,940	\$ 1,027,044	\$ 1,043,600	\$ 1,060,500

CITY TREASURER

Personnel Services	\$ 435,105	\$ 443,874	\$ 454,796	\$ 463,900	\$ 473,200
Contractual Services	\$ 3,990	\$ 4,090	\$ 4,215	\$ 4,200	\$ 4,200
Supplies & Materials	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
TOTAL	\$ 441,595	\$ 450,464	\$ 461,511	\$ 470,600	\$ 479,900

DIVERSITY & INCLUSION

Personnel Services	\$ 93,840	\$ 371,846	\$ 377,283	\$ 384,787	\$ 330,300
Contractual Services	\$ 12,000	\$ 30,654	\$ 31,704	\$ 31,704	\$ 31,704
Supplies & Materials	\$ 3,000	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800
TOTAL	\$ 108,840	\$ 404,300	\$ 410,787	\$ 418,291	\$ 425,997

FINANCE

Personnel Services	\$ 966,000	\$ 1,070,720	\$ 1,092,794	\$ 1,114,646	\$ 1,136,917
Contractual Services	\$ 166,900	\$ 342,320	\$ 269,670	\$ 165,725	\$ 165,853
Supplies & Materials	\$ 16,050	\$ 102,350	\$ 104,050	\$ 104,100	\$ 104,100
TOTAL	\$ 1,148,950	\$ 1,515,390	\$ 1,466,514	\$ 1,384,471	\$ 1,406,870

LEGAL

Personnel Services	\$ 491,313	\$ 609,059	\$ 619,233	\$ 631,600	\$ 644,200
Contractual Services	\$ 2,579,200	\$ 2,379,200	\$ 2,379,200	\$ 2,379,200	\$ 2,379,200
Supplies & Materials	\$ 6,500	\$ 6,700	\$ 6,700	\$ 6,700	\$ 6,700
TOTAL	\$ 3,077,013	\$ 2,994,959	\$ 3,005,133	\$ 3,017,500	\$ 3,030,100

**2020-2021 BIENNIAL BUDGET
OPERATING SUMMARY
EXPENDITURE BY DEPARTMENT AND OBJECT**

DEPARTMENT	2019 Revised Budget	2020 Forecasted Budget	2021 Forecasted Budget	2022 Forecasted Budget	2023 Forecasted Budget
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HUMAN RESOURCES (Includes FIRE & POLICE COMMISSION)

Personnel Services	\$ 486,691	\$ 553,263	\$ 563,364	\$ 574,600	\$ 586,100
Contractual Services	\$ 1,093,536	\$ 1,369,120	\$ 1,369,120	\$ 1,369,100	\$ 1,369,100
Supplies & Materials	\$ 18,510	\$ 18,600	\$ 18,600	\$ 18,600	\$ 18,600
TOTAL	\$ 1,598,737	\$ 1,940,983	\$ 1,951,084	\$ 1,962,300	\$ 1,973,800

INFORMATION SYSTEMS

Personnel Services	\$ 1,057,772	\$ 998,219	\$ 1,017,644	\$ 1,038,000	\$ 1,058,800
Contractual Services	\$ 911,825	\$ 1,062,400	\$ 1,072,400	\$ 1,072,400	\$ 1,072,400
Supplies & Materials	\$ 12,300	\$ 8,200	\$ 8,200	\$ 8,200	\$ 8,200
TOTAL	\$ 1,981,897	\$ 2,068,819	\$ 2,098,244	\$ 2,118,600	\$ 2,139,400

COMMUNITY DEVELOPMENT

Personnel Services	\$ 2,231,721	\$ 2,461,267	\$ 2,515,460	\$ 2,565,741	\$ 2,617,028
Contractual Services	\$ 789,430	\$ 1,155,886	\$ 1,113,386	\$ 1,113,403	\$ 1,113,403
Supplies & Materials	\$ 108,490	\$ 136,490	\$ 136,490	\$ 136,500	\$ 136,500
TOTAL	\$3,129,641	\$3,753,643	\$3,765,336	\$3,815,644	\$3,866,931

POLICE

Personnel Services	\$24,082,679	\$24,716,979	\$25,586,218	\$26,097,900	\$26,619,900
Contractual Services	\$1,472,787	\$1,495,111	\$1,508,795	\$1,508,800	\$1,508,800
Supplies & Materials	\$355,566	\$361,392	\$364,442	\$364,400	\$364,400
TOTAL	\$25,911,032	\$26,573,482	\$27,459,455	\$27,971,100	\$28,493,100

FIRE (Includes OFFICE OF EMERGENCY MANAGEMENT DIVISION)

Personnel Services	\$18,228,258	\$18,834,815	\$19,531,461	\$19,922,100	\$20,320,500
Contractual Services	\$589,476	\$615,713	\$637,144	\$637,100	\$637,100
Supplies & Materials	\$393,304	\$402,544	\$404,817	\$404,800	\$404,800
TOTAL	\$19,211,038	\$19,853,072	\$20,573,422	\$20,964,000	\$21,362,400

PUBLIC WORKS

Personnel Services	\$8,062,083	\$8,014,777	\$8,159,484	\$7,693,190	\$7,847,833
Contractual Services	\$15,547,128	\$16,365,457	\$16,581,145	\$16,922,571	\$17,274,263
Supplies & Materials	\$2,761,700	\$2,706,100	\$2,708,600	\$2,578,600	\$2,578,600
TOTAL	\$26,370,911	\$27,086,334	\$27,449,229	\$27,194,361	\$27,700,697

EMERGENCY COMMUNICATION CENTER (Includes RADIO COMMUNICATION DIVISION)

Personnel Services	\$2,602,806	\$2,813,836	\$2,859,055	\$2,916,200	\$2,974,500
Contractual Services	\$188,108	\$213,108	\$213,108	\$213,100	\$213,100
Supplies & Materials	\$7,750	\$7,750	\$7,750	\$7,800	\$7,800
TOTAL	\$2,798,664	\$3,034,694	\$3,079,913	\$3,137,100	\$3,195,400

MUNICIPAL BAND

Personnel Services	\$84,500	\$84,500	\$84,500	\$86,200	\$87,900
Contractual Services	\$8,400	\$8,400	\$8,400	\$8,400	\$8,400
Supplies & Materials	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
TOTAL	\$95,400	\$95,400	\$95,400	\$97,100	\$98,800

**2020-2021 BIENNIAL BUDGET
OPERATING SUMMARY
EXPENDITURE BY DEPARTMENT AND OBJECT**

DEPARTMENT	2019 Revised Budget	2020 Forecasted Budget	2021 Forecasted Budget	2022 Forecasted Budget	2023 Forecasted Budget
SUPPORT TO OTHER AGENCIES					
TOTAL	\$8,238,919	\$7,893,786	\$7,421,760	\$7,479,115	\$7,411,768
BENEFITS					
TOTAL	\$50,457,144	\$52,736,878	\$55,879,434	\$60,483,303	\$64,063,651
TOTAL OPERATIONS	\$ 146,279,157	\$ 152,226,729	\$ 156,891,220	\$ 162,312,585	\$ 167,473,414
LIBRARY OPERATIONS	\$7,215,154	\$7,216,263	\$7,258,348	\$7,300,853	\$7,343,783
Minus LIBRARY TRANSFER	\$710,516	\$881,416	\$888,231	\$895,113	\$902,064
LIBRARY OPERATIONS After TRANSFER	\$6,504,638	\$6,334,847	\$6,370,117	\$6,405,740	\$6,441,719
TOTAL OPERATIONS WITH LIBRARY	\$152,783,795	\$158,561,576	\$163,261,337	\$168,718,325	\$173,915,132

GENERAL FUND SUMMARY

	2019 Revised Budget	2020 Recommended Budget	2021 Recommended Budget	2022 Forecasted Budget	2023 Forecasted Budget
SOURCES					
LOCAL SOURCES					
CURRENT LEVY	\$76,659	\$0	\$0	\$0	\$0
OTHER LOCAL SOURCES	\$56,808,100	\$58,483,743	\$60,298,064	\$61,408,740	\$62,308,241
STATE SOURCES	\$36,946,017	\$38,615,022	\$39,276,178	\$39,669,056	\$40,049,369
FEDERAL SOURCES	\$80,276	\$80,276	\$80,276	\$80,276	\$80,276
OTHER FINANCING SOURCES					
OTHER	\$0	\$0	\$0	\$0	\$0
BOND PROCEEDS					
AVAILABLE SOURCES	\$93,911,052	\$97,179,041	\$99,654,518	\$101,158,072	\$102,437,886
TRANSFER FROM OTHER FUNDS	\$ 1,761,500	\$ 935,000	\$ 959,000	\$ 801,000	\$ 801,000
TOTAL SOURCES	\$95,672,552	\$98,114,041	\$100,613,518	\$101,959,072	\$103,238,886

USES

PERSONNEL SERVICES	\$56,762,621	\$58,438,588	\$60,274,748	\$60,975,700	\$62,190,700
CONTRACTUAL SERVICES	\$11,659,337	\$12,183,667	\$12,296,732	\$12,296,700	\$12,296,700
SUPPLIES & MATERIALS	\$3,418,320	\$3,476,326	\$3,484,149	\$3,484,200	\$3,484,200
SUPPORT TO OTHER AGENCIES	\$2,945,583	\$2,395,141	\$2,318,883	\$2,314,400	\$2,249,933
EMPLOYEE BENEFITS	\$10,243,280	\$9,496,282	\$9,855,032	\$10,230,760	\$10,624,294
INSURANCE					
TOTAL OPERATING EXPENDITURES	\$85,029,140	\$85,990,004	\$88,229,544	\$89,301,759	\$90,845,827
CAPITAL					
DEBT SERVICE					
TOTAL EXPENDITURES	\$85,029,140	\$85,990,004	\$88,229,544	\$89,301,759	\$90,845,827
TRANSFERS TO OTHER FUNDS	\$ 8,633,593	\$ 10,722,964	\$ 12,339,566	\$ 16,273,675	\$ 18,003,052
TOTAL USES	\$93,662,733	\$96,712,968	\$100,569,110	\$105,575,434	\$108,848,879

INCR(DEC)R IN FUND BALANCE	\$2,009,819	\$1,401,073	\$44,407	(\$3,616,362)	(\$5,609,993)
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DEBT SERVICE REQUIREMENTS

	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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2006 Special Assessment Bonds

Principal	\$335,000	\$355,000	\$375,000	\$390,000	\$415,000
Interest	\$180,745	\$162,990	\$144,175	\$124,300	\$102,265
TOTAL	\$515,745	\$517,990	\$519,175	\$514,300	\$517,265
Source of Funds					
Special Assessment Tax	\$115,745	\$117,990	\$119,175	\$114,300	\$117,265
Property Taxes	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
Capitalized Interest	\$0				
TOTAL	\$515,745	\$517,990	\$519,175	\$514,300	\$517,265

2009 A GO Refunding Bonds

Principal	\$685,000	\$720,000	\$250,000	\$0	\$0
Interest	\$82,750	\$48,500	\$12,500	\$0	\$0
TOTAL	\$767,750	\$768,500	\$262,500	\$0	\$0
Source of Funds					
Downtown TIF Increment	\$0	\$0	\$0	\$0	\$0
HRA Tax	\$0	\$0	\$0	\$0	\$0
Downtown Stadium TIF	\$159,750	\$157,500	\$0	\$0	\$0
Northside Riverfront TIF	\$0	\$0	\$0	\$0	\$0
Southtown TIF Increment	\$0	\$0	\$0	\$0	\$0
Air Rights	\$0	\$0	\$0	\$0	\$0
Joint Gaming Revenues	\$0	\$0	\$0	\$0	\$0
Sewer Fees	\$166,875	\$166,075	\$168,080	\$0	\$0
Special Assessments	\$45,000	\$45,000	\$45,000	\$0	\$0
Sales Tax	\$0	\$399,925	\$0	\$0	\$0
Utility Tax	\$396,125		\$49,420	\$0	\$0
TOTAL	\$767,750	\$768,500	\$262,500	\$0	\$0

2010 A GO Refunding Bonds

Principal	\$225,000	\$240,000	\$245,000	\$255,000	\$0
Interest	\$37,475	\$29,600	\$20,000	\$10,200	\$0
TOTAL	\$262,475	\$269,600	\$265,000	\$265,200	\$0
Source of Funds					
Utility Taxes	\$262,475	\$269,600	\$265,000	\$265,200	\$0
TOTAL	\$262,475	\$269,600	\$265,000	\$265,200	\$0

2010 C Taxable GO Bonds

Principal	\$445,000	\$445,000	\$470,000	\$485,000	\$490,000
Interest	\$766,013	\$743,985	\$720,845	\$695,935	\$668,775
TOTAL	\$1,211,013	\$1,188,985	\$1,190,845	\$1,180,935	\$1,158,775
Source of Funds					
Sewer Fees	\$908,259	\$891,739	\$893,134	\$885,701	\$869,081
Utility Tax	\$302,753	\$297,246	\$297,711	\$295,234	\$289,694
TOTAL	\$1,211,013	\$1,188,985	\$1,190,845	\$1,180,935	\$1,158,775

DEBT SERVICE REQUIREMENTS

	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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2010 D Taxable GO Bonds

Principal	\$100,000	\$100,000	\$100,000	\$5,170,000	\$4,605,000
Interest	\$797,813	\$795,188	\$792,188	\$789,188	\$556,538
TOTAL	\$897,813	\$895,188	\$892,188	\$5,959,188	\$5,161,538
Source of Funds					
HRA Tax	\$897,813	\$895,188	\$892,188	\$5,959,188	\$5,161,538
TOTAL	\$897,813	\$895,188	\$892,188	\$5,959,188	\$5,161,538

2011 A GO Bonds

Principal	\$315,000	\$335,000	\$345,000	\$355,000	\$365,000
Interest	\$62,850	\$53,400	\$43,350	\$33,000	\$22,350
TOTAL	\$377,850	\$388,400	\$388,350	\$388,000	\$387,350
Source of Funds					
Sewer Fees	\$166,254	\$170,896	\$170,874	\$170,720	\$170,434
Utility Taxes	\$211,596	\$217,504	\$217,476	\$217,280	\$216,916
TOTAL	\$377,850	\$388,400	\$388,350	\$388,000	\$387,350

2011 B GO Refunding Bonds

Principal	\$0	\$0	\$4,620,000	\$0	\$670,000
Interest	\$204,900	\$204,900	\$204,900	\$20,100	\$20,100
TOTAL	\$204,900	\$204,900	\$4,824,900	\$20,100	\$690,100
Source of Funds					
HRA Tax	\$204,900	\$204,900	\$4,824,900	\$20,100	\$690,100
TOTAL	\$204,900	\$204,900	\$4,824,900	\$20,100	\$690,100

2012 A Taxable GO Bonds

Principal	\$1,050,000	\$1,150,000	\$1,250,000	\$1,350,000	\$1,550,000
Interest	\$1,211,338	\$1,177,213	\$1,139,838	\$1,096,088	\$1,047,488
TOTAL	\$2,261,338	\$2,327,213	\$2,389,838	\$2,446,088	\$2,597,488
Source of Funds					
Hospitality Improvement Zone TIF	\$1,821,338	\$1,887,213	\$1,949,838	\$2,006,088	\$2,157,488
HRA Tax	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000
TOTAL	\$2,261,338	\$2,327,213	\$2,389,838	\$2,446,088	\$2,597,488

2012 B Refunding Bonds

Principal	\$65,000	\$65,000	\$65,000	\$70,000	\$70,000
Interest	\$286,800	\$285,825	\$284,850	\$282,900	\$280,800
TOTAL	\$351,800	\$350,825	\$349,850	\$352,900	\$350,800
Source of Funds					
HRA Tax	\$351,800	\$350,825	\$349,850	\$352,900	\$350,800
TOTAL	\$351,800	\$350,825	\$349,850	\$352,900	\$350,800

DEBT SERVICE REQUIREMENTS

	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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2013 A Refunding Bonds

Principal	\$0	\$950,000	\$0	\$0	\$450,000
Interest	\$289,900	\$289,900	\$270,900	\$270,900	\$270,900
TOTAL	\$289,900	\$1,239,900	\$270,900	\$270,900	\$720,900

Source of Funds					
HRA Tax	\$289,900	\$1,239,900	\$270,900	\$270,900	\$720,900
TOTAL	\$289,900	\$1,239,900	\$270,900	\$270,900	\$720,900

2013 D Taxable Motor Fuel Tax Revenue Refunding Bonds

Principal	\$275,000	\$285,000	\$290,000	\$295,000	\$0
Interest	\$36,624	\$28,759	\$19,895	\$10,325	\$0
TOTAL	\$311,624	\$313,759	\$309,895	\$305,325	\$0

Source of Funds					
Motor Fuel Tax	\$311,624	\$313,759	\$309,895	\$305,325	\$0
TOTAL	\$311,624	\$313,759	\$309,895	\$305,325	\$0

2014 A General Obligation Bonds

Principal	\$415,000	\$430,000	\$440,000	\$455,000	\$475,000
Interest	\$311,750	\$299,300	\$286,400	\$273,200	\$255,000
TOTAL	\$726,750	\$729,300	\$726,400	\$728,200	\$730,000

Source of Funds					
Sewer Fees	\$453,600	\$450,800	\$452,850	\$449,600	\$453,400
Utility Taxes	\$273,150	\$278,500	\$273,550	\$278,600	\$276,600
TOTAL	\$726,750	\$729,300	\$726,400	\$728,200	\$730,000

2014 B General Obligation Refunding Bonds

Principal	\$3,635,000	\$3,190,000	\$0	\$0	\$0
Interest	\$273,000	\$127,600	\$0	\$0	\$0
TOTAL	\$3,908,000	\$3,317,600	\$0	\$0	\$0

Source of Funds					
HRA Taxes	\$3,908,000	\$3,317,600	\$0	\$0	\$0
TOTAL	\$3,908,000	\$3,317,600	\$0	\$0	\$0

DEBT SERVICE REQUIREMENTS

	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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2015 A General Obligation Refunding Bonds (3)

Principal	\$2,375,000	\$800,000	\$0	\$0	\$0
Interest	\$158,750	\$40,000	\$0	\$0	\$0
TOTAL	\$2,533,750	\$840,000	\$0	\$0	\$0
Source of Funds					
Downtown TIF Increment	\$553,320	\$553,320	\$0	\$0	\$0
HRA Tax	\$0	\$0	\$0	\$0	\$0
Midtown TIF Increment	\$110,000	\$0	\$0	\$0	\$0
Net Parking Revenues	\$274,180	\$286,680	\$0	\$0	\$0
Sales Tax	\$982,000	\$0	\$0	\$0	\$0
Joint Gaming Revenues	\$94,500	\$0	\$0	\$0	\$0
Utility Tax	\$519,750	\$0	\$0	\$0	\$0
TOTAL	\$2,533,750	\$840,000	\$0	\$0	\$0

2015 B General Obligation Refunding Bonds (4)

Principal	\$1,000,000	\$1,030,000	\$1,085,000	\$1,140,000	\$1,205,000
Interest	\$416,550	\$366,550	\$315,050	\$260,800	\$203,800
TOTAL	\$1,416,550	\$1,396,550	\$1,400,050	\$1,400,800	\$1,408,800
Source of Funds					
Sewer Fees	\$1,076,578	\$1,061,378	\$1,064,038	\$1,064,608	\$1,070,688
Utility Tax	\$339,972	\$335,172	\$336,012	\$336,192	\$338,112
TOTAL	\$1,416,550	\$1,396,550	\$1,400,050	\$1,400,800	\$1,408,800

2015 C Taxable General Obligation Bonds

Principal	\$290,000	\$305,000	\$315,000	\$330,000	\$340,000
Interest	\$341,935	\$330,335	\$318,135	\$305,535	\$292,335
TOTAL	\$631,935	\$635,335	\$633,135	\$635,535	\$632,335
Source of Funds					
Capitalized Interest	\$0	\$0	\$0	\$0	\$0
SSA Hotel & Sales Tax	\$469,435	\$472,835	\$470,635	\$473,035	\$469,835
SSA Property Tax	\$162,500	\$162,500	\$162,500	\$162,500	\$162,500
TOTAL	\$631,935	\$635,335	\$633,135	\$635,535	\$632,335

2015 D Taxable General Obligation Bonds

Principal	\$80,000	\$80,000	\$85,000	\$85,000	\$90,000
Interest	\$88,030	\$85,390	\$82,750	\$79,945	\$77,140
TOTAL	\$168,030	\$165,390	\$167,750	\$164,945	\$167,140
Source of Funds					
Capitalized Interest	\$0	\$0	\$0	\$0	\$0
SSA Hotel & Sales Tax	\$91,275	\$88,635	\$90,995	\$88,190	\$90,385
SSA Property Tax	\$76,755	\$76,755	\$76,755	\$76,755	\$76,755
TOTAL	\$168,030	\$165,390	\$167,750	\$164,945	\$167,140

DEBT SERVICE REQUIREMENTS

	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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2016 A Variable Rate General Obligation Bonds

Principal	\$705,000	\$725,000	\$755,000	\$790,000	\$820,000
Interest	\$126,225	\$154,200	\$139,700	\$137,965	\$108,800
Administrative Costs	\$42,075	\$95,000	\$95,000	\$95,000	\$95,000
TOTAL	\$873,300	\$974,200	\$989,700	\$1,022,965	\$1,023,800
Source of Funds					
Utility Tax	\$681,174	\$759,876	\$771,966	\$797,913	\$798,564
Sewer Fees	\$192,126	\$214,324	\$217,734	\$225,052	\$225,236
TOTAL	\$873,300	\$974,200	\$989,700	\$1,022,965	\$1,023,800

2016 B GO Library Bonds

Principal	\$1,450,000	\$1,545,000	\$1,660,000	\$1,785,000	\$1,920,000
Interest	\$848,850	\$790,850	\$713,600	\$630,600	\$541,350
TOTAL	\$2,298,850	\$2,335,850	\$2,373,600	\$2,415,600	\$2,461,350
Source of Funds					
Property Tax	\$2,298,850	\$2,335,850	\$2,373,600	\$2,415,600	\$2,461,350
TOTAL	\$2,298,850	\$2,335,850	\$2,373,600	\$2,415,600	\$2,461,350

2016 C General Obligation Refunding Bonds

Principal	\$120,000	\$125,000	\$130,000	\$130,000	\$135,000
Interest	\$90,661	\$87,061	\$83,311	\$79,411	\$75,511
TOTAL	\$210,661	\$212,061	\$213,311	\$209,411	\$210,511
Source of Funds					
Sewer Fees	\$210,661	\$212,061	\$213,311	\$209,411	\$210,511
TOTAL	\$210,661	\$212,061	\$213,311	\$209,411	\$210,511

2018 A General Obligation Refunding Bonds

Principal	\$150,000	\$150,000	\$155,000	\$165,000	\$170,000
Interest	\$142,056	\$136,056	\$130,056	\$123,856	\$117,256
TOTAL	\$292,056	\$286,056	\$285,056	\$288,856	\$287,256
Source of Funds					
Utility Tax	\$96,378	\$94,398	\$94,068	\$95,322	\$94,794
Sewer Fees	\$195,678	\$191,658	\$190,988	\$193,534	\$192,462
TOTAL	\$292,056	\$286,056	\$285,056	\$288,856	\$287,256

DEBT SERVICE REQUIREMENTS

	2019 Revised Budget	2020 Budget	2021 Budget	2022 Forecasted Budget	2023 Forecasted Budget
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2018 B General Obligation Refunding Bonds

Principal	\$190,000	\$350,000	\$370,000	\$390,000	\$410,000
Interest	\$512,995	\$356,925	\$339,425	\$320,925	\$301,425
TOTAL	\$702,995	\$706,925	\$709,425	\$710,925	\$711,425

Source of Funds					
Utility Tax	\$140,599	\$150,162	\$151,412	\$147,412	\$148,412
Sewer Fees	\$224,958	\$222,694	\$222,194	\$226,444	\$225,194
Storm Water Fees	\$224,958	\$222,694	\$222,194	\$226,444	\$225,194
Library - Property Taxes	\$112,480	\$111,375	\$113,625	\$110,625	\$112,625
TOTAL	\$702,995	\$706,925	\$709,425	\$710,925	\$711,425

Other

Promissory Note - Peoria County	\$54,000	\$54,000	\$54,000	\$55,925	\$55,925
Promissory Note - Walmart Agreement	\$0				
TOTAL	\$54,000	\$54,000	\$54,000	\$55,925	\$55,925

TOTAL DEBT	\$21,269,083	\$20,118,527	\$19,215,868	\$19,336,098	\$19,272,758
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2020 TIF PROJECT SUMMARY

	CENTRAL BUSINESS DISTRICT	DOWNTOWN CONSERVATION	DOWNTOWN STADIUM	EAGLEVIEW	EAST VILLAGE GROWTH CELL	HOSPITALITY IMPROVEMENT ZONE	MIDTOWN PLAZA	NORTHSIDE BUSINESS PARK	SOUTH VILLAGE GROWTH CELL	WAREHOUSE	TOTAL
SOURCES											
LOCAL SOURCES											\$0
CURRENT LEVY											
OTHER LOCAL SOURCES	\$ 1,694,091	\$ 124,648	\$ 304,799	\$ 122,849	\$ 388,192	\$ 1,457,158	\$ 71,345	\$ 191,095	\$ 135,157	\$ 866,280	\$5,355,614
STATE SOURCES						\$111,700					\$111,700
FEDERAL SOURCES											\$0
OTHER FINANCING SOURCES											\$0
OTHER											\$0
BOND PROCEEDS											\$0
AVAILABLE SOURCES	\$1,694,091	\$124,648	\$304,799	\$122,849	\$388,192	\$1,568,858	\$71,345	\$191,095	\$135,157	\$866,280	\$5,467,314
TRANSFER FROM OTHER FUNDS											\$0
TOTAL SOURCES	\$1,694,091	\$124,648	\$304,799	\$122,849	\$388,192	\$1,568,858	\$71,345	\$191,095	\$135,157	\$866,280	\$5,467,314
USES											
PERSONNEL SERVICES		\$26,800		\$13,500	\$21,800			\$43,200	\$5,595	\$43,200	\$154,095
CONTRACTUAL SERVICES	\$500	\$500	\$500	\$500	\$82,500	\$500	\$500	\$10,500	\$160,500	\$15,500	\$272,000
SUPPLIES & MATERIALS											\$0
SUPPORT TO OTHER AGENCIES	\$768,800	\$25,000	\$303,000		\$126,900	\$70,000		\$36,500		\$891,300	\$2,221,500
EMPLOYEE BENEFITS											\$0
INSURANCE											\$0
TOTAL OPERATING EXPENDITURES	\$769,300	\$52,300	\$303,500	\$14,000	\$231,200	\$70,500	\$500	\$90,200	\$166,095	\$950,000	\$2,647,595
CAPITAL	\$280,000			\$100,000				\$700,000	\$1,100,000		\$2,180,000
DEBT SERVICE											\$0
TOTAL EXPENDITURES	\$1,049,300	\$52,300	\$303,500	\$114,000	\$231,200	\$70,500	\$500	\$790,200	\$1,266,095	\$950,000	\$4,827,595
TRANSFERS TO OTHER FUNDS	\$553,320					\$1,887,213	\$70,000				\$2,510,533
TOTAL USES	\$1,602,620	\$52,300	\$303,500	\$114,000	\$231,200	\$1,957,713	\$70,500	\$790,200	\$1,266,095	\$950,000	\$7,338,128
INCR(DECR) IN FUND BALANCE	\$91,471	\$72,348	\$1,299	\$8,849	\$156,992	(\$388,855)	\$845	(\$599,105)	(\$1,130,938)	(\$83,720)	(\$1,870,814)
TOTAL FUND BALANCE 1-1-2020	(\$923,184)	\$146,148	(\$794)	\$536,084	\$202,325	(\$601,803)	\$17,376	\$958,345	\$1,627,499	\$793,346	\$2,755,342
TOTAL FUND BALANCE 12-31-2020	(\$831,713)	\$218,496	\$505	\$544,933	\$359,317	(\$990,658)	\$18,221	\$359,240	\$496,561	\$709,626	\$884,528

2021 TIF PROJECT FUND SUMMARY

Revi: Budget	Budget	DOWNTOWN CONSERVATION	DOWNTOWN STADIUM	EAGLEVIEW	EAST VILLAGE GROWTH CELL	HOSPITALITY IMPROVEMENT ZONE	MIDTOWN PLAZA	NORTHSIDE BUSINESS PARK	SOUTH VILLAGE GROWTH CELL	WAREHOUSE	TOTAL
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SOURCES											
LOCAL SOURCES											
CURRENT LEVY											\$0
OTHER LOCAL SOURCES	\$ 1,677,225	\$ 123,451	\$ 301,764	\$ 121,830	\$ 384,385	\$ 1,445,234	\$ 70,636	\$ 189,280	\$ 134,105	\$ 857,797	\$5,305,707
STATE SOURCES						\$113,400					\$113,400
FEDERAL SOURCES											\$0
OTHER FINANCING SOURCES											\$0
OTHER											\$0
BOND PROCEEDS											\$0
AVAILABLE SOURCES	\$1,677,225	\$123,451	\$301,764	\$121,830	\$384,385	\$1,558,634	\$70,636	\$189,280	\$134,105	\$857,797	\$5,419,107
TRANSFER FROM OTHER FUNDS											\$0
TOTAL SOURCES	\$1,677,225	\$123,451	\$301,764	\$121,830	\$384,385	\$1,558,634	\$70,636	\$189,280	\$134,105	\$857,797	\$5,419,107

USES											
PERSONNEL SERVICES		\$27,336		\$13,770	\$22,236			\$44,064	\$5,707	\$44,064	\$157,177
CONTRACTUAL SERVICES	\$500	\$500	\$500	\$500	\$10,500	\$500	\$500	\$10,500	\$20,500	\$15,500	\$60,000
SUPPLIES & MATERIALS											\$0
SUPPORT TO OTHER AGENCIES	\$368,900	\$25,000	\$301,500		\$128,800	\$70,000		\$37,800		\$919,900	\$1,851,900
EMPLOYEE BENEFITS											\$0
INSURANCE											\$0
TOTAL OPERATING EXPENDITURES	\$369,400	\$52,836	\$302,000	\$14,270	\$161,536	\$70,500	\$500	\$92,364	\$26,207	\$979,464	\$2,069,077
CAPITAL	\$16,000							\$400,000			\$416,000
DEBT SERVICE											\$0
TOTAL EXPENDITURES	\$385,400	\$52,836	\$302,000	\$14,270	\$161,536	\$70,500	\$500	\$492,364	\$26,207	\$979,464	\$2,485,077
TRANSFERS TO OTHER FUNDS						\$1,949,838	\$0				\$1,949,838
TOTAL USES	\$385,400	\$52,836	\$302,000	\$14,270	\$161,536	\$2,020,338	\$500	\$492,364	\$26,207	\$979,464	\$4,434,915

INCR(DEC)R IN FUND BALANCE	\$1,291,825	\$70,615	(\$236)	\$107,560	\$222,849	(\$461,704)	\$70,136	(\$303,084)	\$107,898	(\$121,667)	\$984,192
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TOTAL FUND BALANCE 1-1-2021	(\$831,713)	\$218,496	\$505	\$544,933	\$359,317	(\$990,658)	\$18,221	\$359,240	\$496,561	\$709,626	\$884,528
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TOTAL FUND BALANCE 12-31-2021	\$460,112	\$289,111	\$269	\$652,493	\$582,166	(\$1,452,362)	\$88,357	\$56,156	\$604,459	\$587,959	\$1,868,720
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Strategy-Budget-Performance Alignment Process Overview

The Challenge

The city of Peoria's budget — like the budgets of most local governments — was structured in a way that did not easily allow for the determination of which services and programs were moving the needle on outcomes that matter most to citizens. With severe budget constraints and the year-after-year need to cut budgets, the city of Peoria set out to find a better process to make funding decisions.

Feedback from citizens, City Council and City Staff identified the following areas for the organization to address:

- Lack of clear, shared city-wide strategic priorities
- Concern that the City is not adequately addressing critical issues that impact the economic health and vitality of the City – both now and in the future
- Effective governance has been a challenge – often due to a focus on outputs rather than outcomes
- Disconnect between the strategic plan and the budgeting process
- Inadequate feedback and learning loops, due, in part to a lack of measurement in the current strategic plan and in department operational plans
- Departments feeling short staffed and under resourced to meet current demands
- A misalignment of service expectations and available resources

The Opportunity

Updating the City's strategic plan and adopting a new budgeting approach has enabled the development of a more integrated and aligned process to effectively advance the City's strategic outcomes through the following actions:

1. Setting clear strategic priorities through the identification of six *strategic outcomes* and prioritization of *indicators* (measures used to assess the degree to which *strategic outcomes* are being achieved)
2. Shifting the budgeting process towards an outcomes-based budgeting model, known as *budgeting for outcomes* (BFO), and directly aligning the budget with the *strategic outcomes*
3. Establishing a more robust performance management program to ensure that the city is utilizing effective *strategies* that make measurable progress towards *strategic outcomes*

The Strategic Plan

Through the 2019 strategic planning process, Council and department heads have been working to identify *strategic outcomes* and key challenges facing the city of Peoria. *Indicators* were developed through joint Council and Staff working sessions and prioritized by Council. The top priority *indicators* will receive increased focus and resources over the next three to five years. Department heads were tasked with adjusting existing or identifying new *strategies* to address the key challenges and the prioritized *indicators*.

In turn, department heads have been working to evaluate the *programs, projects, and initiatives* within their biennial budget plans to identify opportunities to more effectively achieve the *strategic outcomes*.

The goal of the strategic planning process was to provide a defined focus for the next three to five years and clear direction for the 2020-21 biennial budget. Below is the City of Peoria’s Vision and six *strategic outcomes* identified in the recent strategic planning process.

Our Vision

Peoria is a safe, beautiful and growing city.

Our Strategic Outcomes

Arts, Culture and Education Deliver building blocks of a vibrant and diverse community	Economy Opportunity and Neighborhood Livability Provide economic opportunity for all and support strong, diverse neighborhoods
Environmental Health Maintain, protect and enhance a healthy and sustainable environment	Good Government for All Develop effective and efficient city government focused on equitable results while attracting a high-quality workforce
Public Safety Being safe at home, at work, at play and in your community	Infrastructure and Mobility Provide reliable, equitable and safe transportation system throughout the city

Across Our Outcomes

Two values that span across all *strategic outcomes* were identified during input gathering for the strategic planning process.

Equity – Equity is a condition when every member of our community, regardless of their identity, has a fair opportunity to live a healthy, productive life. Race and socioeconomic status are key predictors of outcomes and the City has a responsibility to advance equitable outcomes for all of

Peoria’s citizens. As the City endeavors to align strategy, budget and performance in an effort to achieve improved outcomes for our community, embedding equity into all policies, practices and processes will be paramount to our long-term success.

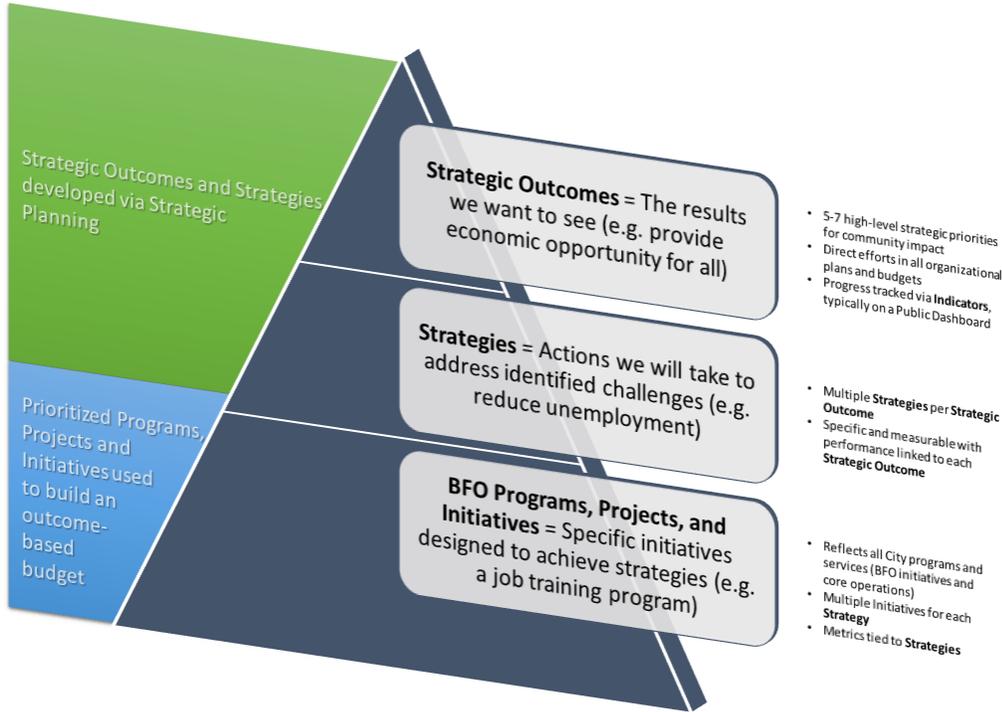
Innovation – Innovation can be defined as an original idea, or implementation and modification of an existing idea or ideas, that is new in the local context, adds value and becomes institutionalized. As fundamental shifts unfold globally and locally, the need to build a culture of innovation and continuous improvement continues to grow. Using a human-centered approach that questions assumptions and uses data on needs, behaviors and experiences to inform decision-making will help shape our future state.

Shifting to a Budgeting for Outcomes (BFO) approach

City Staff have begun to change the budgeting process by implementing components of a priority-based budgeting process known as *budgeting for outcomes* (BFO).

The goal of these changes is to shift the budgeting process from one that incrementally decreases (or increases) department budgets year over year to one that builds a budget by funding priority programs. Once fully implemented, this approach creates a direct connection between the community’s strategic priorities identified during the strategic planning process and the budget.

An adaptive strategy-budget-performance alignment process is being developed over several budget cycles that allows for funding based on contributions (performance) towards achieving *strategic outcomes*, rather than by departments or programs. Below is a diagram depicting the link between the strategic plan and the *programs, projects and initiatives* used to build the budget using a *budgeting for outcomes* or BFO approach.



Aligning Strategy and Budget using a Budgeting for Outcomes (BFO) Model

Improving Performance Management

Concurrent with the strategic planning and budgeting processes, City departments have been working to identify key metrics that measure what really matters and a more effective structure for driving performance. Staff have begun to build out the structure and measures that allow for evaluating the relative effectiveness of their *programs, projects* and *initiatives* in moving the needle within given *strategic outcomes*. By refining our structure for assessing performance, we can quickly learn what works and what doesn't and make course corrections along the way. The structure establishes a schedule for regular reporting to Council and the community to enhance the transparency of the overall alignment process. Through this improved approach to performance management, we are creating an ongoing strategic discipline; more effective *programs, projects* and *initiatives*; and a culture of continuous improvement.

The Journey

- 2 Joint City Council and Department Head Strategic Planning Workshops to set the direction for Peoria
- City Councilmember and Staff Interviews to identify challenges, opportunities and priority issues
- 2 Public Budget Presentation Sessions to collect citizen input on strategic and budget priorities
- 2 City Staff Strategy Development Sessions to foster cross-departmental collaboration and the development and review of data and research, cross-cutting issues, challenge statements, *indicators* (and metrics), and *strategies*
- City Councilmember and Department Director survey questionnaires to identify priority Indicators.
- 4 cross-departmental Strategy-Budget Alignment Working Sessions

PERFORMANCE MANAGEMENT

Measure, Evaluate and Adapt / Improve



STRATEGIC PLAN DEVELOPMENT

BUDGETING FOR OUTCOMES

Gather Input

- Citizen Input**
 - Citizen Survey
 - Public Engagement
 - Boards, Commissions and other Units of Government
- Council**
 - Community Concerns
 - Strategic Planning Retreat Priorities
- Organizational (Staff)**
 - City Plans
 - Economy/Finances
 - Emerging Trends
 - Infrastructure
 - Workforce

Analyze Information & Build the Foundation

- Challenge Statements
- Assessments of data / implications of action or inaction
- Identify clear themes and priorities
- Identify or revise Strategic Outcomes (highest level focus areas)
- Develop key indicators (measures used to assess achievement of Strategic Outcomes)

Develop the Plan

- Refine Outcomes
- Prioritize Indicators
- Develop Strategies (actions to address Challenge Statements for each Strategic Outcome)
- Identify metrics tied to Strategies and the specific Programs, Projects and Initiatives intended to implement Strategies

Implement the Plan

- Build a budget based on Strategies and associated Programs, Projects and Initiatives deemed most effective in driving positive movement of priority Indicators / delivering Strategic Outcomes

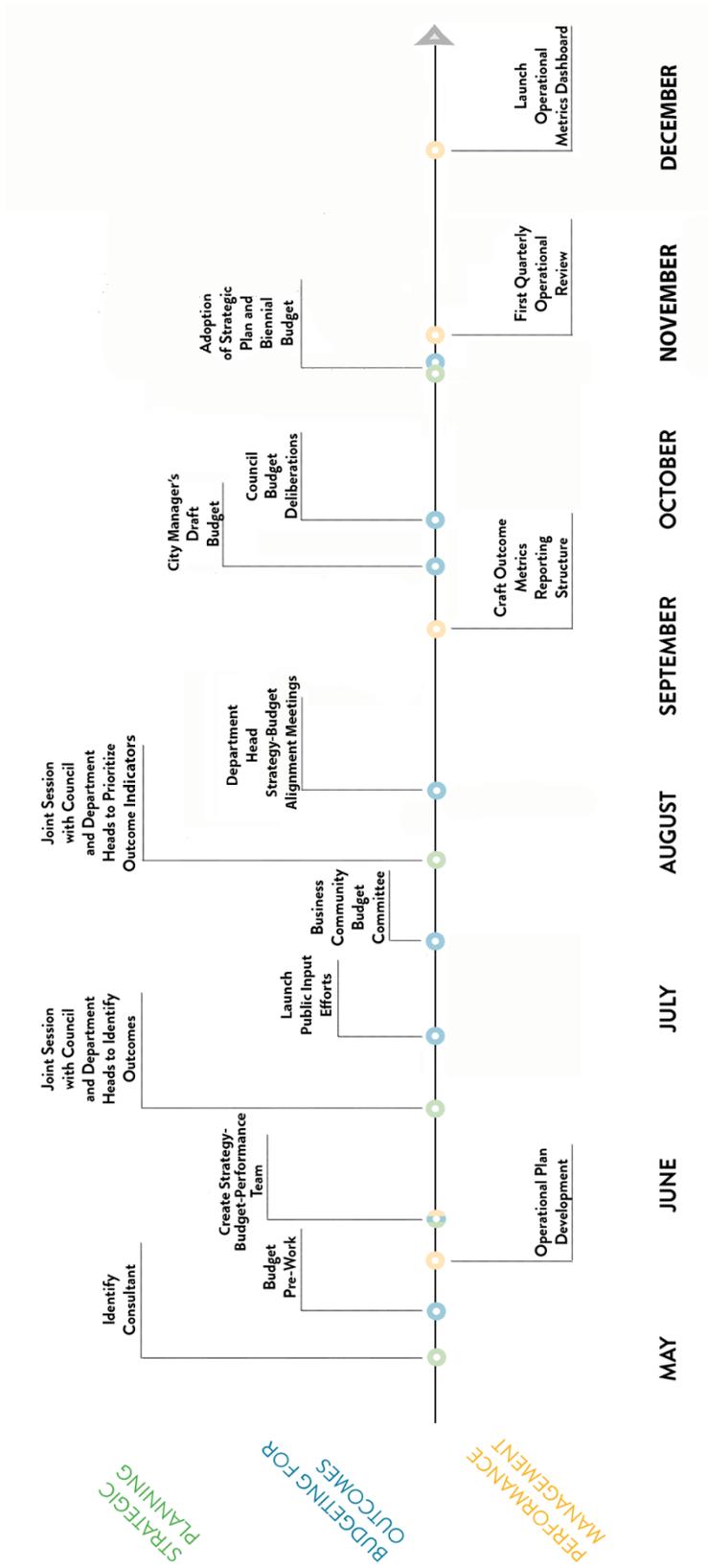
Resource the Plan

- Implement a priority-based budget that aligns budget resources with Strategic Outcomes



Strategy-Budget-Performance Alignment Process Model

2019 Strategy-Performance-Budget Alignment Timeline

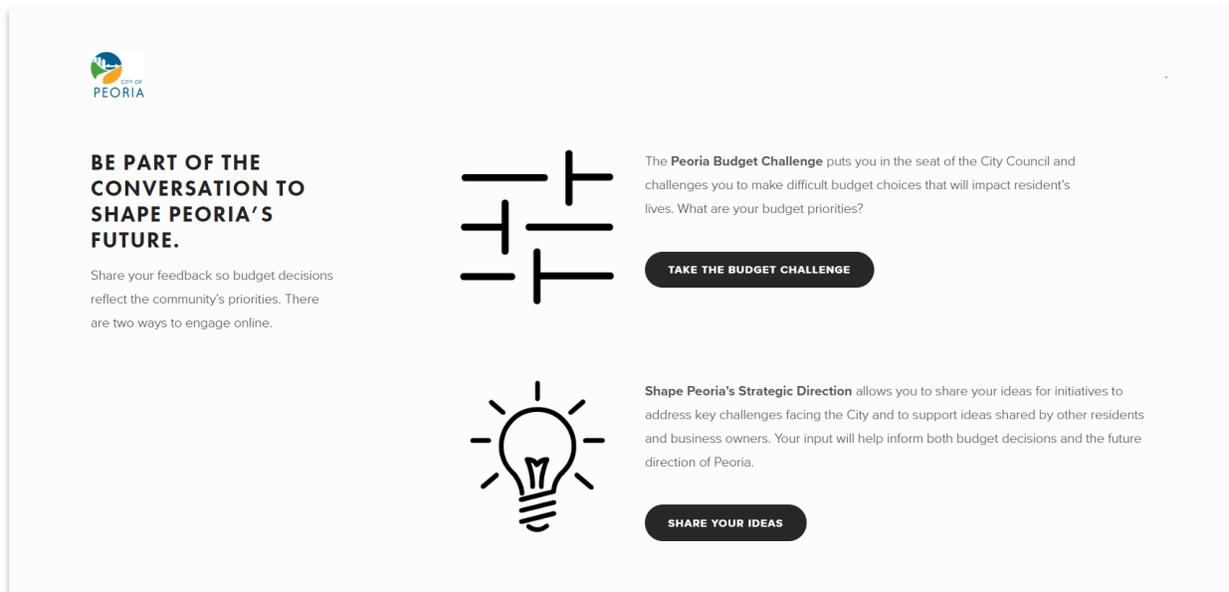


Community Feedback

METHODOLOGY

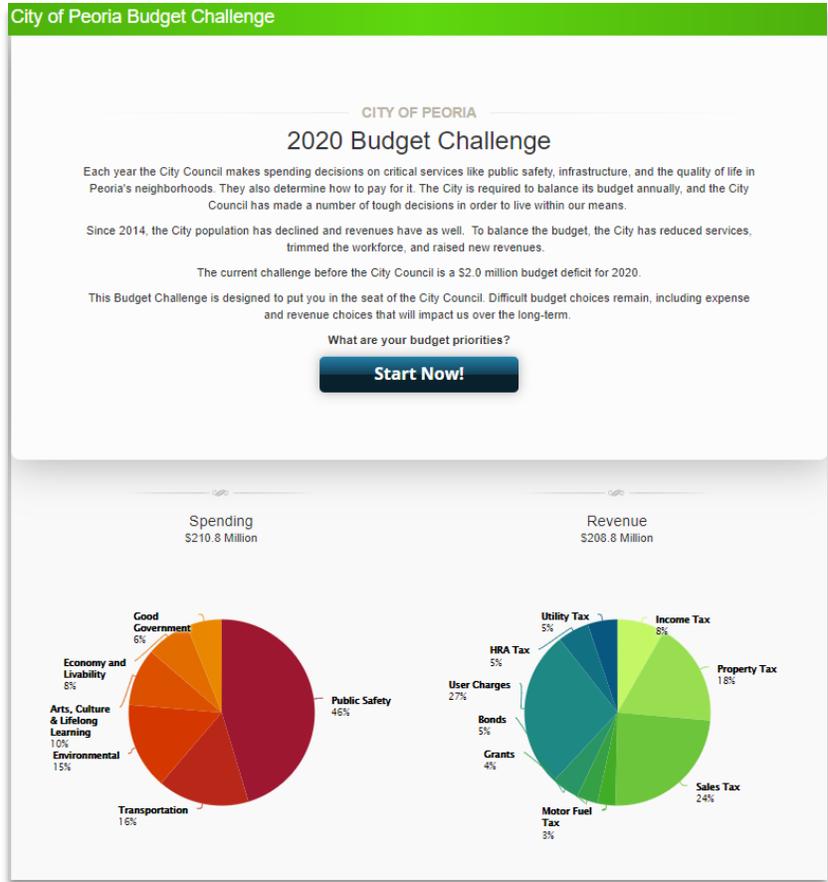
Staff was tasked to collect community feedback for the upcoming 2020/2021 budget. A calendar was created to outline the budgeting process from the development of the public engagement plan through budget adoption. City staff held two public meetings. On August 5, approximately 30 residents attended to hear the City Manager detail the citywide budget outlook. A second public meeting, held on August 19, was also targeted to HOA/NA presidents and leadership from over 40 NFPs. A total of 46 people attended both meetings. At both meetings, attendees were invited to participate in an exercise in spending \$100 across six priority areas and providing input on all priority areas. During the engagement process, residents were also invited to send any feedback to budget@peoriagov.org, an email dedicated to budget input.

Staff also utilized two online engagement tools found at www.peoriastrategicplan.com.



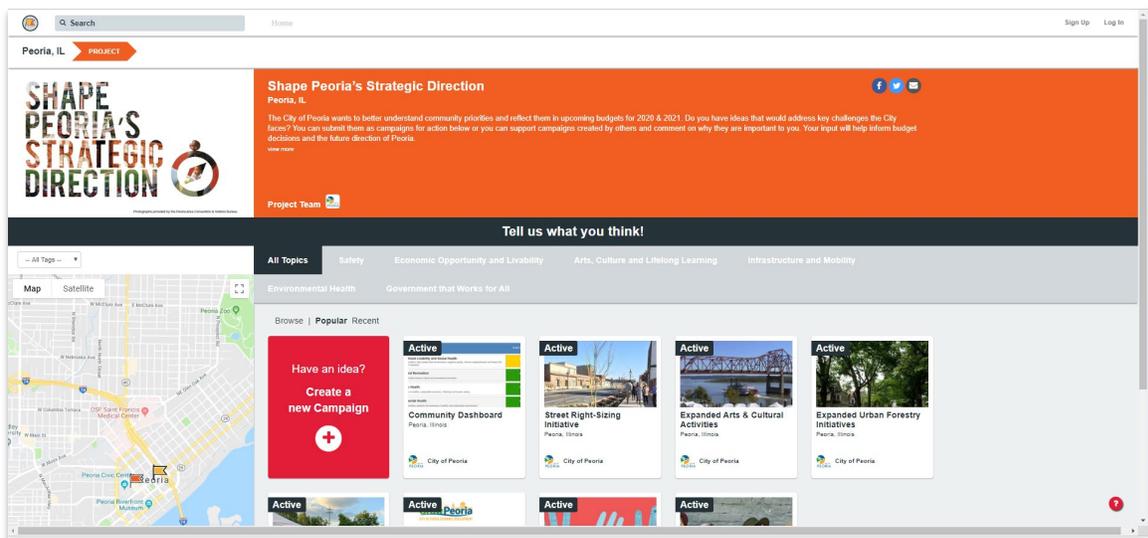
Screenshot of www.peoriastrategicplan.com

The Budget Challenge invited the public to try to balance the budget using this interactive tool. The final data from the Budget Challenge was reflective of the respondent's budget priorities on both expenditures as well as revenues.



Screenshot of Budget Challenge

The second online tool was the Shape Peoria’s Strategic Direction website. This tool allowed the public to share ideas for initiatives – called campaigns – and/or to support the ideas shared by others and comment on why the ideas were important to Peoria’s future.



Screenshot of Shape Peoria’s Strategic Direction

Information on reports and public meetings, in addition to the Online Budget Challenge, were continually updated on the City’s website at this link:

<http://www.peoriagov.org/2020-budget-information/>

Information provided on Shape Peoria’s Strategic Direction was maintained on the platform’s website.

The feedback that was collected from the public meetings, the Budget Challenge, and Peoria Strategic plan is outlined in this report.

PART I: PUBLIC MEETINGS

Collectively, the two public meetings were attended by 46 citizens. City employees attended many of the meetings, as well as City Council Members and department heads. Citizens were given the budget overview and trends of the City, a snapshot of the spending of the City, and budget concerns for the upcoming years. The presentation is attached as Exhibit A. Attendees were also given a handout and asked to participate in a spending exercise. The handout is attached as Exhibit B. To encourage Neighborhood and NFP leaders to share the exercise, an additional handout outlining ways to share information was provided at the August 19 meeting, attached as Exhibit C.

Date	Locations	Citizens
August 5	Gateway Building, 200 NE Water St., 2 nd Floor Meeting Room	30
August 19	Gateway Building, 200 NE Water St., Ballroom	16

After seeing the presentations, the City Manager asked the attendees two questions:

- 1) What are your thoughts, observations, suggestions etc. on the City in the six key areas of performance? Comments are below.
 - a. Economic Opportunity and Livability
 - b. Infrastructure and Mobility
 - c. Safety
 - d. Environmental Health
 - e. Arts, Culture, and Lifelong Learning
 - f. Good Government for All
- 2) How would you allocate a \$100 budget across these six areas?

Economic Opportunity and Neighborhood Livability

- I think code does a good job with limited resources. However, could money be saved or better utilized by having contractors cover simple things like mowing? Let code handle bigger problems.
- Housing stock - expand teardowns to help bottom-out assessed value decline
- Enforcement action more pro-active generate more revenue from citations
- Encourage experiments on economic development. Take risks
- Don’t focus on code enforcement people will invest in properties if they increase in value
- incentive to use existing commercial real-estate versus building new - tax at a different rate, those who buy up and hold
- Focus on older neighborhood - focuses on re-development and empower and involve local residents

- increase permit fees license fees
- inspection fees
- You can't stop code enforcement until you toughen up on deadbeat landlords
- The City should not be giving money to businesses to start up. They should make it by themselves
- More support for entrepreneurs. Net job growth in the US over the past 10 years comes from companies less than 5 years old.
- Create an innovation district in downtown to attract new companies, workers, support organizations, and businesses
- Less planning and more execution through small experiments and pivots
- Economy up means crime down
- To make City more appealing, we need more code inspectors
- Partner with regional economic development organization
- Neighborhood improvement. How can "neighborhoods" be improved if people stay in their homes and don't get involved?
- Index neighborhood assets (there's competition rather than collaboration of NFPs)
- Try to find ways to combine goals (i.e. draw companies to the City where they focus on environmental health or transportation) Make City desirable for businesses, not fund businesses
- Less bricks and mortar (buildings) more programming and activities
- Provide incentives to brick and mortar business owners. This will discourage people to shop online.
- Increase permit/license fees (Indy model) (COP seems "antiquated and cheap")
 - Higher fees can help fund the department (as in Indy, where Code gets NO tax dollars, only money from fees paid)
 - Increase landlord registry fees

Infrastructure and Mobility

- Roads aren't just transit, they are the number 1 impression visitors get and influences neighborhood self-worth
- Stop building roads on edge of town which encourages sprawl which we can't afford
- Organize road system by districts countywide so one agency is responsible for all roads within a district (i.e. not separate county, city, etc. roads)
- Move pavement preservation for long term cost savings
- No new roads - fix existing roads
- No annexing new property into the city
- Reduce the amount of paved roadways within the city
- We should fix our current roads, not build new ones (Pioneer Parkway, not now)
- Encourage mass transport with better options
- No new roads
- No more cul-de-sacs, please
- Road repair
- Parking Code Reform (we have way too much parking space. This encourages sprawl infrastructure, which is financially unsustainable)
- Increase the MFT

- would be wise to spend on pavement preservation. We used to do 50 miles a year when I worked for PW (in '09)

Safety

- Right size fire department coverage for our shrinking city
- Increase utilization of existing fire engines. Respond with proper vehicles
- Prioritize within safety since it is our largest spend area. Perhaps one area of town needs more police support - even if it means other coverage (goes down)
- Divest more safety dollars to address the root cause of issues
- Dunlap saves money on fire protection by having a volunteer force. That will not work in Peoria but could money be saved by reducing coverage where we do not have fires? Firemen on call instead of on duty?
- Police - 100 houses in 100 days like code did
- Improve / invest in new EMS call center to reduce average response times
- police reduce management / officer positions to place more officers in the field and actively patrolling
- Possible merging of services with other governments
- It would seem that re-prioritizing would be hard as the existing priorities have evolved over a long period of time - I would like to know what efforts have been made to attack efficiencies, particularly in the biggest areas first (safety and transportation) but eventually in all areas.
- Examine the Fire Department
 - “the elephant in the room is the Fitch study. We should have a public meeting like this one to go over that information. This will provide the public with info on the financial side of the Fire Department and we should have enough money to solve these problems”
 - Let’s “right size” the Fire dept.
- Have there been any studies in merging Fire/Police?
- Why look at volunteer options when we have professional Fire and MABAS? “We need to look at ways where smaller cities aren’t taking advantage of our professional services
- Retrain some of police to serve in roles supporting the other 5 categories
- Look at innovative solutions that have worked in other communities to address safety concerns
-
- If we had a cop write tickets for speeding in my neighborhood, it would fund his salary

Environmental Health

- Keep Riverfront Park a Public Park in perpetuity. Love, FORP [Friends of Riverfront Park]
- Continue to leverage runoff / CSO improvements to do community investment
- The garbage fee should cover the cost from PDC now-not in 2021
- Let citizens help with open data initiatives to help identify areas of cost savings or efficiencies
- Sublet (like Jimax) more city services

Arts, Culture & Lifelong Learning

- Better utilize existing facilities which aren't used enough
- Be sure to recognize how we leverage these \$ for economic impact. Unfunded civic center may not drive economic impact
- Seek greater public participation in funding arts, etc
- Co-host arts and cultural events with ICC, Bradley and corporate sponsors (or patron programs)

Good Government for All

- Does city need Treasurer and Finance director? What is role?
- Billable hours for staff. What specific value do tax payers receive for revenue spent
- How much of pension is for part time city council members and why do we pay that for part time?
- merge services (easiest first) - eventually merge local governments
- Spend in good government to expand efficiency and make city more accessible (like Peoria Corps) How can a \$1 spend here yield \$2 or \$3 somewhere else.
- Invest in new technologies to improve efficiencies / communication between departments
- Eliminate shot spotter - don't shoot
- Performance based budgeting reward those departments using funds efficiently
- Add Arbinge's training outward mindset community-based policing
- Arbinge's training can be city wide employees
- Are the expenditures of the City online like the County
- Think about how we get to a financial foundational support and start rebuilding your house. Take the pill and fix it so we don't have to go through this process every year
- Let's try an experiment where we look for efficiencies in government rather than taxes and fees first?
- Shared outcomes across municipalities
- Fund more communication and engagement
- Escape the "not invented here" syndrome
- Leverage best practices from other communities
- Wage freeze for employees and retirees (some retirees get more income than I do-working with overtime)
- Legal commitments to pensions?
- Eliminate pension expenses

Allocation Exercise

Participants were asked to create a budget based on \$100 across the six key areas of spend / performance: 1) Economic Opportunity and Livability; 2) Infrastructure and Mobility; 3) Public Safety; 4) Environmental Management; 5) Arts, Culture and Lifelong Learning, and 6) Good Government for All

Summary of Allocation Exercise Responses

Thirty-two participants participated in the allocation exercise.

These participants allocated the \$100 across the six areas. Percentages were as follows:

Public Safety (38.2%)

Infrastructure and Mobility (19.8%)

Environmental Management (12.5%)

Economic Opportunity and Livability (12.9%)

Good Government (8.3%)

Arts, Culture, and Lifelong Learning (8.9%)

Budget Email Responses

The public was encouraged to email feedback and ideas to budget@peoriagov.org. This email was promoted during the period when the Online Budget Challenge was active and continues to be open to the public. Emailed responses are as follows:

- I think a good VSI would get some of the senior employees to retire at the end of this year.
- Bi-weekly Garbage pickup. Is it possible to reduce garbage service to bi-weekly? My recycling bin fills up much faster than my trash bin; I generally skip a week or two of garbage collection because my bin is not full. I hear neighbors and friends say the same thing.
- Cut spending for both police and fire. The only options were to cut 1M for police OR 1M for fire. However, the safest neighborhoods are the ones with the most resources, [not the most law enforcement](#). Let's make cuts in both police and fire, so we can invest in neighborhood development, housing, and education.
- Thanks for putting the challenge together and helping educate the public on these tough decisions, and for taking the time to read my considerations
- The city is flooded with families of unsolved murders and I believe the City is chasing its tail and forgetting about these families. So now our new trend is trauma teams everywhere. Really, I believe that we need to use tax dollars in how to promote life and living through education. For example: Our school district doesn't have the resources to teach against violence or what to do when things happen. As well as hiring more minorities and Survivors in the Peoria area who have been victims of such tragedies to move our community forward! I mean put them in jobs that hires to help these families. If we spend all our money on fixing up the city outwardly who will enjoy it? Not our kids. White flight is already been going on. Some can afford to leave and some of us can't. We should try to help the gap of social service and I'm not talking about a counselor, I'm talking about a coalition/partnership with the city of survivors, law enforcement that support citizens who are actually change agents! Trust is broken again and again and misuse of funds. Again, it's just chasing our tails and not changing a thing! We have the resources but we are still using the same old good old boy tactics. For what it's worth. I'm ready to help if I could only find a place! I've fought for my city and survivors without the support of the city in this no resource area for over 13 years and nothing has changed. I feel like it's in the hands of the law makers. I almost feel like giving up. All i hear about is raise more taxes and it doesn't make feel like any change.
- Thank you for the opportunity to provide input on the Peoria budget! We need to stop increasing taxes of so many ways and driving folks out of the city!!!
- I'm not sure the program is picking up my recommendation for cuts in environmental. It shows no change in the summary page. Specifically, I want to go back to once monthly recycling pick up. Thank you
- Allen Road is like a war zone. It is killing my cars and causing safety issues when trying to navigate between lanes for the most comfortable ride. Please fix!

- Put the boundaries back to 1925 that way the town of Peoria can support itself . If you ever play the game of sim city . You have to raise taxes but that's a death sentence
- I wanted to let you know that the Budget Challenge option for Public Safety Pension funding seems to be backwards... if you increase funding your surplus goes up.
- I am all for the Arts. My wife and I regularly participate. BUT...these are bonus offerings of the Peoria Area. We HAVE to fix the decaying roads...or no one will want to travel to an event. Besides that, the current budget is 21 million for Arts, etc. Transportation is only 33 million. There seems to be a major disconnect here.
- In addition, people are not going to libraries near as much anymore. They are doing research online or downloading books from the Internet. We need to consolidate the libraries (in neighborhoods that are less fortunate and might benefit more from libraries). Close a couple of them and save the \$700k. Or somehow cut funding to other Arts projects. Our infrastructure is way more important than the rich people being able to get to go to cheaper events, more libraries, etc.

PART II: BUDGET CHALLENGE

The City of Peoria purchased a lifetime license agreement for the use of the Budget Challenge platform. The Budget Challenge is an interactive, online tool that allows the public to make decisions based on current levels of both revenues and expenditures. From August 1 through September 30, 2019, the City received 636 responses. The information detailed in those responses is included below.

OUTREACH

The City maintained a social media blitz throughout the open period. Coverage and interviews were given through the Peoria Journal Star, WMBD TV, WMBD 1470 radio, an extensive social media calendar and emails were sent to all HOA Presidents on file. The following tables indicate who participated in the Budget Challenge.

Council District	%	Zip Code	Count	How They Found Out	%
District 1	7	61602	0	Social Media	44
District 2	13	61603	44	Other	29
District 3	10	61604	80	City Website	11
District 4	14	61605	13	Print Media	15
District 5	18	61606	32	Council	1
Not Sure	28	61614	188	Teacher	1
Non-Resident	9	61615	120		
		61525	36		
		Other	123		

*Please note that response totals may not equal 636 as respondents were not required to answer all questions.

PARTICIPATION

The Budget Challenge received many positive comments regarding the educational opportunity it provided to citizens. Other demographic information includes:

Age	Count	Percent
0-18	0	0
19-29	82	13%
30-39	172	30%
40-49	114	20%
50+	212	37%
No Response	106	8%

Education	Count	Percent
Elementary/Some High School	6	1%
High School Degree	31	5%
Some College	96	17%
College Degree	266	46%
Some Graduate School	37	7%
Graduate Degree	142	24%

SPENDING

The Budget Challenge also included questions about spending levels for Departments across the City as outlined in the table below. There was strong support for maintain public safety (34%), while also decreasing Fire Department funding by \$1.0 million (37%). Respondents preferred to cut Administration (68%), Economic and Community Development (46%), and leave Transportation at the Status Quo (51%).

Question/Option (value)	Count	Percentage
Public Safety	554	
Decrease Police Department Funding by \$1.0 million (-1)	53	10%
Decrease Fire Department Funding by \$1.0 million (-1)	207	37%
Maintain Public Safety Spending (\$95.6 million)	190	34%
Increase Fire Department Funding by \$1.0 million (1)	42	8%
Increase Police Department Funding by \$1.0 million (1)	62	11%
Transportation	536	
Status Quo	273	51%
Reduce Transportation funding by \$2.0 million (-2)	121	23%
Increase Transportation Funding by \$2.0 million (2)	142	26%
Environmental	531	
Maintain the level of investment in environmental services	154	29%
Reduce stormwater funding by \$1.0 million (-1)	144	27%
Reduce garbage services by \$1.0 million	233	44%

Arts, Culture and Lifelong Learning	535	
Maintain current funding for Arts, Culture & Lifelong Learning	167	31%
Reduce funding for the Arts, Culture & Lifelong Learning by \$800,000 (-0.8)	278	52%
Increase funding for Civic Center capital improvements and the riverfront (1.5)	90	17%
Economy and Livability	526	
Maintain current levels of service in Community and Economic Development	144	27%
Reduce Community and Economic Development Services by \$400,000 (-0.4)	244	46%
Increase Community and Economic Development Services (0.4)	138	26%
Good Government for All	526	
Status Quo	88	17%
Reduce Administrative funding by \$600,000 (-0.6)	356	68%
Increase funding for technology improvements (0.6)	82	16%

REVENUES

The Budget Challenge outlined a number of revenue streams for the City of Peoria, and what impact an adjustment on that particular revenue stream would have on the overall budget. On most revenue sources, respondents supported maintaining the current tax rates including Motor Fuel Taxes (84%), Public Safety Pension Fee (77%), Utility Taxes (71%), and Sales Taxes (64%), Property Taxes (59%), and the HRA Tax (56%). Increases were desired in the Garbage Fee (54%) and Licenses Permits and Fees (43%).

Property Tax	526	
Status Quo	310	59%
Cut Property Taxes by \$2.0 million (-2)	67	13%
Cut Property Taxes by \$3.2 million (-3.2)	31	6%
Raise Property Taxes \$1.5 million for public safety (1.5)	50	10%
Raise Property Taxes \$1.5 million for road construction (1.5)	68	13%

Sales Tax	521	
Status Quo	336	64%
Reduce Sales Taxes by \$3.8 million (-3.8)	51	10%
Increase Sales Taxes by \$3.8 million (3.8)	134	26%
Licenses, Permits & Fees	521	
Status Quo	221	42%
Reduce Licenses, Permits and Fees by \$600,000 (-0.6)	75	14%
Raise Licenses, Permits and Fees by \$600,000 (1.2)	225	43%
Garbage Fees	522	
Increase the Garbage Fee \$3 per month (1.5)	280	54%
Cut the Garbage Fee \$3 per month (-1.5)	38	7%
Status Quo	204	39%
Utility Tax	520	
Status Quo	369	71%
Reduce Utility Taxes by \$1.0 million (-1)	72	14%
Increase Utility Taxes by \$1.0 million (1)	79	15%
HRA Tax	520	
Status Quo	291	56%
Lower Hotel Taxes by \$800,000 (-0.8)	29	6%
Increase the Amusement Tax from 3% to 4% (0.5)	200	38%
Local Motor Fuel Tax	522	
Status Quo	437	84%
Reduce Local Motor Fuel Taxes by \$1.2 million (-1.2)	85	16%

Public Safety Pension Funding	516	
Status Quo	395	77%
Increase public safety pension funding by \$4.0 million (4)	52	10%
Increase public safety pension funding, but cut elsewhere	69	13%

BUDGET PRIORITIES

Budget Priorities	1576	
Addressing violent crime	315	20%
Increasing fire/medical response	83	5%
Improving roadway infrastructure	331	21%
Improving sewers, sidewalks and drainage	115	7%
Support the arts and a vibrant Peoria	142	9%
Help grow jobs for new and existing businesses	281	18%
High quality, efficient service delivery	86	5%
Hold the line on property taxes	223	14%

*Respondents could select more than one of the options for this question.

COMMENTS FROM THE ONLINE BUDGET CHALLENGE

Comments made by respondents ranged from positive feedback about the level of citizen engagement created by the Budget Challenge, to disappointment that the Budget Challenge did not allow for further exploration of the City's finances. Respondents indicated that they learned a great deal about how the challenge the City is currently facing with the projected deficit.

Citizen Feedback - Budget Challenge
I did it!
Your choices are skewed. You only want to cut the most important parts that people care about (i.e. roads, etc). Where are the other budgetary lines that can be cut in the areas? There is more red meat in the budgetary categories than public safety, roads, etc. My extra 700K would be taken out of

<p>personnel and retirement funds for some of the staff. I could make that happen pretty easy and take more away from the Arts, Culture area. An almost 21-million-dollar budget for that is like 2/3 the same as Transportation. That seems way skewed to me for someone who pays a HUGE amount in property taxes.</p>
<p>You need to cut pensions across the board. Haven't you learned from Chicago?</p>
<p>difficult choices...public safety is too expensive.</p>
<p>We need pension reform. I understand the state is in control, but we need to try. It is hurting our city.</p>
<p>That you only offered to cut salaries by such a miniscule amount it won't make any difference. Cut Administrative, Mayors, budget, finance, and every other salary by 20% and then we'll talk.</p>
<p>The city must review decisions much better before entering into agreements. Pere Hotel deal, Riverfront housing, Warehouse district, most recently the garbage contract which ended up more costly than the one voted on. Poor information being given to our city council.</p>
<p>You are not being honest about the overspend in the Fire Department. When will you release the study?</p>
<p>you don't need to cut from public safety and still be able to keep the city running. Also there was no option to get rid of the crooked city manager</p>
<p>More issues than I imagined. Priorities are tough.</p>
<p>How relatively easy it was to create a balanced budget</p>
<p>Recycling every two weeks is a waste of money.</p>
<p>Surplus</p>
<p>None of it was surprising, other than asking for input. I expect the council to do the hard work. That's why they ran for election, right?</p>
<p>There are tough decisions that must be made this year, but they will drastically improve the financial outlook for the city going forward. Key here was reducing the Fire Dept. by a million that will allow the city to invest in up to date EMS call center tools to improve response time and properly deploy services. This is key to correcting our long-term budget. Also, the investment in technology for city offices will greatly improve services and lower expenses in the long run. Two critical pieces going forward!!!</p>
<p>it's a tough budget with inflation rising. If you lower one place something else will lack.</p>
<p>HOW MUCH TAXES PAY FOR THINGS</p>
<p>How important it is to have more business coming to Peoria</p>
<p>Even though no dept likes a budget cut, sometimes it is necessary. Overspending isn't an option.</p>
<p>Instead of looking to cut, we should pay more for things. It sucks but I want to live in a safe, vibrant and prosperous place.</p>
<p>How easy it was to balance the budget. Grow some balls, stand up the special interests within the city departments.</p>
<p>no easy solutions, but something must be done. I don't see any rainy-day fund money available, what is cost of defending against Fire Dept labor issues as in today's paper</p>
<p>Balancing a budget is easy.</p>
<p></p>

Raise the taxes on the rich and we will be fine
I get that it is hard to make a balanced budget, but this is actually really disappointing. I barely make enough money to pay my bills and it seems like there is always a new fee or tax while the people who work for the city are making about median wages for their work while the rest of us struggle.
There was no opportunity to provide personal suggestions on balancing the budget.
That the city is required to balance the budget each year.
That you are always looking to cut from the police and fire. There are 3 priorities a city should have, police, fire/ems, and public works. If you don't have a safe city (police/fire) people leave and taxpaying people do not come. Plain and simple. As with pensions quit stealing the money that was supposed to be put toward pensions (like the feds do with Social Security) and spending it elsewhere. Take care of the top 3 and the rest will fall into place. Continue to decimate the top 3 and your city will continue to get worse.
I did not like that you could only choose one option on some of it. For example, I would want to increase police and fire funds but you could only pick one.
It wasn't that hard to just maintain
You didn't give the option to not spend \$20 million on Taft homes
Public employees are overpaid. Need to hold the line on police/fire/administrative salaries. No wonder pension costs are so high when salaries are so great. HOLD THE LINE. Cops and firemen making over \$100,000 is ridiculous. Your obsession with workforce diversity is not necessary. Jobs are posted. There is no discrimination in hiring. If people don't want to apply that is their choice. As long as hiring is fair you do not need to use resources to go out begging for people to apply.
Surprised that you still have Ashley in code enforcement working for the city after his blatant abuse of his job.
A majority of Peoria wants to maintain the status quo. The status quo is why Peoria is losing population and can't pay its bills.
I learned that if you reduced the police force you save 1 million dollars. Which is a simple solution given that one police officer is not just his salary it is also a pension that has to be funded the city tax collection and makes up 85 percent of property taxes. Cut the police, it will be cheaper to pay outside agencies when a need arises that to keep them on long-term.
That Dr. Farris Muhammad was not on the chopping block. What's he delivered? Put his salary toward Public Safety.
How easy it is to balance a budget when focusing on core services. By establishing and maintaining a high level of public safety and infrastructure such as roadways the city will be more desirable to new and expanding businesses.
would love to see this filled out by majority of Peorian's
Capture the tax revenue that legalized cannabis would bring to our city. Don't miss out on this! Our loss is other communities' gain.
The City is overspending its budget, and this must stop!
Ended up with a surplus without making any serious sacrifices. Pretty much just kept the status quo and cut out the pet projects and vague admin costs.
The budget whole that needs to be filled by bringing in new businesses or increase the tourism of the city. I also have new ideas from outside the city that can possible fill the hole in the budget for the city.

Hard decisions have to be made and they need to be made with consideration the greatest good not the personal good. Might consider taxing or charging those who are benefitting from the services of the city but not supporting it in an extra way. For example, if every medical emergency call requires police response (this is my understanding) what is the reason for this? Is this a request of AMT that police escort them, if so, maybe we should consider AMT paying for that if they aren't already? As a city we need to be supporting our citizens first and foremost. Sometimes what is what is not what is easy.
That I wouldn't do any worse than those in charge.
No surprises, tough job but proactive measures are necessary to make Peoria a more desirable place to live.
No real surprises. Suggest that 2 or even 3 yr. budgeting be done as SOP: you think this year will be tough - wait until next year.

PART III: SHAPE PEORIA'S STRATEGIC DIRECTION

This website allowed the public to share ideas for initiatives – called campaigns – and/or to support the ideas shared by others and comment on why the ideas were important to Peoria's future.

PROJECT

Shape Peoria's Strategic Direction

789 Impressions

Age

25-34: 66.7%

45-54: 33.3%

Gender

F: 33.3%

M: 66.7%

Zip Code

61615: 33.3%

61602: 33.3%

61614: 16.7%

61606: 16.7%

CAMPAIGNS

Visible at www.peoriastrategicplan.com

No. 1 Community Dashboard

Author: City of Peoria

Supporters: 3

Followers: 6

Comments: 0

Impressions: 46

No. 2 Expanded Urban Forestry Initiatives

Author: City of Peoria

Supporters: 1

Followers: 5

Comments: 0

Impressions: 33

No. 3 Expanded Arts & Cultural Activities

Author: City of Peoria

Supporters: 2

Followers: 6

Comments: 0

Impressions: 30

No. 4 Expanded Public Safety Community Relations Initiatives

Author: City of Peoria

Supporters: 1

Followers: 5

Comments: 0

Impressions: 27

No. 5 Street Right-Sizing Initiative

Author: City of Peoria

Supporters: 3

Followers: 6

Comments: 0

Impressions: 49

No. 6 Small Business Program(s)

Author: City of Peoria

Supporters: 1

Followers: 5

Comments: 0

Impressions: 28

No. 7 Pass a Racial Equity Ordinance

Author: Peter Kobak

Supporters: 1

Followers: 6

Comments: 0

Impressions: 47

No. 8 Operation Social Media Presence

Author: Jordan Czajka

Supporters: 1

Followers: 6

Comments: 0

Impressions: 46

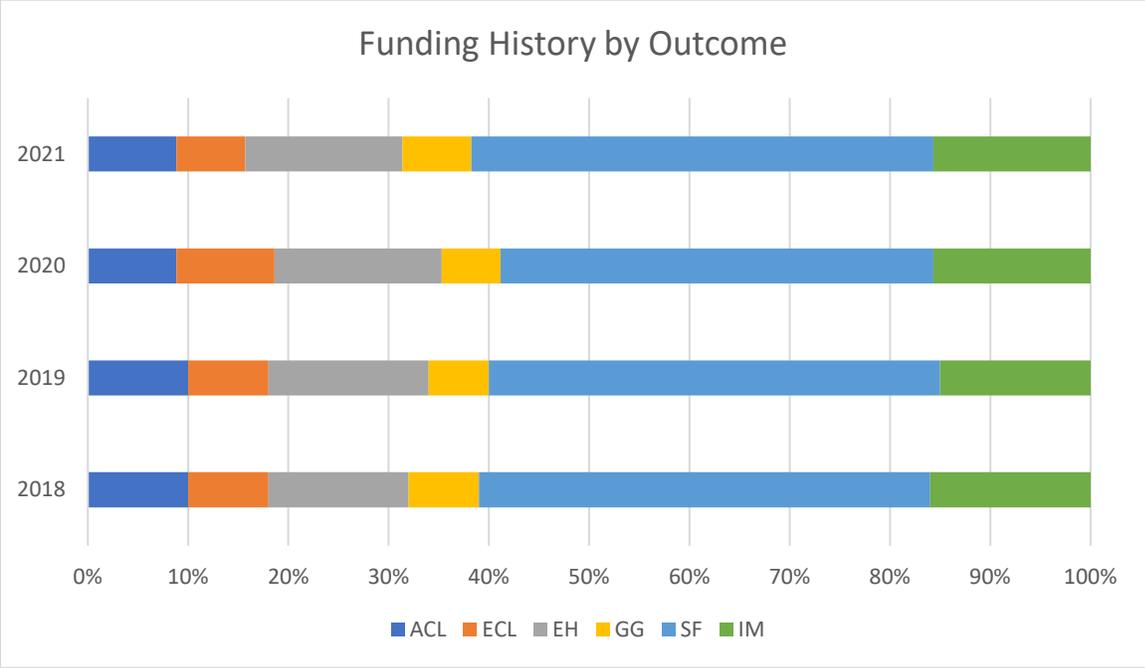
Budgeting for Outcomes

What is Budgeting for Outcomes (BFO)?

There are many ways that BFO has been interpreted, but the most critical element is the link between financial commitment and specific results (or outcomes). In the case of Peoria, we have selected 6 Major Outcome Areas that reflect all areas of City performance these are:

- **[ACL]** Arts, Culture, and Lifelong Learning | Deliver building blocks of a vibrant and diverse community
- **[ECL]** Economic Opportunity and Neighborhood Livability | Provide economic opportunity for all and support strong, diverse neighborhoods
- **[EH]** Environmental Health | Maintain, protect, and enhance a healthy and sustainable environment
- **[GG]** Good Government for All | Develop effective and efficient city government focused on equitable results while attracting and retaining a high-quality workforce
- **[SF]** Safety | Being safe at home, at work, at play, and in your community
- **[IM]** Infrastructure and Mobility | Provide a reliable, equitable, and safe transportation system throughout the City

Three-year trend of funding for Outcomes and proposed 2020 budget



Above you will find a rough depiction of the expenses by year for the last three years, including looking forward to 2020 in these outcome categories. The largest fund area is Safety followed by Infrastructure and Mobility and Environmental Health.

There are key pieces of information in each of these Outcome Areas that guide our assessment of improvement and success. We call these pieces of information “Strategic Indicators”. The table below details the indicators that have been targeted through strategic work by the Council and City Staff, as well as through public comment and meetings. The items in **bold** were the top five items which had approximately 50% higher rating for importance to improve versus the next group of priorities. Both Staff and Council Members agreed on the top five indicators to prioritize for improvement within the Outcome Areas.

[ACL] Arts, Culture, and Lifelong Learning

- Visitor Rates
- Economic Impact of ACL Investments
- A Plan for long-term sustainability of ACL entities

[ECL] Economic Opportunity and Neighborhood Livability

- **Employment / Unemployment Rate**
- **Average Income Level**
- **Property Values (per capita and city-wide)**
- Housing Quality (Percent Rated Poor)

[EH] Environmental Health

- Water Quality Condition Index
- Environmental Asset Condition Index
- Recycling Program Performance Level
- Environmental Maintenance Program Performance Level

[GG] Good Government for All

- Balanced Budget
- Staff Diversity Rates
- Longevity of Staff Employees
- Longevity of Leadership Employees
- Citizen Satisfaction with City Services through National Citizen Survey (NCS)

[SF] Safety

- **Crime Index**
- Crime Clearance Rate
- Call Processing Times
- Minority Employment Rates
- Fires Contained to Room of Origin
- Emergency Call Processing Time
- Cardiac Arrest Outcomes
- Shooting Rates
- Number of community members engaged through fire prevention outreach efforts

- Number of community events held by the Police Department

[IM] Infrastructure and Mobility

- **Transportation Asset Condition Index**
- Complete Street Rate (Access to multi-modal transport and infrastructure)
- Transportation Infrastructure Capital Costs
- Transportation Safety

Planning for Our Top Strategic Indicators

The Top Strategic Indicators

The top five strategic indicators were developed in joint sessions with staff and the City Council. These indicators reflect reduced crime, an increase of employment and higher quality jobs, increased value of property in the City, and improved status of City street assets (street, curb, sewer, striping, lighting, signals, signs etc.).

Reduced Crime

The ambition to reduce crime is highly focused on concerns around sustaining and continuing advances in the reduction of violent crime. These events are challenging to the neighborhoods that disproportionately experience this kind of crime, as well as the negatively impact the perception of Peoria. We want every resident and visitor to feel safe here. What follows are key programs and plans that are designed to sustain and gain progress in this effort as indicated by the crime index.

Resident Officer Program

Officers live in the communities they serve and host at least 2 community events every year. These events serve to bring the community together and deliver positive interaction with Police.

Focused Deterrence

Focused Deterrence is a Police approach that focuses its efforts on the less than 1% of the population that is driving the violence in our city. Individuals that are identified as the most likely to commit crime or be a victim of violent crime are identified and given an opportunity to change their life. This effort requires aligned support and involved with the community to identify, education, or even re-educate those who want to cause violence.

The ShotSpotter system uses strategically placed microphones to detect and identify the location of gunshots in specific areas of Peoria. This is a real-time system that reports the location of shots to the ECC and police terminals, allowing them to respond in seconds.

Improved Employment

The Indicators used to see improved employment include the unemployment rate and the average income levels. The changes needed to improve these measures include increasing the number of jobs available, the value of jobs available, the readiness of employment age, and the associated business growth required to provide these changes. It also looks at the readiness of potential employees to take these jobs as quality improves with respect to both job skills and education, including High School graduation rates, certification, and the support needed for successful transition to employment after extended periods of

unemployment for a variety of reasons. It also can be improved by helping more experienced workers have more resilience in the face of business cycles that may result in being laid off – while still staying in the area. What follows are key programs and plans that are being delivered to sustain and gain progress in this result as indicated by the unemployment and average income.

TIF Job Training Grant

This grant provides for non-profit organizations and businesses to be supported in the development and delivery of programs that result either in employment or job certifications (including the GED). This program has evolved to become a more robust and stable source of funding in 2020 and 2021.

City Business Incentives Program (and Partnerships)

A variety of incentives and City-supported partners are available to help establish, retain and grow businesses in Peoria.

City Partner Business Development Programs

Through partners both independent and City-supported, the City helps the development of new business through directing entrepreneurs to business a variety of business start-up programs, financial options and second stage development programs.

Growing Property Values

Growing Property Values will require efforts to remove blight, improve housing quality, attract residents, and sustain gains in housing.

Supported Housing Development

Developing and delivering plans for the right amount of quality housing at the support levels that match community need – including high-quality special needs, low income and working-class housing options.

Front Door Initiative

This strategy will identify the key gateways into the City and include improvements in signage, quality lighting and other components of the complete streets approach, resulting in an improved experience for those who choose to live or visit Peoria. Public Works, Community Development, Economic Development and community partners will leverage several initiatives that improve the experience that visitors and residents have in the City.

HOME and CDBG Grants

Two programs form the cornerstone of the U.S. Department of Housing and Urban Development's (HUD's) community development efforts: the HOME Investment Partnerships Program and the Community Development Block Grant (CDBG). Across the country, HOME and CDBG funds are helping communities develop new affordable housing for both renters and homebuyers, rehabilitate existing homes, and turn around troubled neighborhoods. The Community Development Department is delivering a new five-year plan for these funds which will start in 2020.

Corridor Plans

Corridor planning focuses on developing solutions that will increase accessibility and mobility, improve safety, and enhance the quality of life along transportation corridors and sub-areas in the City. Corridor Plans help the City move more quickly on the investments for both infrastructure and service and support

the development of property in an area that is supportive of community needs and improve neighborhood attraction.

Improved Infrastructure and Transportation Assets

Infrastructure and Transportation Data Management

Having accurate data will help us effectively invest in our assets, as well as collectively plan, build and maintain safe and innovative transportation infrastructure that enhances quality of life, drives economic growth, and accommodates new modes of transport. The Public Works department will evaluate our asset indices to offer a more comprehensive view of the total state of our infrastructure and transportation assets in the following divisions:

- Maintenance Operations
- Roads, Sidewalks and Trails
- Stormwater Management
- Traffic Management/Neighborhood Lighting

Each of these division will lead multiple projects and initiatives to support improved asset outcomes.

The Public Works organization will develop a master index to offer a comprehensive view of the total state of our infrastructure assets.

Neighborhood Lighting

The City is making a budget neutral investment to upgrade and improve our street lighting around the City. This program will be paid for through savings created by converting from traditional lighting to LED lighting. This program will ensure the quality and efficiency of City-owned lighting.

Outcome Area Summaries

The following pages briefly discuss how each of these Outcome Areas are connected to the departments of the City and outline some of the top activities being pursued for operational excellence, maintaining performance of City service, and for the improvement of key areas in each Outcome.

Arts, Culture, and Lifelong Learning

This Outcome Area is focused on a **vision** of Peoria that attracts visitors and delivers the building block of a vibrant, diverse and engaged community.

This Outcome Area strives to address the following **challenges / opportunities**.

1. How might the City continue to expand opportunities in the arts to increase economic and community engagement for all city residents?
2. How might we use our limited resources efficiently and effectively to make the greatest impact today and tomorrow?
3. How might we leverage partnerships to expand presence of art and culture into all areas of the city?

The Strategic work by Council, City Staff and with Public Input supported focus on the following **Strategic Indicators** to prioritize for improvement.

- Increased Visitor Rates
- Increased Economic Impact of ACL Investments
- Plan for Long-term viability of ACL Investments and Infrastructure

These activities are supported by the actions and Plans below.

TOP ACTIONS / PLANS TO SUPPORT STRATEGIC INDICATORS

1. Support ACL entities to collaborate on timing and location of events and activities to maximize opportunities for public engagement.
2. Support the development of long-term plans for our ACL investments.
3. Support the expansion and testing of choices that expand the diversity of users/ visitors engaged in ACL.

Economic Opportunity and Neighborhood Livability

This Outcome Area is focused on a **vision** of Peoria that provides economic opportunity for all and supporting strong, diverse neighborhood.

This Outcome Area strives to address the following **challenges / opportunities**.

1. How might we support the creation of primary jobs and businesses?
2. How might we support equitable access to financial services?
3. How might we increase the attractiveness of our City for residents, businesses and visitors?
4. How might we ensure high quality housing options for everyone?
5. How might we focus planning and implementation resources on adopted strategic goals?
6. How might we increase the capacity and effectiveness of community-based organizations?
7. How might we maximize the value of all properties in the City?

The Strategic work by Council, City Staff and with Public Input supported the following **Strategic Indicators** to prioritize for improvement.

- **Employment / Unemployment Rate**
- **Average Income Level**
- **Property Values (per capita and city-wide)**

These activities are supported by the actions and plans below.

TOP ACTIONS / PLANS TO SUPPORT STRATEGIC INDICATORS

1. Expand business growth programs that support small business development and employment through financial and educational programs
2. Coordinate job readiness services.
3. Develop programs to increase the attraction of Peoria as an option for relocation, retirement, and site selection decisions.
4. Align programs across departments to focus on specific corridors for improvement of livability and neighborhood value.

Financial Table

Economic Opportunity and Neighborhood Livability	Department	Program	FY2020 Operating Budget	FY2020 Benefits	TOTAL Operating Budget	% of Operating Budget	Full-Time Employees
		Equal Opportunity	Diversity and Inclusion	\$136,438	\$58,111	\$194,549	
		Peoria Corps	267,861	139,488	407,349		3
	City Manager	Economic Development	247,850	86,271	334,121		1.5
		Economic Development TIF	284,095	86,271	370,366		1.5
	Community Development	Community Services	2,984,649	1,108,630	4,093,279		23.5
		Development Services	914,524	567,587	1,482,111		11.5
	Miscellaneous	SSAs	553,160		553,160		
		Support to Other Agencies	4,016,056		4,016,056		
			\$9,404,633	\$2,046,358	\$11,450,991		
		Economic Opportunity and Neighborhood Livability:					
		\$17,790,239					
		8% of Total Budget					
			Cost Center Budget		FY2020 Budget	% of Cost Center	% of Total Budget
			Operating Budget		\$11,450,991	7%	5%
			Community Investment Plan		2,580,000	7%	1%
			Debt Service		3,759,248	19%	2%
			Benefit Load	22%			
			<i>Subtotal</i>		\$17,790,239		8%

Good Government for All

This Outcome Area is focused on a **vision** of Peoria that has effective and efficient city government focused on equitable results while attracting and retaining a high-quality workforce.

This Outcome Area strives to address the following **challenges / opportunities**.

1. How might we become an employer of choice with priority emphasis on attracting and retaining employees?
2. How might we become an employer of choice with priority emphasis on attracting and retaining employees in positions of leadership?
3. How might the city support departments show their value to the citizens, Council, City Manager and City staff?
4. How might we utilize limited resources efficiently and effectively to make the greatest impact?
5. How might we foster a culture of continuous improvement and efficiency while improving our ability to serve?
6. How might we plan for unanticipated FOIA requests that impact department work schedule?
7. How might we plan for unanticipated requests that impact department work schedule?

The Strategic work by Council, City Staff and with Public Input supported the following **Strategic Indicators** to prioritize for improvement.

- Balanced Budget
- Staff Diversity Rates
- Longevity of Staff Employees
- Longevity of Leadership Employees
- Citizen Satisfaction with City Services through National Citizen Survey (NCS)

These Strategic Indicators are supported by the actions and plans below.

TOP ACTIONS / PLANS TO SUPPORT STRATEGIC INDICATORS

1. Build and execute cross-departmental diversity attraction programs.
2. Execute the National Citizens Survey annually and use finding to find opportunities for improvement.
3. Build process to complete the BFO transition through this budget cycle.

Financial Table

	Department	Program	FY2020	FY2020	TOTAL	% of Operating	Full-Time	
			Operating Budget	Benefits	Operating Budget	Budget	Employees	
Good Government for All	Council	Legislative	\$384,330	\$328,257	\$712,587		12	
	Clerk	Records Management	281,462	129,379	410,841		3	
		Liquor Licensing	72,148	50,341	122,489		1	
	Treasurer	Collections	450,464	303,626	754,090		6	
	Human Resources	Administration and Training	387,201	92,854	480,055		1.5	
		Personnel Services	296,849	172,196	469,045		3.5	
		Risk Management	936,103	28,334	964,437		0.5	
		Fire and Police Commission	320,830	25,722	346,552		0.5	
	Legal	Legal Support	2,994,959	376,915	3,371,874		7	
	Finance	Admin	259,119	125,509	384,628		2	
		Financial Reporting	390,869	195,609	586,478		4	
		Purchasing/Central Services	175,633	143,438	319,071		3	
		Accounts Receivable	215,468	178,164	393,632		4	
		SWU/Pension - AR	354,024	83,579	437,603		2	
		Payroll	120,277	93,748	214,025		2	
		Information Systems	Public Safety Support	487,086	143,706	630,792		2.5
			Network/Telecom	389,924	108,532	498,456		2
	PC Web Support		540,789	153,382	694,171		3	
	Financial/Community Services		540,463	179,340	719,803		3.5	
	Admin	GIS	110,557	50,472	161,029		1	
		Administration	340,726	171,970	512,696		3	
		Innovation Team	137,499	61,883	199,382		1	
	Miscellaneous	Peoria Cares	75,770	51,222	126,992		1	
		Boards and Commissions	645		645			
		Support to other Agencies	175,200		175,200			
				\$10,438,395	\$3,248,178	\$13,686,573		
				Cost Center		FY2020	% of Cost	% of Total
				Budget		Budget	Center	Budget
				Operating Budget		\$13,686,573	9%	6%
				Community Investment Plan		333,500	1%	0%
				Debt Service			0%	0%
				Benefit Load	31%			
			<i>Subtotal</i>		\$14,020,073		6%	
			Good Government for All: \$14,020,073 6% of Total Budget					

Environmental Health

This Outcome Area is focused on a **vision** of Peoria that maintains, protects, and enhances a healthy and sustainable environment

This Outcome Area strives to address the following **challenges / opportunities**.

1. How might we further develop and sufficiently fund the maintenance program of the City's green infrastructure?
2. How might we maximize social and economic benefits on CSO projects?
3. How might we economically provide solid waste collection and disposal services including recycling to all residents?

The Strategic work by Council, City Staff and with Public Input supported the following **Strategic Indicators** to prioritize for improvement.

- Water Quality Condition Index
- Environmental Asset Condition Index
- Recycling Program Performance Level
- Environmental (Green Infrastructure) Maintenance Program Performance Level

TOP ACTIONS / PLANS TO SUPPORT STRATEGIC INDICATORS

1. Build, plan, invest and partner with community groups to increase the integration of creative CSO solutions that serve both the needs of the CSO and improve the community.
2. Create and use green infrastructure maintenance checklists and protocols.
3. Increase recycling involvement and educate the public to recycle correctly.

These Strategic Indicators are supported by the actions and plans below.

Financial Table

Department	Program	FY2020	FY2020	TOTAL	% of Operating	Full-Time	
		Operating Budget	Benefits	Operating Budget	Budget	Employees	
Environmental Health	Public Works						
	Sewers - Engineering	2,175,903		2,175,903			
	Forestry	1,142,308	171,185	1,313,493		3	
	Stormwater Utility	1,107,123	433,908	1,541,031		17	
	Sewers	1,713,154	951,247	2,664,401			
	SWU Fleet	85,759		85,759		0	
	Garbage Collection	9,174,385	\$48,352	9,222,737		0	
	Solid Waste	354,000		354,000			
			15,752,632	1,604,692	17,357,324		
			Cost Center Budget		FY2020 Budget	% of Cost Center	% of Total Budget
			Operating Budget		17,357,324	11%	8%
			Community Investment Plan		15,321,097	39%	7%
		Debt Service		3,835,143	19%	2%	
		Benefit Load	10%				
		<i>Subtotal</i>		\$36,513,564		17%	

Environmental Health:
 \$36,513,564
 17% of Total Budget

Safety

This Outcome Area is focused on a **vision** of Peoria that ensures being safe at home, at work, at play, and in your community

This Outcome Area strives to address the following **challenges / opportunities**.

1. How might we reduce non-emergency calls that currently engage emergency responders?
2. How might we improve our Community Risk Reduction Programs to improve safety and survivability?
3. How might we improve emergency call processing times?
4. How might we improve community and police relations that foster trust and cooperation?
5. How might we make Peoria a safer community by reducing violent crime?
6. How might we create a workforce that mirrors our community?

The strategic work by Council, City staff and information from public input supported the following **Strategic Indicators** to prioritize for improvement.

- **Crime Index**
- Crime Clearance Rate
- Call Processing Times
- Minority Employment Rates
- Fires Contained to Room of Origin
- Emergency Call Processing Time
- Cardiac Arrest Outcomes
- Shooting Rates
- Number of community members engaged through fire prevention outreach efforts
- Number of community events held by the Police Department

These Strategic Indicators are supported by the actions and plans below.

TOP ACTIONS / PLANS TO SUPPORT STRATEGIC INDICATORS

1. Fire, Police and ECC collaborate for the right response at the right speed to ensure public safety.
2. Police, Fire and HR joint program to identify, connect with and recruit diverse applicants.
3. Police and Fire continue and improve their suite of community outreach programs.

Financial Table

	Department	Program	FY2020	FY2020	TOTAL	% of Operating	Full-Time	
			Operating Budget	Benefits	Operating Budget	Budget	Employees	
Public Safety	ECC	Dispatch	\$2,875,394	\$1,864,098	\$4,739,492		32	
		Radio Communications	159,300		159,300			
	Fire	Administration	757,693	552,233	1,309,926		6	
		Suppression/EMS	17,137,177	16,700,026	33,837,203		172	
		Technical Hazmat Rescue	257,477	226,728	484,205		2	
		Investigations	538,373	451,210	989,583		4	
		Training	334,859	255,898	590,757		2	
		Garage	473,608	104,085	577,693		2	
		Facilities	224,332		224,332		0	
		Emergency Management	129,553	50,276	179,829		1	
	Police	Administration	1,094,866	739,099	1,833,965		7	
		Fiscal Unit	42,112	43,367	85,479		1	
		Records Unit	559,084	524,685	1,083,769		10	
		Patrol	13,463,882	11,921,602	25,385,484		140	
		Neighborhood Services	1,585,942	909,743	2,495,685		10	
		Traffic Unit	918,143	704,623	1,622,766		8	
		Criminal Investigations (CID)	3,339,266	2,921,406	6,260,672		31.5	
		Special Investigations (SID)	2,960,655	2,572,343	5,532,998		28.5	
		Technical Services	976,845	310,725	1,287,570		3	
		Training	668,109	260,273	928,382		3	
		Building/Fleet Maintenance	274,460		274,460		0	
		Lab	690,117	575,962	1,266,079		7	
	Miscellaneous	Animal Control	248,233		248,233			
				\$49,709,480	\$41,688,382	\$91,397,862		
						FY2019	% of Cost	% of Total
						Budget	Center	Budget
						Operating Budget	58%	42%
						Community Investment Plan	13%	2%
						Debt Service	0%	0%
						Benefit Load	84%	
						<i>Subtotal</i>		44%

Public Safety:
\$96,418,362
 44% of Total Budget

Infrastructure and Mobility

This Outcome Area is focused on a **vision** of Peoria that provide a reliable, equitable, and safe transportation system throughout the City.

This Outcome Area strives to address the following **challenges / opportunities**.

1. How might we improve roadway and multi-modal transportation asset conditions?
2. How might we position ourselves to take advantage of emerging technology in transportation?
3. How might we maximize the utility of our grants, external funding, etc. available from partner organizations to create new opportunities to improve transportation infrastructure and mobility in Peoria?
4. How might we ensure safe, convenient and affordable transportation is available to all residents and visitors to Peoria regardless of abilities and needs.

The strategic work by Council, City Staff and information from public input supported the following **Strategic Indicators** to prioritize for improvement.

- **Transportation Asset Condition Index**
- Complete Street Rate (Access to multi-modal transport and infrastructure)
- Transportation Infrastructure Capital Costs
- Transportation Safety

These Strategic Indicators are supported by the actions and plans below.

TOP ACTIONS / PLANS TO SUPPORT STRATEGIC INDICATORS

1. Maintain a goal number of lane miles annually.
2. Maintain a goal number of stormwater infrastructure projects annually.
3. Maintain a goal number of traffic signals, signs, street lighting, and pavement markings annually.
4. Complete 100% of the winter operations and maintenance work plan.
5. Regular reporting of capital investment to leadership team and investigation of alternatives

Financial Table

Infrastructure and Mobility	Department	Program	FY2020 Operating Budget	FY2020 Benefits	TOTAL Operating Budget	% of Operating Budget	Full-Time Employees
		Public Works	Director	\$373,832	\$192,012	\$565,844	
		Engineering	799,043	407,802	1,206,845		7.5
		Traffic	1,204,552	579,011	1,783,563		11
		Electricians	2,217,802	423,437	2,641,239		8
		Parking	1,415,264	140,885	1,556,149		3
		Streets	2,113,463	776,300	2,889,763		13
		Facilities	1,497,150	310,872	1,808,022		6
		Fleet Services	1,841,596	507,484	2,349,080		10
			\$11,462,702	\$3,337,803	\$14,800,505		
			Cost Center		FY2020	% of Cost	% of Total
			Budget		Budget	Center	Budget
			Operating Budget		\$14,800,505	9%	7%
			Community Investment Plan		\$15,976,029	41%	7%
			Debt Service		\$3,578,116	18%	2%
			Benefit Load		29%		
			<i>Subtotal</i>		\$34,354,650		16%
			Infrastructure and Mobility:				
			\$34,354,650				
			16% of Total Budget				

Preliminary Strategic Indicator Metrics Table

Outcome	Indicator	Metric Type
ACL	Visitor Rates	Quarterly Measure
ACL	Economic Impact of ACL Investments	Annual Calculation
ACL	A Plan for long-term sustainability of ACL Entities	Milestone
ECL	Unemployment Rate	Quarterly Metric
ECL	Average Income	Annual Metric
ECL	Property Value	Annual Metric
ECL	Housing Quality	Annual Metric
EH	Water Quality Condition Index	Annual Measure
EH	Environmental Asset Condition	Annual Measure
EH	Recycling Program Performance Level	Annual Measure
EH	Environmental Maintenance Program Performance Level	Annual Measure
GG	Balance Budget	Monthly Measure
GG	Staff Diversity Rate	Annual Measure
GG	Employee Longevity (Staff)	Annual Measure
GG	Employee Longevity (Leadership)	Annual Measure
GG	Citizen Satisfaction with City Services	Annual Metric
SF	Crime Rate	Monthly Measure
SF	Crime Clearance Rate	Monthly Measure
SF	Call Processing Time	Monthly Measure
SF	Safety (Minority Employment Rates)	Annual Measure
SF	Fires Contained to Room of Origin	Quarterly Measure
SF	Emergency Call Processing Time	Monthly Measure
SF	Cardiac Arrest Outcomes	Monthly Measure
SF	Shooting Rates	Monthly Measure
SF	Fire Prevention Engagement (# Community Members)	Annual Measure
SF	Police Engagement (# Community Events)	Monthly Measure
IM	Transportation Asset Condition Index	Annual Measure
IM	Complete Streets Rate (Access to multi-modal transportation)	Annual Measure
IM	Transportation Infrastructure Capital Costs	Monthly Measure
IM	Transportation Safety	Annual Measure

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Mayor and City Council



The Mayor fulfills a leadership role of leading the development of policy and formulating community goals. The Mayor is the intergovernmental leader of the City and is the City's liaison to elected officials and other dignitaries throughout the world. The Mayor also signs all legal documents, ordinances, resolutions, and proclamations of the city of Peoria and serves as the local Liquor Control Commissioner. With the concurrence of the Council, the Mayor makes appointments to the City's various boards, commissions and committees.

City Council Members (five elected from individual districts and five elected from the city at-large), along with the Mayor, perform the legislative function. It is the responsibility of the Council to establish policies and direction for the City government, to be responsive to the needs of the community, and to be well informed on issues before the Council.

Operating Programs

City Council perform the legislative function of the City of Peoria.

City Council Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Good Government for All	712,587	726,920
Total By Strategic Outcome	712,587	726,920
Expenditure by Program		
Legislative	712,587	726,920
Total By Program	712,587	726,920
Support to Other Agencies	-	-
Total Operating Budget	712,587	726,920
Total FTEs	12	12

City Manager

The City Manager is the chief administrative officer of the Peoria City government. He is appointed by and directly responsible to the City Council. The Manager is appointed on the basis of his executive and administrative qualifications and his experience and education in municipal affairs. As the administrative head of the city, the Manager makes recommendations to and implements the policies of the Council.

The City Manager is responsible for all city equipment, facilities, personnel, and services. His management responsibilities require that he enforce all ordinances and regulations. The Manager appoints all department heads.

Each administrative department is directly responsible for its performance to the City Manager.

Operating Programs

Administration ensures the strategy and organizational structure combine with the resources of the city to deliver the best city services possible, including strategic communications.

Economic Development delivers economic incentives, administers grants and funds and collaborates with partners to maximize the value of Peoria property, businesses and workforce.

Peoria CARES is a service/help line that supports citizens with non-emergency and code-related requests.

Innovation Team (i-team) functions as an in-house innovation consultant, working with internal and external partners to address challenges within the City's defined strategic priority

Tax Increment Financing Districts – geographically specific districts that fund development and redevelopment projects, workforce training and infrastructure improvements.

City Manager Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Economic Opportunity and Neighborhood Livability	3,197,832	2,443,929
Good Government for All	839,070	859,553
Total By Strategic Outcome	4,036,902	3,303,482
Expenditure by Program		
Administration	512,696	525,025
Economic Development	334,121	340,392
Innovation Team	199,382	204,033
Peoria Cares	126,992	130,495
TIFs	370,366	301,637
Total By Program	1,543,557	1,501,582
Support to Other Agencies	2,493,345	1,801,900
Total Operating Budget	4,036,902	3,303,482
Total FTEs	8	8

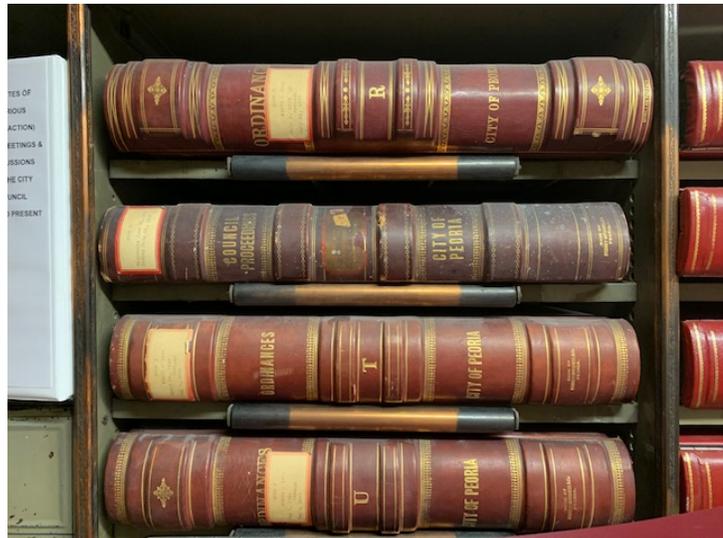
City Clerk

The City Clerk serves the Public and City Administration and Staff with information. Statutorily the Clerk's Office is charged with being the keeper of the permanent record, noticing, attending and taking minutes of all corporate authority meetings, and keeper of the Official City Seal.

Operating Programs

Records Management, the City Clerk's office attends all Council Meetings and creates minutes for each meeting. All documents adopted by the City Council are executed by the Clerk. All documents are filed to provide a foundation for any requested research, and City FOIA requests are processed and tracked.

Liquor Licensing processes and issues temporary liquor licenses, annual renewals, site approvals, and new liquor applications.



City Clerk Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Good Government for All	533,330	547,061
Total By Strategic Outcome	533,330	547,061
Expenditure by Program		
Records Management	410,840	421,161
Liquor Licensing	122,490	125,900
Total By Program	533,330	547,061
Support to Other Agencies	-	-
Total Operating Budget	533,330	547,061

Total FTEs	4	4
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City Treasurer



The City Treasurer has primary responsibility for the administration and management of the collection and deposit of all financial obligations owed to the City. The City Treasurer records receipts and disbursements for all funds. The Treasurer serves by State Statute as the Treasurer of Fire and Police pension funds.

Operating Programs

Collections, the City Treasurer/Township Tax Collector is responsible for the administration and management of the collection, verification, depositing and recording of all taxes, fines and fees due to the City of Peoria.

City Treasurer Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Good Government for All	754,090	788,720
Total By Strategic Outcome	754,090	788,720
Expenditure by Program		
Collections	754,090	788,720
Total By Program	754,090	788,720
Support to Other Agencies	-	-
Total Operating Budget	754,090	788,720
 Total FTEs	 6	 6

Equal Opportunity

The Equal Opportunity Office (EOO) was established to facilitate fair practice in the administration of City of Peoria operations, and eliminate discrimination in the treatment of the citizens of Peoria in the areas of Employment, Housing and Public Accommodations. The EOO is responsible for the enforcement of the City's Municipal Code pertaining to fair practices in the areas of employment, housing and contract compliance. The office's jurisdiction extends to the corporate city limits. The office also provides staff support to the Fair Employment & Housing Commission and the Mayor's Advisory Committee for Citizens with Disabilities (MACCD).

The main function of the office is to develop and implement strategies that recognize and prevent discrimination in recruitment, selection, training, personnel practices and conditions of employment. Additionally, the office works to ensure city facilities, programs and services are accessible to people with disabilities and it also provides services to public citizens and employees of the City of Peoria.

Operating Programs

Diversity, the Equal Opportunity Office is responsible for enforcement of the City's Municipal Code pertaining to fair practices in the area of employment, housing, public accommodation, and contract compliance. Serves as an advisor to the City manager and departments on matters related to diversity, equity, and inclusion.



PeoriaCorps is a six-month program supporting young people in obtaining an industry recognized credential through National Green Infrastructure Certificate Program (NGICP). Corps members receive a bi-weekly living allowance as a participant in the program. Upon completing 900 hours of service, members receive an Educational Award. PeoriaCorps members participate in weekly leadership development workshops and trainings, design a six-month goals action plan, and practice self-efficacy skills through advocacy and social networking. PeoriaCorps members develop a

commitment to service that supports the long-term benefits of civic engagement, beautification and reinvestment back into the city.

Equal Opportunity Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Economic Opportunity and Neighborhood Livability	601,898	616,174
Total By Strategic Outcome	601,898	616,174
Expenditure by Program		
Diversity and Inclusion	194,549	199,845
Peoria Corps	407,349	416,331
Total By Program	601,898	616,176
Support to Other Agencies	-	-
Total Operating Budget	601,898	616,176
Total FTEs	4	4

Finance

The Finance Department provides support to the organization with pertinent financial and managerial information in an accurate and timely manner, while ensuring adherence to relevant laws, ordinances, policies and procedures and maintaining quality customer service through financial and fiduciary management.

Operating Programs

Administration is responsible for processing the City's accounting, accounts payable, accounts receivable and payroll functions, as well as coordinating the preparation and development of the annual operating budget.

Accounting is responsible for all financial reporting and monitoring including the Comprehensive Annual Financial Report (CAFR), TIF reports, State Comptroller reports, and grant spending reports. Accounting ensures payment to City vendors.

Purchasing administers the purchasing ordinance of the City of Peoria Municipal Code, Central Services, disposal of assets, and vehicle registration.

Accounts Receivable bills, tracks, and reports: the storm water fee, various taxes, special assessments, licenses, parking ticket/court cases, permits, fines, and fees in an accurate and timely manner.

Payroll Services processes, edits, records, and distributes payroll checks, direct deposits, and deductions. The division prepares and files payroll reports and returns, and implements changes in the tax laws, personnel policies, and multiple labor union agreements to the City's payroll system.

Finance Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Good Government for All	2,335,437	2,319,385
Total By Strategic Outcome	2,335,437	2,319,385
Expenditure by Program		
Administration	384,628	394,119
Financial Reporting	586,478	599,481
Purchasing/Central Services	319,071	328,461
Accounts Receivable	393,632	405,621
SWU/Pension - Accounts Rec	437,603	371,610
Payroll	214,025	220,094
Total By Program	2,335,437	2,319,386
Support to Other Agencies	-	-
Total Operating Budget	2,335,437	2,319,386
Total FTEs	17	17

Human Resources

The Human Resources Department Responsible collaborates with other departments and divisions throughout the City to promote and enhance effective, efficient, and accountable operations. We are responsible for managing the City's recruitment and retention through competitive wage and benefit programs. When funding is available, we facilitate professional development and training programs relevant to each job function and category. We negotiate collective bargaining agreements with nine separate bargaining units and are responsible for processing employee grievances for both collective and non-collective bargaining unit employees through dispute/conflict resolution and statutory processes.

We implement workplace policies that ensure a non-discriminatory workplace atmosphere for all employees and ensure safe work practices and conditions among all departments. In addition, we are responsible for compliance with all federal, state and local laws and regulations regarding employment and labor relations, equal opportunity employment and affirmative action guidelines.

Operating Programs

Administration provides overall guidance and administration of all human resource functions to the City of Peoria employees: Benefits; labor relations; personnel; and risk management. This is also the area that coordinates and provides City wide training to all employees on critical and mandated subjects.

Personnel Services provides hiring, recruiting and benefits to City staff and retirees.

Risk Management provides guidance and administration of all risk management functions to include: works compensation, liability, insurance services, and safety.

Fire and Police Commission provides guidance and services related to the hiring of Police and Fire employees as well as administers the promotional testing for Police and Fire.

Human Resources	2020	2021
Operating Budget	Budget	Budget
Expenditures by Strategic Outcome		
Good Government for All	2,260,089	2,282,374
Total By Strategic Outcome	2,260,089	2,282,374
Expenditure by Program		
Administration and Training	480,055	487,036
Personnel Services	469,045	480,541
Risk Management	964,437	966,482
Fire and Police Commission	346,552	348,315
Total By Program	2,260,089	2,282,374
Support to Other Agencies	-	-
Total Operating Budget	2,260,089	2,282,374
Total FTEs	6	6

Information Systems

The Information Systems Department is responsible for the administration, direction, and coordination of all voice and data systems for the City. The department's mission is to provide the support services, automation techniques, and equipment necessary to improve public service and increase staff productivity and efficiency.

Operating Programs

Public Safety Support provides system administration of all Public Safety systems, including applications for Police, Fire and Emergency Communications and Dispatching. Public safety applications used by Peoria County, Bradley University, Peoria Park Police and several other agencies are supported by this division. The division supports National Fire Incident Reporting System, EMS reporting and alarm printing for City and County Fire agencies. The Computer Aided Dispatch (CAD) serves Peoria Police, Fire, and the Sheriff's Departments as well as Bartonville, Peoria Heights, Chillicothe, Peoria County, County Fire Districts and Advanced Medical Transport (AMT). These critical systems must be available 24 x 7, 365 days/year.

Network/ Telecom division installs, administers, and maintains all city networking hardware and software, and all operational storage. This division also advises and supervises various specialty programs and equipment for many departments. Telecommunications area provides oversight and administration of the City's telecomm services.

PC and Website Support manages specifications for hardware and software, installs and upgrades hardware and software, provides support and troubleshooting for all end user hardware and software. This division maintains the City's website, social media sites and Peoria Cares app. It is responsible for working with departmental contacts to keep the website up-to-date and informative.

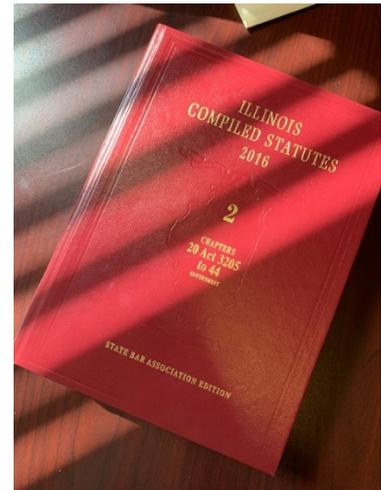
Financial / Community Services maintains, supervises, and upgrades financial databases including Cash Receipts, Accounting, Accounts Receivable, Payroll/Personnel, Fixed Assets, Fleet Management, Business Licenses, and Purchasing/Inventory. The division also supports the following applications: Building Permits, Code Enforcement, Land/Parcel Management, Planning/Zoning and other miscellaneous applications. The program also develops and maintains the in-house application: Parking Ticket / Court Cases.

Geographic Information Systems identifies trends in mapping/spatial information usage by city departments, citizens, and industry; develops strategies/goals to meet these changes. The division collects, centralizes, and maintains spatial information used by various Departments in the city; assesses and evaluates GIS applications for PC and Web Services; provides assistance/training to department staff using GIS; integrates up-to-date spatial information into other mission critical systems; and produces GIS-related products for internal or external use.

Information Systems	2020	2021
Operating Budget	Budget	Budget
Expenditures by Strategic Outcome		
Good Government for All	2,704,251	2,793,830
Total By Strategic Outcome	2,704,251	2,793,830
Expenditure by Program		
Public Safety Support	630,792	640,544
Network/Telecom	498,456	513,117
PC Web Support	694,171	705,648
Financial/Community Services	719,803	732,070
GIS	161,029	202,451
Total By Program	2,704,251	2,793,830
Support to Other Agencies	-	-
Total Operating Budget	2,704,251	2,793,830
Total FTEs	12	12

Legal

The Legal Department provides professional services to the City’s elected officials and its employees, boards and commissions, and the Peoria Public Library. The Department prosecutes and defends litigation in State and Federal Court on behalf of the City. In addition, the Department appears on behalf of the City in administrative hearings, and prosecutes cases before various state administrative agencies. The Department also drafts ordinances and other legal documents as requested or necessary



Operating Programs

Legal provides the professional legal services City’s elected officials and its employees, boards and commissions, and the Peoria Public Library.

Legal	2020	2021
Operating Budget	Budget	Budget
Expenditures by Strategic Outcome		
Good Government for All	3,371,874	3,395,895
Total By Strategic Outcome	3,371,874	3,395,895
Expenditure by Program		
Legal	3,371,874	3,395,895
Total By Program	3,371,874	3,395,895
Support to Other Agencies	-	-
Total Operating Budget	3,371,874	3,395,895
Total FTEs	7	7

Emergency Communications Center

The Peoria Emergency Communications Center provides the link for citizens to the emergency responders whether that is by telephone or text message. When citizens have an emergency the ECC provides the assurance that help has been notified. For emergency responders the ECC provides them incident locations and a communication link to their departments.



ECC provide services that are critical to the public safety of our community, from voice 9-1-1 calls, text to 9-1-1 calls, traffic signal preemption, non-emergency assistance for police requests, as well as after-hours assistance with animal control and public works.

Operating Programs

Dispatch is the workforce required for the function of the ECC.

Radio provides the equipment and capital investment required to perform the duties of the ECC.

Emergency Communications Center	2020	2021
Operating Budget	Budget	Budget
Expenditures by Strategic Outcome		
Public Safety	4,872,792	4,987,413
Total By Strategic Outcome	4,872,792	4,987,413
Expenditure by Program		
Dispatch	4,713,492	4,828,113
Radio Communications	159,300	159,300
Total By Program	4,872,792	4,987,413
Support to Other Agencies	-	-
Total Operating Budget	4,872,792	4,987,413
Total FTEs	35	35

Community Development

All residents, businesses, and visitors in Peoria deserve a community that is safe, attractive, and welcoming. The Community Development Department partners with various stakeholders in Peoria to maintain and grow the community, working toward these goals. We carry out this partnership by offering business development assistance, neighborhood revitalization planning and programming, the allocation of grants to community partners, property maintenance services, and building safety inspections.



Operating Programs



Community Services provides an array of services to the community. The Department ensures maintenance of all properties in Peoria including housing codes and environmental codes, such as weeds, litter, and garbage; manages federal and state grant funds for programs such as the roof replacement program and public service programs; supports and strengthens neighborhoods and neighborhood associations; and facilitates community planning process to create neighborhood and other City plans.

Development Services plays the vital role in the development process. The Development Center serves as the central location for contractors and residents to receive assistance. Urban planners provide services to ensure development meets all zoning regulations. In addition, Building Inspectors review plans and perform onsite inspections to ensure codes are followed in all construction in Peoria for the safety of our residents.

Community Development	2020	2021
Operating Budget	Budget	Budget
<hr/>		
Expenditures by Strategic Outcome		
Economic Opportunity and Neighborhood Livability	7,299,946	7,429,300
Total By Strategic Outcome	7,299,946	7,429,300
<hr/>		
Expenditure by Program		
Community Services	4,093,279	4,200,995
Development Services	1,482,111	1,521,316
Total By Program	5,575,390	5,722,311
<hr/>		
Support to Other Agencies	1,724,556	1,706,989
<hr/>		
Total Operating Budget	7,299,946	7,429,300
<hr/>		
Total FTEs	35	35

Public Works



The City of Peoria Public Works Department is dedicated to improving the quality of the City's infrastructure through best management practices and providing high levels of customer service to businesses, residents and visitors alike. The Public Works Department is committed to the City's Complete Street Policy which will allow safe travel for all modes of transportation and for all demographics of our community.

Operating Programs

Administration Primary governance is the delivery of the Administrative & Fiscal functions of the Department: 1) back office duties / forward facing public outreach, council interaction & community response; and 3) Storm Water Utility Enterprise implementation assistance & support.

Engineering provides the municipality with Civil Engineering services related to design, construction, and reconstruction of the city's infrastructure including roads, bridges, bike paths, city buildings and facilities; also, review and manage permits within the city's right-of-way.

Facilities provides maintenance and repairs to all of the City owned buildings and grounds, which includes carpentry, heating, and cooling, painting, and labor support.

Traffic provides for the safe & efficient movement of traffic by applying industry standards in designing, installing, and maintaining signalization, pavement markings and signage to industry standard. Also aides in plan oversight, bridge inspection, traffic studies, transportation planning and providing traffic control for public events.

Electricians provide maintenance for traffic signals within Peoria County (which includes City, State and County owned signals), City-owned street lights and electrical support for City-owned facilities. This work provides for the safe and efficient movement of traffic on our roadways and the safety benefit of roadway and pedestrian scale lighting.

Parking provides staff to collect and maintain parking meters, and issue citations for parking violations in the City, which keeps the traffic system functioning safe and efficiently, and helps create parking turnover



for our downtown businesses. Also provides oversight of the consultant that manages our parking facilities and pay by phone app.

Fleet manages the purchase, maintenance and repair of all City-owned vehicles and equipment, (excluding the Fire Departments ladder trucks and engines).

Streets maintains 495 miles of street surfaces consisting of a mix of asphalt, concrete and brick paved streets. Street sweeping are provided year around as well as pot hole patching operations. Snow removal services are provided by our in house staff utilizing three forms of treatments depending on the weather condition: sodium chloride (rock salt), liquid calcium chloride, and a liquid brine solution.



Forestry provides tree removals, pruning and uplifting tree limbs throughout the city. Also responsible for planting new and replacing trees that have been removed, mowing on vacant lots, boulevards and public ROW's, and provides oversight of the mowing service and tree removal program contractors.

Sewers are responsible for maintaining over 9,000 storm sewer inlets. Our crews provide maintenance and repair for City-owned facilities. This work provides for the safe and efficient flow and intake of water from our roadways and creates a safety benefit of roadway and pedestrian movement.



Stormwater is responsible for oversight of the stormwater utility and for capital projects using stormwater funding.

Garbage collection is the single largest contract within the City. The contract is managed by Public Works. Additional, the division manages the city of Peoria's environmental recycling effort and garbage cart inventory management.

Landfill The City of Peoria and Peoria County jointly own the Peoria City/County Landfill and oversee the operation and maintenance of the Landfill. (City provides administrative and technical support-County provides legal services). The City also oversees and manages the Solid Waste contract which keeps hazardous waste out of the Landfill.

Public Works	2020	2021
Operating Budget	Budget	Budget
Expenditures by Strategic Outcome		
Infrastructure and Mobility	14,800,505	14,986,896
Environmental Health	17,357,324	17,699,356
Total By Strategic Outcome	32,157,829	32,686,252
Expenditure by Program		
Director	565,844	580,731
Engineering	3,382,748	3,342,442
Traffic	1,783,563	1,825,200
Electricians	2,641,239	2,618,938
Parking	1,556,149	1,579,189
Streets	2,889,763	2,933,366
Facilities	1,808,022	1,831,894
Fleet Services	2,434,839	2,468,240
Forestry	1,313,493	1,323,536
Stormwater Utility	1,541,031	1,567,411
Sewers	2,664,401	2,724,371
Garbage Collection	9,222,737	9,551,934
Solid Waste	354,000	339,000
Total By Program	32,157,829	32,686,252
Support to Other Agencies	-	-
Total Operating Budget	32,157,829	32,686,252
Total FTEs	92	92

Fire



The men and women of the Peoria Fire Department (PFD) are committed to reducing risk for the community along with providing Fire/EMS/Rescue response with compassion and courage.

Operating Programs

Administration provides the leadership to the department. An

Administrative EMS Battalion Chief is also figured within this division.

Suppression/EMS is the largest division of the department, the men and women of the department that work on the front line to mitigate any and all emergencies for which they are called.

HazMat supervises a rigorous hazardous material inspection program. This division is tasked with locating and identifying hazardous materials that are stored within businesses in the City of Peoria.

Investigations/ Inspections provides all fire and life safety inspections and all fire investigations within the city. All new construction is reviewed by this division for fire and life safety compliance. This division is also the point division for all fire prevention programs.

Training provides all training and education for the department. Training record keeping is also a requirement of this program.

Garage provides all repairs and maintenance of the fire apparatus.

Facilities provides all facility related expenses for the fire stations, the training tower and the Office of Emergency Management.

Emergency Management handles the preparation for all large scale natural or man-made disasters, weather-related reporting, and weather sirens.



Fire Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Public Safety	38,193,528	39,758,452
Total By Strategic Outcome	38,193,528	39,758,452
Expenditure by Program		
Administration	1,309,926	1,360,689
Suppression/EMS	33,837,203	35,274,671
Technical Hazmat Rescue	484,205	490,473
Investigations	989,583	1,043,854
Training	590,757	594,351
Garage	577,693	584,391
Facilities	224,332	226,941
Emergency Management	179,829	183,082
Total By Program	38,193,528	39,758,452
Support to Other Agencies	-	-
Total Operating Budget	38,193,528	39,758,452
Total FTEs	189	189

Police



The goal of the Peoria Police Department is to ensure the safety of residents and to do so by reducing violent crime. A safe community allows citizens and businesses to flourish.

The Peoria Police Department is building a partnership with the community through an emphasis on community policing. By working closely with the community and building community trust, we will reduce crime and solve crime which results in a safer community.

The Peoria Police Department utilizes the focused deterrence strategy to focus on the 1% of the population that is driving the violence in our city. By focusing on the 1% of the population that is driving the violence, officers are able to make the community safer and foster positive relationships with the law-abiding citizen we serve.

Operating Programs

Administration oversees and directs all activities of the police department. The Chief and his Administration are directly responsible for the management of the police budget, the selection of new employees, promotion of existing employees, and final department decisions concerning grievances and discipline.

Fiscal Unit is a civilian position who is responsible for department payroll and overtime, accounting, purchasing, and tracking purchase orders. The Fiscal Unit also maintains the inventory system and prepares and/or maintains/tracks the department's budget.

Records Unit manages the Department's reports, maintains records, retrieves records, performs data entry, prints activity summaries, handles licensing, processes FOIA requests and registration of sex offenders.

Patrol has overall responsibility for the Patrol Division, K-9, Special Response Team, Special Operations Division (Traffic), School Resource Officers, Resident Officer Programs, and Neighborhood Services Unit.

Neighborhood Services coordinates crime prevention programs, including Neighborhood Watch and Operation Identification and conducts security surveys of homes and businesses, conducts tours of the police department, coordinates citizen awards programs and includes school resource officers, nuisance abatement unit and resident officers.



Traffic Unit writes traffic tickets, reviews accident reports and other traffic related reports. The Traffic Unit investigates all fatal traffic accidents and most accidents involving injuries or city property, follows up on hit and run accidents, resolves complaints involving traffic and traffic enforcement. The Traffic Unit personnel also act as liaisons between the department and other agencies concerned with traffic direction and control and safety issues. The Unit is responsible for the principle planning for the City's Special Events, which include but are not limited to, the 4th of July, the River City Marathon, and high profile funeral processions. The personnel also take crime scene photographs in conjunction with the CSU.

Criminal Investigations has overall responsibility for Crimes Against Person, Property Crime and Juveniles Crime. CID is responsible for follow up on non-traffic death investigations, investigating adult criminal cases (primarily felony) including but not limited to arson, fraudulent checks, burglary, sex crimes, robbery, homicides, auto thefts, cybercrimes, and monitoring pawn shops to ensure legal compliance. This division also follows up on the process of youth arrests, coordinates and prepares court cases in which juvenile offenders are involved, reviews juvenile arrests and makes recommendations for diversion or detention and is assigned to Children's Advocacy Center (CAC).

Special Investigations administers the Focused Deterrence strategy, particularly the investigation and enforcement action upon violent crime offenders as a supplement to normal patrol operations. Other responsibilities may include, but are not limited to narcotics investigations, street crimes investigations, intelligence officers and focused deterrence.

Technical Services is responsible for the fleet/facility management operations, and public information duties.

Training is responsible for the planning and implementation of police training, scheduling and registering police personnel to required training, maintaining police training records, overseeing firearms training, and other specialized training. Additionally, the Training lieutenant directs the selection process for the Department's instructors.

Lab/ Property sworn officers are responsible for processing crime scenes, taking photographs, processing physical evidence and maintaining fingerprint files. The Property/Evidence Unit has two civilian personnel. They are responsible for the intake of property and evidence, maintaining the integrity of the Property Room, and the destruction of property and evidence that has been properly marked for destruction.



Police Operating Budget	2020 Budget	2021 Budget
Expenditures by Strategic Outcome		
Public Safety	48,057,309	50,982,739
Total By Strategic Outcome	48,057,309	50,982,739
Expenditure by Program		
Administration	1,833,965	1,897,283
Fiscal Unit	85,479	88,136
Records Unit	1,083,769	1,120,644
Patrol	25,385,484	27,376,575
Neighborhood Services	2,495,685	2,604,848
Traffic Unit	1,622,766	1,705,275
Criminal Investigations (CID)	6,260,672	6,524,630
Special Investigations (SID)	5,532,998	5,785,625
Technical Services	1,287,570	1,333,518
Training	928,382	956,581
Building/Fleet Maintenance	274,460	274,640
Lab	1,266,079	1,314,984
Total By Program	48,057,309	50,982,739
Support to Other Agencies	-	-
Total Operating Budget	48,057,309	50,982,739

Total FTEs	249	249
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CITY MANAGER'S OFFICE



2020-2021 BIENNIAL BUDGET

SECTION 2:

Community Investment Plan

Community Investment Plan (FY20 -24)

2020 Budget Call Summary, by Project Status



Page	Project Name	Past	2020	2021	2022	2023	2024	Future
1	ADA Ramp Installations/Replacement Program	\$ 800,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
2	Adams and Jefferson Signal Upgrade / One-Way to Two-Way Conversion.	\$ 300,000	\$ 300,000	\$ 2,375,000	\$ 2,375,000	\$ 0	\$ 0	\$ 0
3	Adams Street Corridor Enhancements	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
4	AED Monitors/Defibrillators	\$ 478,000	\$ 26,000	\$ 50,000	\$ 50,000	\$ 52,000	\$ 53,000	\$ 0
5	Allen Rd Resurfacing	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
6	Bannon House	\$ 140,000	\$ 0	\$ 0	\$ 13,000	\$ 15,000	\$ 0	\$ 0
7	City Hall	\$ 0	\$ 150,000	\$ 160,000	\$ 0	\$ 0	\$ 0	\$ 726,000
8	Combined Sewer Outfall Televising	\$ 125,000	\$ 1,350,000	\$ 1,275,000	\$ 0	\$ 0	\$ 0	\$ 0
9	Computers and Technology - Firewall	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
10	Computers and Technology - Hardware Refreshment	\$ 2,357,550	\$ 185,000	\$ 200,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000
11	Computers and Technology - Website/App	\$ 0	\$ 0	\$ 75,000	\$ 25,000	\$ 0	\$ 25,000	\$ 0
12	Computers and Technology - Wireless	\$ 0	\$ 0	\$ 54,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
13	Concrete Lined Drainage Channel Repairs (Florence-Merle-Richmond)	\$ 0	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
14	Copiers	\$ 328,000	\$ 28,500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 0	\$ 0
15	CPAT Building	\$ 0	\$ 0	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0
16	CSO - Long Term Control Plan & Pilot Projects	\$ 15,855,500	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 77,144,500
17	Demolition & Clearance	\$ 1,525,000	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0
18	Drainage Repair Program	\$ 4,100,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
19	East Village TIF Façade Improvement Program	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
20	Fire Central Improvements	\$ 1,225,500	\$ 78,500	\$ 116,500	\$ 43,500	\$ 33,500	\$ 0	\$ 0
21	Fire Fleet Replacement	\$ 5,332,900	\$ 1,440,000	\$ 1,650,000	\$ 1,400,000	\$ 1,610,000	\$ 2,150,000	\$ 0
22	Fire Marine Station	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 0	\$ 0	\$ 0
23	Fire Station 10	\$ 148,000	\$ 10,500	\$ 45,000	\$ 4,000	\$ 5,000	\$ 7,500	\$ 0
24	Fire Station 11	\$ 138,000	\$ 87,000	\$ 30,000	\$ 24,500	\$ 14,000	\$ 0	\$ 0
25	Fire Station 12	\$ 92,000	\$ 25,000	\$ 95,000	\$ 34,000	\$ 4,000	\$ 0	\$ 0
26	Fire Station 13	\$ 0	\$ 0	\$ 20,500	\$ 9,000	\$ 0	\$ 12,000	\$ 0
27	Fire Station 15	\$ 184,700	\$ 18,000	\$ 39,000	\$ 68,500	\$ 14,000	\$ 0	\$ 0
28	Fire Station 16	\$ 283,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
29	Fire Station 16 - New Fire Station	\$ 0	\$ 2,500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
30	Fire Station 19	\$ 129,000	\$ 0	\$ 0	\$ 24,000	\$ 0	\$ 0	\$ 58,500
31	Fire Station 20	\$ 119,000	\$ 148,000	\$ 0	\$ 0	\$ 0	\$ 87,500	\$ 0
32	Fire Station 3	\$ 120,000	\$ 34,500	\$ 75,000	\$ 0	\$ 21,500	\$ 31,000	\$ 138,500
33	Fire Station 8	\$ 0	\$ 0	\$ 34,000	\$ 11,000	\$ 52,000	\$ 72,000	\$ 0
34	Fire Training Academy	\$ 269,500	\$ 50,000	\$ 0	\$ 0	\$ 20,000	\$ 0	\$ 333,000
35	Fleet Recapitalization	\$ 1,105,500	\$ 1,409,000	\$ 1,500,000	\$ 1,250,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000
36	Fulton Plaza, SW Jefferson St to SW Adams St	\$ 0	\$ 315,000	\$ 0	\$ 1,425,000	\$ 0	\$ 0	\$ 0
37	Furniture and Office Equipment	\$ 241,783	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 0	\$ 0

Community Investment Plan (FY20 -24)

2020 Budget Call Summary, by Project Status



Page	Project Name	Past	2020	2021	2022	2023	2024	Future
38	Gateway Building Improvements	\$ 369,000	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
39	GIS Aerial Photography	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000
40	Glen Ave Reconstruction (Sheridan Rd to Knoxville Ave)	\$ 300,000	\$ 55,000	\$ 305,000	\$ 4,210,000	\$ 0	\$ 0	\$ 0
41	Glen Avenue (War Memorial Dr to University St)	\$ 300,000	\$ 1,820,000	\$ 4,724,000	\$ 5,370,000	\$ 675,000	\$ 0	\$ 0
42	Green Infrastructure Maintenance	\$ 0	\$ 200,000	\$ 210,000	\$ 240,000	\$ 270,000	\$ 300,000	\$ 455,000
43	Hydraulic Extrication Tools	\$ 60,000	\$ 10,000	\$ 35,000	\$ 35,000	\$ 0	\$ 0	\$ 0
44	Kettle St. Resident Officer House	\$ 107,000	\$ 4,000	\$ 20,000	\$ 7,000	\$ 0	\$ 0	\$ 0
45	Lester B. Bergsten PW Building	\$ 800,000	\$ 50,000	\$ 51,000	\$ 634,500	\$ 900,000	\$ 0	\$ 0
46	MacArthur Hwy Resurfacing (Moss Ave to Dr M L King Dr)	\$ 0	\$ 525,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
47	Merle & Knoxville Culvert	\$ 0	\$ 600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
48	Municipal Services Building Improvements	\$ 115,000	\$ 10,000	\$ 68,000	\$ 0	\$ 241,500	\$ 0	\$ 0
49	Murray Baker Bridge Ornamental Lighting	\$ 260,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
50	Nebraska Corridor Upgrade in East Bluff	\$ 0	\$ 550,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
51	Neighborhood Traffic Calming Program	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
52	North University Street (Pioneer Pkwy to Townline Road)	\$ 6,500,000	\$ 225,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
53	Northmoor Rd Improvement (Allen to University)	\$ 12,630,431	\$ 1,200,000	\$ 555,000	\$ 0	\$ 0	\$ 0	\$ 0
54	Northside Business Park TIF Improvements	\$ 0	\$ 700,000	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0
55	Outdoor Warning System	\$ 170,000	\$ 45,000	\$ 45,000	\$ 50,000	\$ 50,000	\$ 55,000	\$ 0
56	Parking Deck - Jefferson Street	\$ 575,695	\$ 0	\$ 0	\$ 1,120,000	\$ 0	\$ 150,000	\$ 0
57	Parking Deck - Niagara Parking Deck	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0
58	Parking Deck - One Tech Parking Deck	\$ 0	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0
59	Parking Deck - Twin Towers Parking Deck	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0
60	Pavement Preservation- Analysis	\$ 625,000	\$ 195,000	\$ 25,000	\$ 25,000	\$ 175,000	\$ 25,000	\$ 25,000
61	Pavement Preservation- Implementation	\$ 4,100,000	\$ 860,000	\$ 860,000	\$ 860,000	\$ 1,060,000	\$ 1,060,000	\$ 1,060,000
62	Police Headquarters Improvements	\$ 615,000	\$ 34,000	\$ 375,500	\$ 292,000	\$ 10,000	\$ 23,000	\$ 0
63	Police Patrol Equipment	\$ 97,000	\$ 17,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	\$ 0
64	Police Semi-Auto Rifle Acquisition	\$ 52,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0
65	Police Sub-Station 2	\$ 115,000	\$ 0	\$ 0	\$ 93,500	\$ 0	\$ 0	\$ 62,500
66	Police Taser Replacement Program	\$ 120,000	\$ 60,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 0
67	Police Technology	\$ 388,000	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0
68	Public Safety Video Cameras	\$ 500,000	\$ 90,000	\$ 100,000	\$ 50,000	\$ 0	\$ 0	\$ 0
69	Public Works Washington Street Facility	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0
70	Radios	\$ 751,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 0	\$ 0
71	Rapid Flashing Beacons	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
72	Republic House	\$ 31,000	\$ 0	\$ 14,000	\$ 0	\$ 0	\$ 0	\$ 0
73	Riverfront Flood Protection	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,500,000
74	Riverfront North Marina	\$ 0	\$ 280,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Community Investment Plan (FY20 -24)

2020 Budget Call Summary, by Project Status



Page	Project Name	Past	2020	2021	2022	2023	2024	Future
75	Roadside Safety Improvements	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 25,000
76	Roadway Infrastructure Projects	\$ 9,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
77	Rock Island Greenway Extension	\$ 1,070,793	\$ 618,244	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
78	Self-Contained Breathing Apparatus & Harnesses	\$ 465,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0
79	Sheridan Road Reconstruction (McClure to Richmond)	\$ 6,010,000	\$ 4,190,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
80	Sidewalk In Need of Repair Program - SINR	\$ 1,410,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
81	Sidewalk Install TAP Grant FY 2020, Orange Prairie Rd & Allen Rd	\$ 0	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
82	Sidewalk Install TAP Grant FY 21 Willow Knolls	\$ 0	\$ 315,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
83	Sidewalk Participation	\$ 2,910,000	\$ 485,000	\$ 485,000	\$ 485,000	\$ 485,000	\$ 485,000	\$ 485,000
84	South MacArthur Revitalization Plan	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
85	Southern Gateway Corridor Improvements	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
86	Speed Feedback Signs	\$ 80,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
87	Springdale Cemetery Equipment	\$ 360,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 0	\$ 0
88	Storm Water Management - Clean Water Act	\$ 675,000	\$ 400,000	\$ 360,000	\$ 360,000	\$ 360,000	\$ 360,000	\$ 360,000
89	Stormwater Infrastructure Improvements	\$ 0	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000
90	Stormwater Utility Grants	\$ 750,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
91	Stream Corridor Assessment and Streambank Stabilization	\$ 0	\$ 0	\$ 150,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000
92	Subdivision and Development Infrastructure Inspection	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
93	Telecommunications	\$ 345,750	\$ 100,000	\$ 0	\$ 20,000	\$ 50,000	\$ 50,000	\$ 50,000
94	Thermal Imaging Cameras	\$ 96,000	\$ 24,000	\$ 26,000	\$ 26,000	\$ 30,000	\$ 30,000	\$ 0
95	Traffic Signal - Capital Maintenance	\$ 150,000	\$ 65,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
96	Traffic Signal - McClure/North Upgrade	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 0	\$ 0
97	Traffic Signal - Preemption	\$ 255,000	\$ 42,500	\$ 42,500	\$ 42,500	\$ 42,500	\$ 42,500	\$ 42,500
98	Traffic Signal Management System Upgrade	\$ 250,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
99	War Memorial Dr Pedestrian Upgrade	\$ 500,000	\$ 70,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
100	Washington Street- Liberty to Main	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 2,164,613	\$ 0	\$ 0
101	Watershed Drainage Analysis	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000
102	Western Ave from Adams St to Lincoln Ave	\$ 6,200,000	\$ 2,450,000	\$ 5,550,000	\$ 500,000	\$ 0	\$ 0	\$ 0
103	Wisconsin Avenue (Forrest Hill to Republic)	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 1,750,000	\$ 0	\$ 0
	Total	\$ 98,496,602	\$ 39,494,744	\$ 34,611,000	\$ 35,977,000	\$ 25,729,613	\$ 20,158,500	\$ 91,715,500

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BUDGET CALL 2020: Community Investment Plan (FY20 -24)

ADA Ramp Installations/Replacement Program



Purpose	Bring the City of Peoria into ADA compliance by installing curb ramps at intersections.
Description	The City's ADA Transition Plan, adopted in 2012, prioritizes ramp installation by: 1) requests from the physically challenged or their representative; 2) reconstruction projects; 3) corners near sidewalk replacement program participants; 4) quadrant locations requiring inlet replacement; 5) quadrants near utility work; and 6) new construction. Ramps in recent years have been constructed in targeted areas by contract and, when possible, in conjunction with work by others (i.e., private contractors, other governmental units, and utilities) on the public right-of-way. Based on a current estimate there are about 4,250 ramps to be replaced at \$2,500 per ramp for a total project of about \$10,625,000



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 230,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 320,000
Construction	\$ 570,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 1,080,000
	\$ 800,000	\$ 100,000	\$ 1,400,000					

Funding								
TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Capital	\$ 700,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 700,000
General Obligation Bonds	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 700,000
	\$ 800,000	\$ 100,000	\$ 1,400,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Adams and Jefferson Signal Upgrade / One-Way to Two-Way Conversion.

Purpose	The purpose of this project is to upgrade 8 downtown traffic signals on the Adams and Jefferson corridors and to convert Adams and Jefferson between Walnut and Hamilton from one-way to two-way traffic.
Description	Adams Street and Jefferson Avenue through Downtown Peoria have long been established as a one-way couple for traffic. This works well for bringing traffic into and out of downtown efficiently, but is not particularly business or pedestrian friendly. In recent years staff has been making efforts to change these corridors to two-way traffic, which includes acquiring jurisdiction of the roads from IDOT. Staff has already changed a portion of Adams and Jefferson, from Persimmon to Walnut, to two-way. In 2018 staff applied for and received Highway Safety Improvement Program (HSIP) funds (FY2020) to convert 8 intersections from post mounted to safer mast-arm mounted traffic signals, which includes the portion of the signals needed for two-way traffic. Leveraging these funds will assist the City in the effort to extend the conversion of these corridors to two-way traffic from Walnut to Hamilton.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 1,200,000
Construction	\$ 0	\$ 0	\$ 2,075,000	\$ 2,075,000	\$ 0	\$ 0	\$ 0	\$ 4,150,000
	\$ 300,000	\$ 300,000	\$ 2,375,000	\$ 2,375,000	\$ 0	\$ 0	\$ 0	\$ 5,350,000

Funding								
Reimbursements Other Agencies	\$ 0	\$ 0	\$ 905,000	\$ 900,000	\$ 0	\$ 0	\$ 0	\$ 1,805,000
Local Motor Fuel Tax	\$ 300,000	\$ 300,000	\$ 795,000	\$ 625,000	\$ 0	\$ 0	\$ 0	\$ 2,020,000
State Motor Fuel Tax	\$ 0	\$ 0	\$ 675,000	\$ 850,000	\$ 0	\$ 0	\$ 0	\$ 1,525,000
	\$ 300,000	\$ 300,000	\$ 2,375,000	\$ 2,375,000	\$ 0	\$ 0	\$ 0	\$ 5,350,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Adams Street Corridor Enhancements



Purpose	Streetscape improvements along Adams Street and Jefferson Street in the South Village TIF.
Description	To enhance the economic vitality of the South Village TIF, several enhancements to the major thoroughfare, Adams and Jefferson Streets in the South Village TIF will be undertaken. Street lighting and sidewalk improvements.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	City Manager	TIF (Southtown) - T	Expansion of Existing Program	New	High	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

Funding								
South Village TIF	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

AED Monitors/Defibrillators



Purpose	This project is to replace the outdated AED/Defibrillators (1 Lifepak 12, remainder Lifepak 15's) over a five (5) year period.
Description	The Peoria Fire Department currently has twenty (16) AED/Defibrillators (Lifepak 15). The life expectancy of an AED/Defibrillator is five (5) to eight (8) years. The reliability of the machines and the amount of down time waiting on parts and repairs necessitates the replacement policy. Replacement of outdated AED/Defibrillators will be ongoing over the 5 year budget cycle. We will replace one (1) Lifepak 12 in 2020 that is no longer supported by maintenance or parts and then two (2) in each of the following years.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Fire	Capital equipment - CB	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 478,000	\$ 26,000	\$ 50,000	\$ 50,000	\$ 52,000	\$ 53,000	\$ 0	\$ 709,000
	\$ 478,000	\$ 26,000	\$ 50,000	\$ 50,000	\$ 52,000	\$ 53,000	\$ 0	\$ 709,000

Funding								
Capital	\$ 478,000	\$ 26,000	\$ 50,000	\$ 50,000	\$ 52,000	\$ 53,000	\$ 0	\$ 709,000
	\$ 478,000	\$ 26,000	\$ 50,000	\$ 50,000	\$ 52,000	\$ 53,000	\$ 0	\$ 709,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Allen Rd Resurfacing



Purpose	Milling and overlay of the surface course on Allen Rd from just north of Pioneer Parkway to Walton Rd.
Description	The City was granted \$442,250 of Surface Transportation Urban (STU) funds from Peoria Pekin Urban Area Transportation Study (PPUATS) for FY21/FY22. This will help offset the costs for the milling and resurfacing of this section of Allen Rd. Initial costs for construction totaled \$1,000,000.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (state mft) - M	Maintenance-Replacement	Existing	High	Level 1	05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 900,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 900,000
Engineering	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000				

Funding								
State Motor Fuel Tax	\$ 0	\$ 557,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 557,500
Reimbursements Other Agencies	\$ 0	\$ 442,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 442,500
	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Bannon House



Purpose	To make necessary improvements to the resident officer house (The Bannon House). The repairs are to keep the house up to good standards.
Description	Work in 2020 will include replacing the wood deteriorated retaining wall in the back yard (\$13,000). In 2021 work will include painting the exterior siding (\$15,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 140,000	\$ 0	\$ 0	\$ 13,000	\$ 15,000	\$ 0	\$ 0	\$ 168,000
	\$ 140,000	\$ 0	\$ 0	\$ 13,000	\$ 15,000	\$ 0	\$ 0	\$ 168,000

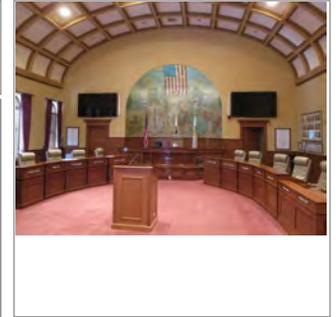
Funding								
Capital	\$ 140,000	\$ 0	\$ 0	\$ 13,000	\$ 15,000	\$ 0	\$ 0	\$ 168,000
	\$ 140,000	\$ 0	\$ 0	\$ 13,000	\$ 15,000	\$ 0	\$ 0	\$ 168,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

City Hall



Purpose	To make necessary improvements to City Hall, structural improvement to deteriorating portions of the building, and the continuing upgrade of the office spaces in the building.
Description	Work in 2020 includes remodel of the treasurer's office by installing a new transaction counter for staff decreasing the number of times getting up and down which help reduce workplace injuries and moving the treasurer's office to the front corner of the suite for a better view of the entire office(\$150,000). In 2021, planned work is the last phase of the Treasurer's remodel (\$150,000) and replacement of the chilled water pumps (\$10,000). In 2023 the HR office space will be remodeled to match the HR front entrance and be consistent with the office upgrades in other parts of the building (\$250,000). Future work includes partial replacement of the transformer and switch gear equipment to keep the electrical equipment up to date and replaced before it breaks down (\$60,000); work will include continued maintenance of replacing HVAC pumps to keep the system operational (\$16,000), resurfacing the asphalt parking lot (\$30,000), and replacement of the asbestos roof and lower copper bell.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 150,000	\$ 160,000	\$ 0	\$ 0	\$ 0	\$ 726,000	\$ 1,036,000
	\$ 0	\$ 150,000	\$ 160,000	\$ 0	\$ 0	\$ 0	\$ 726,000	\$ 1,036,000

Funding								
Capital	\$ 0	\$ 150,000	\$ 160,000	\$ 0	\$ 0	\$ 0	\$ 726,000	\$ 1,036,000
	\$ 0	\$ 150,000	\$ 160,000	\$ 0	\$ 0	\$ 0	\$ 726,000	\$ 1,036,000

Impact								
Budget Impact	(\$ 4,836)	(\$ 1,644)	(\$ 1,661)	(\$ 1,677)	\$ 0	\$ 0	\$ 0	(\$ 9,818)
	(\$ 4,836)	(\$ 1,644)	(\$ 1,661)	(\$ 1,677)	\$ 0	\$ 0	\$ 0	(\$ 9,818)

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Combined Sewer Outfall Televising



Purpose	Televising the existing combined sewer outfall pipes in order to determine the condition of the pipes
Description	In the fall of 2018, one of the sewer outfall pipes failed at the river's edge, compromising the adjacent RR tracks. City crews were mobilized to televise the pipe, however our equipment was not adequate to complete the task. As the City prepares for a settlement with the EPA, work of this nature will become critical. Some of these pipes may need to be lined or replaced to ensure we meet our requirements. Budgeting for this work will allow us to be better prepared to address any potential failures before they occur thus saving money long term. An estimate completed in 2019 determined that additional funds are needed to televise all large, combined sewer outfalls and a 60" combined sewer near Glen Oak and Berkeley.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Sewer - S	Maintenance-Replacement	Existing	Medium	Level 2	01, 02, 03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 25,000	\$ 150,000	\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000
Engineering	\$ 100,000	\$ 1,200,000	\$ 1,200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,500,000
	\$ 125,000	\$ 1,350,000	\$ 1,275,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,750,000

Funding								
Sewer Fees	\$ 125,000	\$ 1,350,000	\$ 1,275,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,750,000
	\$ 125,000	\$ 1,350,000	\$ 1,275,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,750,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Computers and Technology - Firewall



Purpose	Upgrade firewall to enhance the City's data and network security.
Description	A firewall is a critical step in security between the City's network/computers and the outside world. It controls the incoming and outgoing network traffic. Our current firewall is over 6 years old. Malicious attacks on government agencies have increased in frequency and intensity. An upgraded firewall will help protect the City against potential significant data loss and down time.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Information Systems	Capital equipment - CB	Maintenance-Replacement	New	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 20,000
	\$ 0	\$ 20,000	\$ 0	\$ 20,000				

Funding								
Capital	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 20,000
	\$ 0	\$ 20,000	\$ 0	\$ 20,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Computers and Technology - Hardware Refreshment



Purpose	To purchase, upgrade and install the hardware necessary to ensure continuity of service and assist departments with their daily functions.
Description	Hardware is constantly evolving and improving. The City is responsible for updating equipment when the cost of maintenance and loss of productivity is greater than the replacement cost. Hardware includes PCs, monitors, network printers, ipads and scanners. Software is moving towards greater dependence on web browsers, this trend means older computers and ipads do not always work with newer software versions. City staff needs to have the proper tools to perform their jobs and ultimately improve customer service for our citizens.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Information Systems	Capital equipment - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 2,357,550	\$ 185,000	\$ 200,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 3,642,550
	\$ 2,357,550	\$ 185,000	\$ 200,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 3,642,550

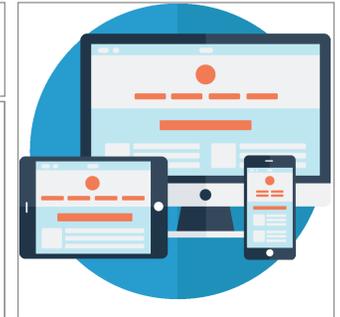
Funding								
Capital	\$ 2,357,550	\$ 185,000	\$ 200,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 3,642,550
	\$ 2,357,550	\$ 185,000	\$ 200,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 3,642,550

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Computers and Technology - Website/App



Purpose	Allow information distribution and citizen engagement online.
Description	<p>The City's website is a tool that is used to disseminate information to citizens. This information can be in the form of calendars, meeting agendas and minutes, news posts, critical information on an on-going event such as flooding, forms, FOIA info and much more. Peoriagov.org was last revamped in 2013. In the past 6 years there has been many advancements in what we could offer to the public. An upgrade would include a fresh look, but more importantly better functionality, greater accessibility and a smoother experiences for our visitors. We currently receive approximately 250,000 visits to our site per year.</p> <p>The PeoriaCares app is a citizen reporting tool. As iOS and Android versions have been upgraded, the app needs to be upgraded to match current requirements.</p>



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Information Systems	Capital improvement - CB	Expansion of Existing Program	New	High	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Other	\$ 0	\$ 0	\$ 75,000	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 125,000
	\$ 0	\$ 0	\$ 75,000	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 125,000

Funding								
Capital	\$ 0	\$ 0	\$ 75,000	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 125,000
	\$ 0	\$ 0	\$ 75,000	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 125,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Computers and Technology - Wireless



Purpose	Allow wireless connections in main City buildings.
Description	As technology evolves users including employees, vendors, citizens and presenters rely heavily on wireless connections. Our system is antiquated and does not meet current needs. This project would upgrade City Hall, Police Dept, Public Works, Fire Central and Municipal Services building to ensure full coverage of reliable wireless connections.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Information Systems	Capital equipment - CB	Maintenance-Replacement	New	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 0	\$ 0	\$ 54,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 94,000
	\$ 0	\$ 0	\$ 54,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 94,000

Funding								
Capital	\$ 0	\$ 0	\$ 54,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 94,000
	\$ 0	\$ 0	\$ 54,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 94,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Concrete Lined Drainage Channel Repairs (Florence-Merle-Richmond)



Purpose	Evaluate and repair the existing concrete lined drainage channel.
Description	The existing concrete (shotcrete) lined channel that crosses properties on W Florence Ave, W Merle Ln, W Richwood Blvd and is failing and needs to be repaired. The project is located in a floodplain. Access to the channel is limited access. Project includes staff time, design engineering, construction engineering and construction.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Maintenance-Replacement	New	High	Level 1	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000
Construction	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000
Other	\$ 0	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 10,000
	\$ 0	\$ 350,000	\$ 0	\$ 350,000				

Funding								
Stormwater Utility	\$ 0	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 350,000
	\$ 0	\$ 350,000	\$ 0	\$ 350,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Copiers

Purpose	This project is the consolidated request from various departments within the City for new copy machines. The Purchasing Division maintains a five (5) year replacement strategy for City copiers.
Description	Individual departments have identified their specific copier needs outside the services provided by Central Services.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Finance	Capital improvement - CB	Maintenance-Replacement	Existing	Medium		All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 328,000	\$ 28,500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 0	\$ 0	\$ 446,500
	\$ 328,000	\$ 28,500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 0	\$ 0	\$ 446,500

Funding								
Capital	\$ 328,000	\$ 28,500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 0	\$ 0	\$ 446,500
	\$ 328,000	\$ 28,500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 0	\$ 0	\$ 446,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

CPAT Building



Purpose	The purpose of this project is to have a building that the fire department can have the CPAT (Certified Physical Agility Testing) set up for practice and testing purposes.
Description	Per the directive of the City Council, the PFD must hold an entrance exam each year. A requirement of that exam is a current CPAT card. The City of Peoria has spent a large amount of money to purchase the CPAT equipment and we have no place to set it up each year. Currently we are renting any facility we can find again spending a large amount of money to rent the space and the equipment is already showing wear from putting it up and taking it down each time. This project would be to construct a Morton style building on the grounds of the Peoria Fire Training Academy to house the CPAT and do other needed training. The request would be to spread the cost over a two year period while building for completion in 2021.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Expansion of Existing Program	New	High	Level 2	03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000
	\$ 0	\$ 0	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

Funding								
General Obligation Bonds	\$ 0	\$ 0	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000
	\$ 0	\$ 0	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

CSO – Long Term Control Plan & Pilot Projects



Purpose	Compliance with Illinois Environmental Protection Agency permit requirements established June 1, 2006, to reduce overflows of combined sewage into the Illinois River, per the Clean Water Act.
Description	The City of Peoria's combined sewer system and associated combined sewer overflows (CSO) are regulated by the USEPA and IEPA. Current regulations require that the City reduce overflows of combined sewage into the Illinois River. Prior years' expenses included developing and negotiating a draft Long Term Control Plan and gathering rainfall and flow data for the combined sewer system. Once agreement has been reached with EPA, we will begin implementation of an 18-year, \$130 million (estimated, including future operating costs) Green Infrastructure Plan. The costs shown assume that the design of the first projects begin in 2020 and that the construction of projects begin in 2021. "Engineering" costs shown include staff time, annual monitoring, reporting and legal assistance, as well as design and construction engineering. Funding for this program will be from sewer revenues and from stormwater utility revenues. Annual operating expenses are anticipated to be 3% of construction costs.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Sewer - S	Health-Safety-Welfare	Existing	High		All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 6,475,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 62,494,500	\$ 98,969,500
Engineering	\$ 8,320,500	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 14,650,000	\$ 29,970,500
Equipment	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000
Other	\$ 760,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 760,000
	\$ 15,855,500	\$ 7,400,000	\$ 77,144,500	\$ 130,000,000				

Funding								
Sewer Fees	\$ 15,855,500	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 77,144,500	\$ 130,000,000
	\$ 15,855,500	\$ 7,400,000	\$ 77,144,500	\$ 130,000,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Demolition & Clearance



Purpose	Demolition of blighting properties and clearance of blighting scrub trees, fences, and other development remnants.
Description	Abandoned structures throughout Peoria are eyesores, potential criminal havens, and generally detract from the properties in the surrounding area that are maintained. While progress has been made over the past few years in demolishing a good number of these structures, there are many more that need to be removed as part of the revitalization of Peoria. In addition to blighting structures, there are many instances where remnants of structures or development have been left behind after demolition. These include scrub trees and shrubs, old fences, foundation walls, and other blighting factors. Removing these elements along with structures will allow for an open and clean vista for property owners who are maintaining their properties.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Community Development	Community development - E	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Other	\$ 1,525,000	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 4,525,000
	\$ 1,525,000	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 4,525,000

Funding								
Capital	\$ 1,525,000	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 4,525,000
	\$ 1,525,000	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 4,525,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Drainage Repair Program



Purpose	To provide safe neighborhoods and to reduce damage to property by repairing public storm sewers and drainage on the public right-of-way.
Description	Public Works bid a time and materials contract for 2018 construction. This contract has the option for up to two annual extensions. The purpose of the contract is to address public drainage system problems throughout the City. The problems will be addressed as Public Works is made aware of them, and as assessed for priority based on severity. Large repair projects, such as the Merle Knoxville culvert repairs, are proposed as separate CIP projects. The program includes repairs, televising, and lining. Storm sewers in the older neighborhoods are near the end of their 50 year life. Lining will prolong the sewer life without the cost and disruption of excavation



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Health-Safety-Welfare	Existing	High		All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 3,320,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 7,820,000
Engineering	\$ 780,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,680,000
	\$ 4,100,000	\$ 900,000	\$ 9,500,000					

Funding								
Stormwater Utility	\$ 4,100,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 9,500,000
	\$ 4,100,000	\$ 900,000	\$ 9,500,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

East Village TIF Façade Improvement Program



Purpose	Leverage private investment to improve the facades for commercial property.	
Description	The City's façade improvement program offers a 50% match, up to \$5000, for businesses and property owners looking to improve the exterior of their property. This program is limited to properties within the East Village TIF (combination of 1st and 3rd District).	

Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	City Manager	TIF (East Village) - T	Expansion of Existing Program	Existing	High		03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40,000
	\$ 40,000	\$ 0	\$ 40,000					

Funding								
East Village TIF	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40,000
	\$ 40,000	\$ 0	\$ 40,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Central Improvements



Purpose	This project is intended to upgrade and improve energy efficiency and comfort within the building.
Description	In 2020, work includes the phased replacement of the overhead door openers (\$14,000), replacement of the windows (\$77,500) and replacement of the floor coverings (\$64,500). In 2021, work includes tuck pointing the exterior (\$18,000) and replacement of the exhaust system (\$21,000). In 2022, replacement of the fire alarm system (\$43,500) and in 2023 replacement of the counter tops and cabinetry in the kitchen (\$33,500).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 1,225,500	\$ 78,500	\$ 116,500	\$ 43,500	\$ 33,500	\$ 0	\$ 0	\$ 1,497,500
	\$ 1,225,500	\$ 78,500	\$ 116,500	\$ 43,500	\$ 33,500	\$ 0	\$ 0	\$ 1,497,500

Funding								
Capital	\$ 1,225,500	\$ 78,500	\$ 116,500	\$ 43,500	\$ 33,500	\$ 0	\$ 0	\$ 1,497,500
	\$ 1,225,500	\$ 78,500	\$ 116,500	\$ 43,500	\$ 33,500	\$ 0	\$ 0	\$ 1,497,500

Impact								
Budget Impact	(\$ 1,759)	(\$ 893)	(\$ 902)	(\$ 911)	\$ 51	\$ 0	\$ 0	(\$ 4,412)
	(\$ 1,759)	(\$ 893)	(\$ 902)	(\$ 911)	\$ 51	\$ 0	\$ 0	(\$ 4,412)

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Fleet Replacement



Purpose	This project will maintain the ongoing replacement of Peoria Fire Department emergency response vehicles. This is in an effort to stay within the City of Peoria's fleet replacement policy. PRIORITY 1
Description	2020: Purchase two (2) engine pumper (\$1,300,000) and referbish Truck 14 (\$140,000); 2021: Purchase two (2) engine pumpers (\$1,400,000) and one (1) Rescue Boat (\$250,000). 2022: Purchase one (1) 100' Ladder Truck and equipment (\$1,300,000) and three (3) staff vehicles (\$100,000). 2023: Two (2) engine pumpers (\$1,500,000) and three (3) staff vehicles (\$110,000). 2024: One (1) 100' Ladder Truck (\$1,500,000) and one (1) engine pumper (\$650,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Fire	Capital equipment - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 5,332,900	\$ 1,440,000	\$ 1,650,000	\$ 1,400,000	\$ 1,610,000	\$ 2,150,000	\$ 0	\$ 13,582,900
	\$ 5,332,900	\$ 1,440,000	\$ 1,650,000	\$ 1,400,000	\$ 1,610,000	\$ 2,150,000	\$ 0	\$ 13,582,900

Funding								
Capital	\$ 4,732,900	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,732,900
General Obligation Bonds	\$ 600,000	\$ 1,440,000	\$ 1,650,000	\$ 1,400,000	\$ 1,610,000	\$ 2,150,000	\$ 0	\$ 8,850,000
	\$ 5,332,900	\$ 1,440,000	\$ 1,650,000	\$ 1,400,000	\$ 1,610,000	\$ 2,150,000	\$ 0	\$ 13,582,900

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Marine Station



Purpose	Make necessary improvements to the building and dock.
Description	Work in 2021 includes replacement of the boat lift (\$16,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 16,000
	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 16,000

Funding								
Downtown TIF	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 16,000
	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 16,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 10



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #10.
Description	In 2020, work will be replacing the garage door opener(\$4,000) and replacing sensors motors/parts to the diesel exhaust system (\$6,500); 2021 work will include replacement of one overhead door(\$15,000), renovation of the main restroom(\$25,000) and the replacement of one unit heater in the apparatus bay(\$5,000); 2022 work will include replacing of the plumbing piping system(\$4,000); 2023 includes replacing the 2nd Unit Heater in the apparatus Bay(\$5,000). In 2024 the phased replacement of one of the HVAC units (\$7,500)



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 148,000	\$ 10,500	\$ 45,000	\$ 4,000	\$ 5,000	\$ 7,500	\$ 0	\$ 220,000
	\$ 148,000	\$ 10,500	\$ 45,000	\$ 4,000	\$ 5,000	\$ 7,500	\$ 0	\$ 220,000

Funding								
Capital	\$ 148,000	\$ 10,500	\$ 45,000	\$ 4,000	\$ 5,000	\$ 7,500	\$ 0	\$ 220,000
	\$ 148,000	\$ 10,500	\$ 45,000	\$ 4,000	\$ 5,000	\$ 7,500	\$ 0	\$ 220,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 11



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #11.
Description	In 2020 work includes tuck pointing the exterior(\$12,000), replacing the upper flat roof (\$75,000), replacing some vinyl tile in the living quarters(\$7,500), replacement of the unit heater in the apparatus bay(\$13,000) and concrete repairs to the driveway and stairs (\$14,000); In 2021 work includes replacement of a garage door opener(\$4,000) and replacing some domestic water piping(\$5,500); In 2022 work will include replacing the counter tops cabinets and lockers(\$24,500); In 2023 work will include replacing a garage door in the apparatus bay(\$14,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 138,000	\$ 87,000	\$ 30,000	\$ 24,500	\$ 14,000	\$ 0	\$ 0	\$ 293,500
	\$ 138,000	\$ 87,000	\$ 30,000	\$ 24,500	\$ 14,000	\$ 0	\$ 0	\$ 293,500

Funding								
Capital	\$ 138,000	\$ 87,000	\$ 30,000	\$ 24,500	\$ 14,000	\$ 0	\$ 0	\$ 293,500
	\$ 138,000	\$ 87,000	\$ 30,000	\$ 24,500	\$ 14,000	\$ 0	\$ 0	\$ 293,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 12



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #12.
Description	Work in 2020 will include tuck pointing of the station's exterior (\$20,000), replacing the kitchen's counter tops and cabinets (\$15,000) and the phase replacement of the unit heaters in the apparatus bay(\$5,000); 2021 work will include re-coating the roof (\$80,000); 2022 work will include replacement of the overhead doors in the station(\$22,000); 2023 work will be the replacement of the overhead door opener(\$4,000). In 2024 work includes replacement of the ceiling tiles and grid in the station (\$11,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 92,000	\$ 25,000	\$ 95,000	\$ 34,000	\$ 4,000	\$ 0	\$ 0	\$ 250,000
	\$ 92,000	\$ 25,000	\$ 95,000	\$ 34,000	\$ 4,000	\$ 0	\$ 0	\$ 250,000

Funding								
Capital	\$ 92,000	\$ 25,000	\$ 95,000	\$ 34,000	\$ 4,000	\$ 0	\$ 0	\$ 250,000
	\$ 92,000	\$ 25,000	\$ 95,000	\$ 34,000	\$ 4,000	\$ 0	\$ 0	\$ 250,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 13



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #13.
Description	Work in 2021 will include replacing the boiler in the apparatus bay(\$7,500) and the diesel exhaust system (\$13,000); 2022 work will include replacing a overhead door operator(\$4,000) and replacing the HVAC ductless split system in the weight room (\$5,000); In 2024 will install the tank-less water heater (\$12,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 20,500	\$ 9,000	\$ 0	\$ 12,000	\$ 0	\$ 41,500
	\$ 0	\$ 0	\$ 20,500	\$ 9,000	\$ 0	\$ 12,000	\$ 0	\$ 41,500

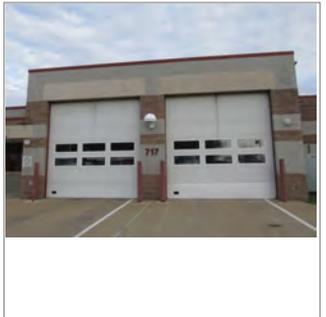
Funding								
Capital	\$ 0	\$ 0	\$ 20,500	\$ 9,000	\$ 0	\$ 12,000	\$ 0	\$ 41,500
	\$ 0	\$ 0	\$ 20,500	\$ 9,000	\$ 0	\$ 12,000	\$ 0	\$ 41,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 15



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #15.
Description	In 2020 work includes replacement of one of the HVAC units(\$7,000), the boiler(\$8,000), replacing the asphalt in the parking lot (\$22,000) and tuck pointing the building's exterior (\$12,000); For year 2021 work includes replacement of the second HVAC unit (\$7,000) and replacing part of the driveway(\$10,000); In 2022 work includes replacing the overhead door and openers(\$18,000), replacing the cabinets and counter tops(\$10,000), replacing the vinyl flooring(\$12,000), replacing the third HVAC unit (\$7,000), the fire alarm (\$15,000) and the light poles will be updated to LED fixtures(\$6,500); 2023 work includes replacing the diesel exhaust system (\$14,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 184,700	\$ 18,000	\$ 39,000	\$ 68,500	\$ 14,000	\$ 0	\$ 0	\$ 324,200
	\$ 184,700	\$ 18,000	\$ 39,000	\$ 68,500	\$ 14,000	\$ 0	\$ 0	\$ 324,200

Funding								
Capital	\$ 184,700	\$ 18,000	\$ 39,000	\$ 68,500	\$ 14,000	\$ 0	\$ 0	\$ 324,200
	\$ 184,700	\$ 18,000	\$ 39,000	\$ 68,500	\$ 14,000	\$ 0	\$ 0	\$ 324,200

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 16



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #16.
Description	In 2020 work will include replacing a heater in the apparatus bay(\$5,000); and replacing the asphalt driveway(\$30,000); In 2021 work includes replacing a garage door operator(\$4,000) and updating the diesel exhaust system(\$6,500); Year 2022 work includes tuck pointing of the station(\$15,000); 2023 work will include replacing overhead doors(\$22,000), replacing some domestic water lines (\$4,000) and replacing the fire alarm system (\$8,500). In 2024 work includes repairs to the wood deck (\$5,000)



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	04

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 283,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 283,000
	\$ 283,000	\$ 0	\$ 283,000					

Funding								
Capital	\$ 283,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 283,000
	\$ 283,000	\$ 0	\$ 283,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Fire Station 16 - New Fire Station

Purpose	Replace Fire Station 16 with a new Fire Station on Northmoor Road.	
Description	Fire Station 16, 2105 W Northmoor Road, is a old Richwoods Fire Protection District Station. It is in need of replacement. During the Northmoor Road construction project, the City worked with Exposition Gardens to identify a location for a new fire station further east on Northmoor Road. This would improve operational efficiency for the Fire Department.	

Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	City Manager	Capital improvement - CB	Health-Safety-Welfare	New	High	Level 1	04

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 2,350,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,350,000
Engineering	\$ 0	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 150,000
	\$ 0	\$ 2,500,000	\$ 0	\$ 2,500,000				

Funding								
General Obligation Bonds	\$ 0	\$ 2,500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,500,000
	\$ 0	\$ 2,500,000	\$ 0	\$ 2,500,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 19



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #19.
Description	Planned work in 2020 work includes replacing the second HVAC unit and boiler(\$14,000); 2021 replacing the roof and gutters (\$100,000) and replacing the last HVAC unit(\$7,000); 2022 work includes replacing the cabinets and counter tops(\$11,000) and replacing the diesel exhaust system(\$13,000); Future years include replacing the driveway and parking lot(\$58,500).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	04

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 129,000	\$ 0	\$ 0	\$ 24,000	\$ 0	\$ 0	\$ 58,500	\$ 211,500
	\$ 129,000	\$ 0	\$ 0	\$ 24,000	\$ 0	\$ 0	\$ 58,500	\$ 211,500

Funding								
Capital	\$ 129,000	\$ 0	\$ 0	\$ 24,000	\$ 0	\$ 0	\$ 58,500	\$ 211,500
	\$ 129,000	\$ 0	\$ 0	\$ 24,000	\$ 0	\$ 0	\$ 58,500	\$ 211,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 20



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #20.
Description	In 2020 replacing the HVAC system and the boilers (\$21,000), repairing/ replacing concrete driveway (\$29,000), and implementing scheduled replacement of roof and gutters (\$85,000), and tuck pointing (\$13,000) building exterior. In 2024 work includes the phased overhead doors and openers (\$18,000) cabinets and counter tops (\$10,000), floor coverings (\$16,000), restroom fixtures (15,000) replacement of the Fire alarm system (\$15,000) and the truck exhaust system (\$13,500).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 119,000	\$ 148,000	\$ 0	\$ 0	\$ 0	\$ 87,500	\$ 0	\$ 354,500
	\$ 119,000	\$ 148,000	\$ 0	\$ 0	\$ 0	\$ 87,500	\$ 0	\$ 354,500

Funding								
Capital	\$ 119,000	\$ 148,000	\$ 0	\$ 0	\$ 0	\$ 87,500	\$ 0	\$ 354,500
	\$ 119,000	\$ 148,000	\$ 0	\$ 0	\$ 0	\$ 87,500	\$ 0	\$ 354,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 3



Purpose	This project will provide needed improvements to the structure and interior spaces of Fire Station #3.
Description	In 2020 work includes replacing sensors, motors and fans of the diesel exhaust system(\$6,500) and replacing the asphalt driveway (\$28,000); 2021 work includes adding a back up generator to keep the station running during a power failure (\$75,000); 2023 replacing the overhead doors and openers (\$17,500); replacing a unit heater in the apparatus bay(\$4,000); in 2024 work includes the renovation of the restrooms (\$25,000) and replacement/repairs to the domestic water piping (\$6,000). Future years the work includes the roof replacement for the station(\$104,000), replacing the cabinets and counter tops(\$18,000), the lockers in the sleeping will be replaced (\$9,000) and replacing the HVAC system for living quarters(\$7,500).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 120,000	\$ 34,500	\$ 75,000	\$ 0	\$ 21,500	\$ 31,000	\$ 138,500	\$ 420,500
	\$ 120,000	\$ 34,500	\$ 75,000	\$ 0	\$ 21,500	\$ 31,000	\$ 138,500	\$ 420,500

Funding								
Capital	\$ 120,000	\$ 34,500	\$ 75,000	\$ 0	\$ 21,500	\$ 31,000	\$ 138,500	\$ 420,500
	\$ 120,000	\$ 34,500	\$ 75,000	\$ 0	\$ 21,500	\$ 31,000	\$ 138,500	\$ 420,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Station 8



Purpose	This project will provide the needed improvements to the structure and interior spaces of Fire Station #8
Description	In 2020 work includes phased replacement of the garage door openers (\$4,000); In 2021 work includes the phased replacement of the overhead doors (25,000) and replacement of one of the unit heaters (\$5,000); In 2022 work includes the phased overhead door openers replacement (\$4,000) and replacement of the diesel exhaust system (\$7,000). In 2023 work includes replacement on tuck pointing of the building (\$30,000) and replacement of the windows and doors (\$22,000); In 2024 work includes phased overhead door openers (\$4,000), fire alarm panel (\$18,000), domestic water pipes and lines (\$10,000), phased unit heater replacement (\$5,000), and replacement of concrete drives and sidewalks (\$35,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 34,000	\$ 11,000	\$ 52,000	\$ 72,000	\$ 0	\$ 169,000
	\$ 0	\$ 0	\$ 34,000	\$ 11,000	\$ 52,000	\$ 72,000	\$ 0	\$ 169,000

Funding								
Capital	\$ 0	\$ 0	\$ 34,000	\$ 11,000	\$ 52,000	\$ 72,000	\$ 0	\$ 169,000
	\$ 0	\$ 0	\$ 34,000	\$ 11,000	\$ 52,000	\$ 72,000	\$ 0	\$ 169,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fire Training Academy



Purpose	Make improvements to the fire tower in order to increase safety and reliability, and construct a new parking area to increase the usability of the facility for future rentals and training classes.
Description	In 2023 work includes replacing the overhead door operator(\$4,000); purchase and install fire panels(\$16,000); Future years work includes purchase and install fire panels(\$48,500); replace counter and cabinets(\$5,000); replace carpet and vinyl flooring(\$18,500); remodel restrooms(\$32,000), replace the back asphalt parking lot(\$120,000), replace the asphalt at the tower (\$67,000), replacing windows in the administration building (\$12,000), tuck pointing to the tower(\$6,000) replacing the entrance doors to the tower and room divider(\$18,500) and asphalt crack repair(\$5,500).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 269,500	\$ 50,000	\$ 0	\$ 0	\$ 20,000	\$ 0	\$ 333,000	\$ 672,500
	\$ 269,500	\$ 50,000	\$ 0	\$ 0	\$ 20,000	\$ 0	\$ 333,000	\$ 672,500

Funding								
Capital	\$ 269,500	\$ 50,000	\$ 0	\$ 0	\$ 20,000	\$ 0	\$ 333,000	\$ 672,500
	\$ 269,500	\$ 50,000	\$ 0	\$ 0	\$ 20,000	\$ 0	\$ 333,000	\$ 672,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fleet Recapitalization



Purpose	Recapitalization of the City's fleet for all City Departments (except Fire) per the City Council's Replacement Policy for Fleet Equipment revised in 2008.
Description	This project keeps the City's equipment in a safe condition, reducing potential hazards to life and property. In 2020 replacements include: Police- 9 Patrol Marked vehicles, 2 semi marked Police vehicles, & 2 Tahoe's 1(Command),1(K-9); Streets/Sewers/Forestry-2-1 ton,1- tandem, 1-7 ton dump/plow truck, 1 tar kettle, 1 brush chipper Community Development - 2 Sedans; C.S.O, 1 street sweeper,1 sewer camera; Engineering 1 P/U. Timely replacement of vehicles and equipment affects the productivity of City staff and effective use of resources. In order to cost-effectively utilize personnel and perform work, as well as promptly respond to citizen requests for services, equipment must be dependable. Cost for new initiatives, programs, and employees are not included in the 5-year plan and must be included in the Operating Department's budget considerations



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Vehicles	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 1,105,500	\$ 1,409,000	\$ 1,500,000	\$ 1,250,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 9,264,500
	\$ 1,105,500	\$ 1,409,000	\$ 1,500,000	\$ 1,250,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 9,264,500

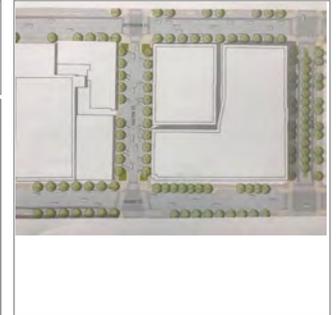
Funding								
Capital	\$ 510,000	\$ 1,184,000	\$ 1,500,000	\$ 1,250,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 8,444,000
Stormwater Utility	\$ 250,000	\$ 225,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 475,000
General Obligation Bonds	\$ 345,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 345,500
	\$ 1,105,500	\$ 1,409,000	\$ 1,500,000	\$ 1,250,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 9,264,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Fulton Plaza, SW Jefferson St to SW Adams St



Purpose	Open Fulton Plaza to roadway traffic by reconstructing as a downtown, green arterial roadway.
Description	<p>Fulton St, between SW Adams St and SW Jefferson St, can be configured to a complete street segment. This allows pedestrians, vehicles, and other modes of transportation onto the roadway. If this segment is converted to a roadway, then the upcoming conversion of Adams and Jefferson from One Way to Two Way traffic will be considered. As well, the existing IDOT-HSIP grant award will be used to upgrade the traffic signals on Fulton St at both SW Adams St and SW Jefferson St.</p> <p>Annual Operating costs are to maintain trees and green infrastructure.</p>



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (local mft) - L	Maintenance-Replacement	New	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 315,000	\$ 0	\$ 125,000	\$ 0	\$ 0	\$ 0	\$ 440,000
Construction	\$ 0	\$ 0	\$ 0	\$ 1,300,000	\$ 0	\$ 0	\$ 0	\$ 1,300,000
	\$ 0	\$ 315,000	\$ 0	\$ 1,425,000	\$ 0	\$ 0	\$ 0	\$ 1,740,000

Funding								
Local Motor Fuel Tax	\$ 0	\$ 315,000	\$ 0	\$ 1,425,000	\$ 0	\$ 0	\$ 0	\$ 1,740,000
Reimbursements Other Agencies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	\$ 0	\$ 315,000	\$ 0	\$ 1,425,000	\$ 0	\$ 0	\$ 0	\$ 1,740,000

Impact								
Budget Impact	\$ 0	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
	\$ 0	\$ 0	\$ 5,000	\$ 25,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Furniture and Office Equipment



Purpose	This project replaces worn, outdated, and broken office furniture and equipment for City Departments.
Description	This project reflects the consolidated request from various departments within the City of Peoria for new office furniture and equipment. This project includes requests for workstations, desks, chairs, conference tables, filing cabinets, and miscellaneous office equipment for individual departments. The office furniture and equipment requests represent items City employees need daily in their work to function or perform more efficiently. This project also involves the Fire Department maintenance program. Since furniture and equipment is in use 24 hours a day, 7 days a week, a replacement schedule has been instituted to retire furnishings after six years.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Finance	Capital improvement - CB	Maintenance-Replacement	Existing	Medium		All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 241,783	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 281,783
	\$ 241,783	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 281,783

Funding								
Capital	\$ 241,783	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 281,783
	\$ 241,783	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 281,783

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Gateway Building Improvements



Purpose	To improve and maintain the appearance of the facility for event and meeting rentals.
Description	In 2020 work will include the replacement of the HVAC equipment (\$275,000), replacement of the brick pavers (\$100,000), and repair of the Marshall Plaza fountain (\$50,000). Future improvements planned include replacement of the balcony tiles (\$47,000), replacement of the flat rubber roof (\$90,000), remodel and fixture replacement of the exterior restrooms (\$75,000), wall-coverings replacements in the building (\$28,000), painting of the exterior (\$15,000), vinyl floor coverings replacements (\$10,000), fire alarm panel upgrade (\$22,000), and the replacement of the asphalt around the building (\$122,000). Other work will include tuck pointing the exterior masonry (\$25,000), painting the fence and rails around the property (\$20,000), replacing the ballroom lights (\$37,000) and the wall coverings (\$30,000) and repairing the outside concrete sidewalk (\$15,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 369,000	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 819,000
	\$ 369,000	\$ 450,000	\$ 0	\$ 819,000				

Funding								
General Obligation Bonds	\$ 369,000	\$ 450,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 819,000
	\$ 369,000	\$ 450,000	\$ 0	\$ 819,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

GIS Aerial Photography



Purpose	This project provides funds to Tri-County Regional Planning Commission so that new aerial photographs can be taken on a regular 3-5 year cycle.
Description	It is desirable to keep the aerial photography, which is the source for the base layer of the GIS system, up to date. This is typically scheduled every 3-5 years to ensure accuracy of the map.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Equipment/Tech	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Other	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 150,000
	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 150,000

Funding								
Stormwater Utility	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 150,000
	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 150,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Glen Ave Reconstruction (Sheridan Rd to Knoxville Ave)



Purpose	This project includes reconstruction and jurisdictional transfer of roadway from Peoria County to the City of Peoria.
Description	Peoria County received \$1,274,000 in Federal Surface Transportation Urban (STU) funds from PPUATS for the reconstruction of Glen Avenue for a stretch of roadway between Sheridan Rd and Knoxville Ave. In addition to pavement upgrades the project will include addition of a sidewalks and stormwater infrastructure upgrades. This roadway is currently under the County's jurisdiction, however, once the reconstruction is completed, the plan would be for the City to take over the jurisdiction of this section. The cost for the improvements beyond the STU funds will be split equally between the City and County.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	High	Level 1	03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 300,000	\$ 0	\$ 300,000	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 800,000
Construction	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 0	\$ 0	\$ 0	\$ 4,000,000
Land Acquisition	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000
Other	\$ 0	\$ 5,000	\$ 5,000	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 20,000
	\$ 300,000	\$ 55,000	\$ 305,000	\$ 4,210,000	\$ 0	\$ 0	\$ 0	\$ 4,870,000

Funding								
Reimbursements Other Agencies	\$ 150,000	\$ 0	\$ 0	\$ 3,062,000	\$ 0	\$ 0	\$ 0	\$ 3,212,000
State Motor Fuel Tax	\$ 150,000	\$ 50,000	\$ 300,000	\$ 1,138,000	\$ 0	\$ 0	\$ 0	\$ 1,638,000
Local Motor Fuel Tax	\$ 0	\$ 5,000	\$ 5,000	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 20,000
	\$ 300,000	\$ 55,000	\$ 305,000	\$ 4,210,000	\$ 0	\$ 0	\$ 0	\$ 4,870,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Glen Avenue (War Memorial Dr to University St)



Purpose	This project will allow for the design and reconstruction of Glen Avenue from War Memorial Drive to University Street.
Description	Glen Avenue from War Memorial Drive to University Street has deteriorated due to the high volume of traffic with trucks going between the two commercial sites. The Glen Avenue project will improve the existing roadway to provide multi-modal transportation alternatives and applicable green infrastructure on a section between two high density commercial zones. Approximately 5,100 linear feet of roadway will be removed and reconstructed.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Maintenance-Replacement	Existing	High	Level 1	04

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 100,000	\$ 0	\$ 4,204,000	\$ 4,850,000	\$ 675,000	\$ 0	\$ 0	\$ 9,829,000
Engineering	\$ 200,000	\$ 787,000	\$ 500,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 1,987,000
Land Acquisition	\$ 0	\$ 1,013,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,013,000
Other	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 60,000
	\$ 300,000	\$ 1,820,000	\$ 4,724,000	\$ 5,370,000	\$ 675,000	\$ 0	\$ 0	\$ 12,889,000

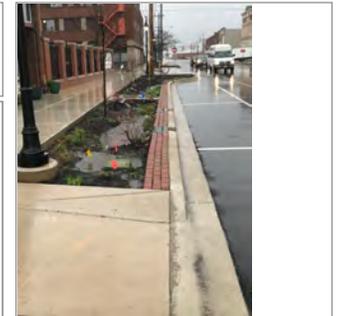
Funding								
Local Motor Fuel Tax	\$ 100,000	\$ 1,123,000	\$ 2,370,000	\$ 4,020,000	\$ 0	\$ 0	\$ 0	\$ 7,613,000
State Motor Fuel Tax	\$ 200,000	\$ 540,000	\$ 675,000	\$ 1,350,000	\$ 675,000	\$ 0	\$ 0	\$ 3,440,000
Stormwater Utility	\$ 0	\$ 157,000	\$ 1,679,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,836,000
	\$ 300,000	\$ 1,820,000	\$ 4,724,000	\$ 5,370,000	\$ 675,000	\$ 0	\$ 0	\$ 12,889,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Green Infrastructure Maintenance



Purpose	Green infrastructure requires routine maintenance in order to function properly and be aesthetically pleasing
Description	Green infrastructure is being added to most city roadway reconstruction project. Green infrastructure may be permeable pavement, underground detention, dry wells, rain garden, etc. Green infrastructure also requires periodic inspections to ensure that the systems are functioning properly. Inspection and maintenance plans and checklists will be created and used. In 2020 the maintenance plans and checklists will be created for existing green infrastructure. The plans will be created during the design and construction phase of future projects. NOTE: These costs do not reflect CSO projects. When the CSO LTCP is settled with the USEPA, green infrastructure project construction will increase significantly, the green infrastructure maintenance costs will increase significantly as well. Some existing projects include the Adams St Pilot project, Main and University, Nebraska Bioswale, and MacArthur rain gardens.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Maintenance-Replacement	New	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 50,000	\$ 35,000	\$ 40,000	\$ 45,000	\$ 50,000	\$ 55,000	\$ 275,000
Other	\$ 0	\$ 150,000	\$ 175,000	\$ 200,000	\$ 225,000	\$ 250,000	\$ 400,000	\$ 1,400,000
	\$ 0	\$ 200,000	\$ 210,000	\$ 240,000	\$ 270,000	\$ 300,000	\$ 455,000	\$ 1,675,000

Funding								
Stormwater Utility	\$ 0	\$ 200,000	\$ 210,000	\$ 240,000	\$ 270,000	\$ 300,000	\$ 455,000	\$ 1,675,000
	\$ 0	\$ 200,000	\$ 210,000	\$ 240,000	\$ 270,000	\$ 300,000	\$ 455,000	\$ 1,675,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Hydraulic Extrication Tools

Purpose	The purpose of this project is to replace three (3) sets of hydraulic extrication tools that are being phased out due to their age and will no longer be supported for repairs/replacement parts.
Description	The Peoria Fire Department currently has three (3) sets of hydraulic extrication tools, that were purchased in 2000. They will no longer cut the current materials found in automobiles and they will no longer be supported due to their age. Due to the reduction of the two heavy rescue squads these hydraulic tools are carried on the truck companies and are used for any and all types of extrication's. 2020: Replace one (1) set of hydraulic tools. 2021: Replace one (1) set of hydraulic tools. 2022: Replace one (1) set of hydraulic tools. Upon the completion of this replacement cycle the department should not need anything further until beyond this budget cycle.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Fire	Capital equipment - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 60,000	\$ 10,000	\$ 35,000	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 140,000
	\$ 60,000	\$ 10,000	\$ 35,000	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 140,000

Funding								
Capital	\$ 60,000	\$ 10,000	\$ 35,000	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 140,000
	\$ 60,000	\$ 10,000	\$ 35,000	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 140,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Kettelle St. Resident Officer House



Purpose	This project will provide needed improvements to the structure and interior spaces of house
Description	Planned work in 2020 will include t and replacement of the exterior deck boards (\$4,000). For 2021 the work includes replacement of the driveway (\$20,000). For 2022 the work includes replacement of the original condensing HVAC unit (\$7,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 107,000	\$ 4,000	\$ 20,000	\$ 7,000	\$ 0	\$ 0	\$ 0	\$ 138,000
	\$ 107,000	\$ 4,000	\$ 20,000	\$ 7,000	\$ 0	\$ 0	\$ 0	\$ 138,000

Funding								
Capital	\$ 107,000	\$ 4,000	\$ 20,000	\$ 7,000	\$ 0	\$ 0	\$ 0	\$ 138,000
	\$ 107,000	\$ 4,000	\$ 20,000	\$ 7,000	\$ 0	\$ 0	\$ 0	\$ 138,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Lester B. Bergsten PW Building



Purpose	This project will provide needed updates to reduce assessed risks and mandated improvements to this city-owned facility.
Description	Since 2012, Public Works Engineering and Administrative were relocated to the facility. The 2020 Purchase of vehicle lifts for the fleet garage addition postponed until 2023 (\$450,000); In 2021 includes epoxy floor coverings (\$40,000), domestic water and waste pipe repairs (\$11,000), In 2022 phased replacement of the overhead door operators (\$15,500), 2 air handler units and a make-up air unit (\$43,500), Installing a generator (\$76,000) 2023 work will include replacing the salt dome (\$450,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 800,000	\$ 50,000	\$ 51,000	\$ 634,500	\$ 900,000	\$ 0	\$ 0	\$ 2,435,500
	\$ 800,000	\$ 50,000	\$ 51,000	\$ 634,500	\$ 900,000	\$ 0	\$ 0	\$ 2,435,500

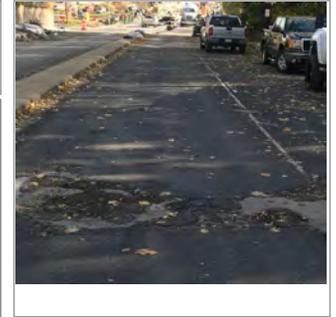
Funding								
Sewer Fees	\$ 0	\$ 50,000	\$ 51,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 101,000
General Obligation Bonds	\$ 800,000	\$ 0	\$ 0	\$ 500,000	\$ 450,000	\$ 0	\$ 0	\$ 1,750,000
Capital	\$ 0	\$ 0	\$ 0	\$ 134,500	\$ 450,000	\$ 0	\$ 0	\$ 584,500
	\$ 800,000	\$ 50,000	\$ 51,000	\$ 634,500	\$ 900,000	\$ 0	\$ 0	\$ 2,435,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

MacArthur Hwy Resurfacing (Moss Ave to Dr M L King Dr)



Purpose	The concrete pavement joints have been failing since the winter of 2017/18. This will need to be repaired by milling and overlaying with joint repairs.
Description	The MacArthur Hwy roadway, heading south from Moss Ave, has been deteriorating quickly since the winter of 2017/18. Pavement joints have been heaving in sub-zero weather and temperatures that exceed 90 F. The surface asphalt can be seen to have subbase joint failure throughout the roadway section. This section of improvement would tie into the 2018-completed MacArthur Hwy Bridge project's section.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (state mft) - M	Maintenance-Replacement	New	Low	Level 2	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 125,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 125,000
Construction	\$ 0	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000
	\$ 0	\$ 525,000	\$ 0	\$ 525,000				

Funding								
Local Motor Fuel Tax	\$ 0	\$ 525,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 525,000
	\$ 0	\$ 525,000	\$ 0	\$ 525,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Merle & Knoxville Culvert

Purpose	Repair or replace the failing culvert at Merle Lane and Knoxville Ave
Description	The corrugated metal culvert located under Merle Lane by Knoxville Ave has deteriorated. This culvert is over 6 feet in diameter and the bottom is rusted out. The road and guard rail along the road above the pipe are failing because of the erosion in the channel



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Maintenance-Replacement	Existing	Medium	Level 2	02, 03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
Construction	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
	\$ 0	\$ 600,000	\$ 0	\$ 600,000				

Funding								
Stormwater Utility	\$ 0	\$ 600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 600,000
	\$ 0	\$ 600,000	\$ 0	\$ 600,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Municipal Services Building Improvements



Purpose	Maintain the building housing Information Systems (IS) and The Emergency Communication Center (ECC).
Description	Work in 2020 includes replacing the front steps (\$10,000); In 2021 work includes elevator cab finished upgrade (\$13,000), phased floor coverings replacement (30,000) and condensing unit in server room(\$25,000) replacement. 2023 work includes repairs to the Dryvit finishing and painting of the building(\$8,000), tuck pointing of the exterior(\$21,000), replacement of the vinyl flooring(\$33,000), replacing the vinyl wall paper(\$49,000), replacement of the fire alarm panel and devices(\$42,000) and replacing the variable volume boxes for the HVAC system (\$88,500).In 2024 work includes the roofing tiles, counter tops/cabinets, restroom remodel (\$102,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 115,000	\$ 10,000	\$ 68,000	\$ 0	\$ 241,500	\$ 0	\$ 0	\$ 434,500
	\$ 115,000	\$ 10,000	\$ 68,000	\$ 0	\$ 241,500	\$ 0	\$ 0	\$ 434,500

Funding								
Capital	\$ 115,000	\$ 10,000	\$ 68,000	\$ 0	\$ 241,500	\$ 0	\$ 0	\$ 434,500
	\$ 115,000	\$ 10,000	\$ 68,000	\$ 0	\$ 241,500	\$ 0	\$ 0	\$ 434,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Murray Baker Bridge Ornamental Lighting



Purpose	This project is to fund the design and installation of new and improved ornamental bridge lighting on the Murray Baker Bridge.
Description	In 1990 the City of Peoria received a permit from IDOT to construct an ornamental lighting system on the Murray Baker Bridge. The City also entered into an agreement with the City of East Peoria, Tazewell County and Peoria County to construct and maintain an ornamental lighting system on the Murray Baker Bridge. In 2006 the ornamental lighting system was upgraded to LED during the time of the I-74 renovation. By 2018 many of the original LED lights have failed, which will require replacement. At this time the City is looking into newer systems that will better light the historic bridge, and encourage visitors to the downtown area. It is anticipated that the cost of the maintenance of the new system can be shared under the same percentage as the original agreement (50% City of Peoria, 20% City of East Peoria, 20% Peoria County, 10% Tazewell County). IDOT is providing construction and construction engineering. City cost for 2020 is estimated at \$50,000.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Engineering	\$ 260,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 310,000
	\$ 260,000	\$ 50,000	\$ 0	\$ 310,000				

Funding								
Capital	\$ 140,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 190,000
Reimbursements Other Agencies	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,000
	\$ 260,000	\$ 50,000	\$ 0	\$ 310,000				

Impact								
Budget Impact	\$ 0	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
	\$ 0	\$ 0	\$ 5,000	\$ 25,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Nebraska Corridor Upgrade in East Bluff



Purpose	This project is to improve the Nebraska Avenue Corridor in the East Bluff from Knoxville Avenue to Wisconsin Avenue.
Description	Nebraska Avenue is an important east-west corridor through the City of Peoria. The portion of this roadway from Wisconsin to Prospect runs through the East Bluff and provides a vehicle and pedestrian access to the neighborhood. Improvements to the right-of-way infrastructure can be made to improve the quality of life for neighborhood residents. The improvement proposed include installing pedestrian scale ornamental lighting, replacing deteriorated sidewalks and curbs, upgrading ADA sidewalk ramps, seal coating the roadway, and installing new pavement markings.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	New	High	Level 1	03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 520,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 520,000
Engineering	\$ 0	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,000
	\$ 0	\$ 550,000	\$ 0	\$ 550,000				

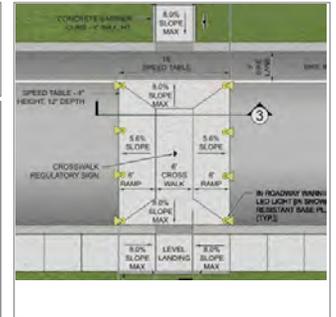
Funding								
Local Motor Fuel Tax	\$ 0	\$ 550,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 550,000
	\$ 0	\$ 550,000	\$ 0	\$ 550,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Neighborhood Traffic Calming Program



Purpose	This project is to fund the design and installation of neighborhood traffic calming on residential city streets throughout the City of Peoria.
Description	Traffic Calming is an established practice throughout the country, with many traffic calming methods being utilized. Every year Public Works receives requests from neighborhoods for speed humps, speed limit signs, lighted crosswalks and other types of traffic calming to slow down and/or reduce traffic on their residential streets. In 2018 Public Works drafted a Traffic Calming Program, with the help of the Transportation Commission, to create a methodology for addressing neighborhood traffic complaints. This document was then adopted by City Council. This program will allow the City to implement requests that fit the criteria of the Traffic Calming Policy, once adopted. This project will impact the operating budget due to additional pavement marking, signs, traffic calming devices and landscaping.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 70,000
Construction	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 280,000
	\$ 50,000	\$ 350,000						

Funding								
Capital	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 350,000
	\$ 50,000	\$ 350,000						

Impact								
Budget Impact	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 30,000
	\$ 0	\$ 5,000	\$ 30,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

North University Street (Pioneer Pkwy to Townline Road)



Purpose	This project modernizes and updates the roadway system of North University Street from Pioneer Parkway to Townline Road
Description	Modernization of North University Street from Pioneer Parkway to Townline Road includes widening the roadway from 2-lanes to 3-lanes north of the rail road tracks and reconstructing the road south of the tracks. The project would create turn-lanes, add curbs and gutters, install storm water pipes, and strengthen the subsurface of the entire road. The project has received \$1.9 Million from the Economic Development Program (EDP) Grant and \$1.9 Million from the Department of Commerce's Economic Development Administration (EDA) Grant.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	High	Level 1	05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 5,214,000	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,414,000
Engineering	\$ 1,286,000	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,311,000
	\$ 6,500,000	\$ 225,000	\$ 0	\$ 6,725,000				

Funding								
Local Motor Fuel Tax	\$ 6,500,000	\$ 225,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 6,725,000
	\$ 6,500,000	\$ 225,000	\$ 0	\$ 6,725,000				

Impact								
Budget Impact	\$ 0	\$ 0	\$ 5,000	\$ 0	\$ 5,000	\$ 0	\$ 5,000	\$ 15,000
	\$ 0	\$ 0	\$ 5,000	\$ 0	\$ 5,000	\$ 0	\$ 5,000	\$ 15,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Northmoor Rd Improvement (Allen to University)



Purpose	Design engineering, right-of-way acquisition, construction engineering, and construction of Northmoor Road Improvements from Allen Road to west of University Street.
Description	This is the fourth and final construction phase of a City/County effort to improve Northmoor Road will reconstruct Northmoor Road to a three lane cross section between Allen Road and just west of Richwoods High School, transitioning to a five lane cross section from just west of Richwoods High School to just west of University Street. Design occurred in 2015 and 2016, with easement and ROW acquisition completed in 2016 and 2017. Construction began in August, 2017. Federal grant funds through PPUATS are available to fund 70% (up to \$6,475,000) of construction costs in 2017-2019. Additional grant funds in the amount of \$55,431 are available for use for the construction of the pervious asphalt bike path. This project is located in Council Districts 4 & 5. Construction is estimated to be substantially complete in November 2019.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (state mft) - M	Maintenance-Replacement	Existing	High	Level 1	04, 05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 10,475,000	\$ 720,000	\$ 455,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 11,650,000
Engineering	\$ 1,955,431	\$ 480,000	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,535,431
Land Acquisition	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000
	\$ 12,630,431	\$ 1,200,000	\$ 555,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 14,385,431

Funding								
Reimbursements Other Agencies	\$ 6,330,431	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 6,330,431
State Motor Fuel Tax	\$ 6,300,000	\$ 1,200,000	\$ 555,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,055,000
	\$ 12,630,431	\$ 1,200,000	\$ 555,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 14,385,431

Impact								
Budget Impact	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
	\$ 0	\$ 20,000	\$ 120,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Northside Business Park TIF Improvements



Purpose	Replace infrastructure in the Northside Business Park TIF.
Description	<p>The Northside Business Park TIF zone has existing ADA Ramps that can be upgraded to ADA standards. Infrastructure improvements from TIF funds create a close-spaced network of upgrades.</p> <p>Tentative work includes installing ADA Ramps, micro-surfacing, and other infrastructure improvements on and around Caroline Street.</p>



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	TIF (Northside Business Park) - T	Maintenance-Replacement	New	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 180,000	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 280,000
Construction	\$ 0	\$ 520,000	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 820,000
	\$ 0	\$ 700,000	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,100,000

Funding								
Northside Business Park TIF	\$ 0	\$ 700,000	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,100,000
	\$ 0	\$ 700,000	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,100,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Outdoor Warning System



Purpose This project is for the replacement of sirens in the City of Peoria's outdoor warning system in order to upgrade coverage in areas where the current system cannot be heard.

Description Increased tree growth and road traffic has resulted in normal background sound levels to increase. A sound pressure study was conducted to identify and upgrade coverage in areas where the outdoor warning system could not be heard. The current sirens rotate 360 degrees, but citizens only receive the full affect of the siren when it is pointed in their direction. The new sirens are compatible with the County's outdoor warning systems, emit sound 360 degrees in all directions at once, and can serve as a city-wide address system during a public emergency. A total of twelve (12) rotating sirens will be replaced with the modular Omni-directional units and more powerful speakers. One (1) siren was purchased in 2014. 2020: Purchase one (1) sirens (\$45,000) -1 siren is a must to cover an area that currently has NO coverage. 2021: Purchase one (1) siren (\$45,000) to replace old system. 2022: Purchase one (1) siren (\$50,000) to replace old system. 2023: Purchase one (1) siren (\$50,000) to replace



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Fire	Capital equipment - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 170,000	\$ 45,000	\$ 45,000	\$ 50,000	\$ 50,000	\$ 55,000	\$ 0	\$ 415,000
	\$ 170,000	\$ 45,000	\$ 45,000	\$ 50,000	\$ 50,000	\$ 55,000	\$ 0	\$ 415,000

Funding								
Capital	\$ 170,000	\$ 45,000	\$ 45,000	\$ 50,000	\$ 50,000	\$ 55,000	\$ 0	\$ 415,000
	\$ 170,000	\$ 45,000	\$ 45,000	\$ 50,000	\$ 50,000	\$ 55,000	\$ 0	\$ 415,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Parking Deck - Jefferson Street



Purpose	This Project addresses ongoing repairs to the Jefferson Street Parking Deck to extend the life and to make it safer and more efficient for users.
Description	<p>Funds scheduled every other year for similar work to maintain the structure. Scheduled maintenance to the concrete structure and expansion joints (\$525,000).</p> <p>Additional funds are requested to install parking control systems for the Adams Street entrance/exits of the deck. In 2018 self-service parking control systems were installed in the 4 City-owned parking decks. As a cost savings measure the Adams entrance/exits were closed to traffic because of low use. However, with higher use of the parking deck anticipated in the near future the use of the Adams side may soon be needed to avoid congestion on the Jefferson side. Expected cost to install the equipment to open the Adams side of the parking deck is \$70,000, which includes \$10,000 in construction/installation.</p>



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 575,695	\$ 0	\$ 0	\$ 1,060,000	\$ 0	\$ 150,000	\$ 0	\$ 1,785,695
Equipment	\$ 0	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 60,000
	\$ 575,695	\$ 0	\$ 0	\$ 1,120,000	\$ 0	\$ 150,000	\$ 0	\$ 1,845,695

Funding								
Downtown TIF	\$ 575,695	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 575,695
General Obligation Bonds	\$ 0	\$ 0	\$ 0	\$ 1,120,000	\$ 0	\$ 150,000	\$ 0	\$ 1,270,000
	\$ 575,695	\$ 0	\$ 0	\$ 1,120,000	\$ 0	\$ 150,000	\$ 0	\$ 1,845,695

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Parking Deck - Niagara Parking Deck

Purpose	This project addresses ongoing repairs to the Niagara Deck to extend the useful life and make the deck safer and more efficient for users.
Description	Scheduled maintenance to the concrete structure and expansion joints (\$150,000). Funds will be scheduled every other year for similar work to maintain the structure.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Parking	Maintenance-Replacement	Existing	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 600,000
	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 600,000

Funding								
Downtown TIF	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000
General Obligation Bonds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 300,000
	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 600,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Parking Deck - One Tech Parking Deck

Purpose	Purchase of the Caterpillar Portion of the One Technology Parking Deck from Caterpillar	
Description	As part of the OSF Headquarters Project, the City of Peoria agreed to purchase the Caterpillar portion of the One Technology Parking Deck for \$2.0 million. This purchase is spread out over 5 years, \$400,000 annually.	

Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	City Manager	Capital improvement - CB	New Program	New	High	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Land Acquisition	\$ 0	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0	\$ 2,000,000
	\$ 0	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0	\$ 2,000,000

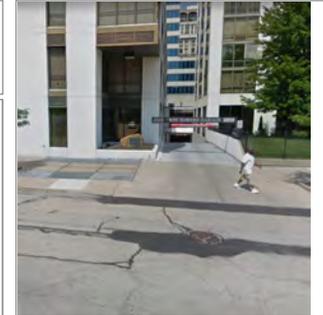
Funding								
Capital	\$ 0	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0	\$ 2,000,000
	\$ 0	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0	\$ 2,000,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Parking Deck - Twin Towers Parking Deck

Purpose	This project addresses ongoing repairs to the Twin Towers Parking Deck to extend the useful life of the facility and make it safer and more efficient for users.
Description	Partial depth patching to address failing structures.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Parking	Maintenance-Replacement	Existing	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 2,550,000
	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 2,550,000

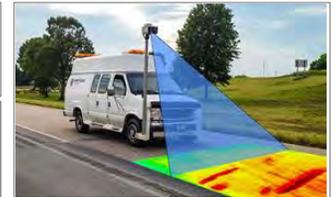
Funding								
Downtown TIF	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,250,000
General Obligation Bonds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 300,000
	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 2,550,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Pavement Preservation- Analysis



Purpose	This program preserves the existing pavement throughout the City on a area-cycled system.
Description	The focus of this program is to preserve and maintain existing pavement throughout the City. Roadway surfaces have shown considerable wear without a recent Preservation Plan and Program. The initial year of the program (2014) assessed the roadway network, cataloged into GIS, and determined the areas of the City for a 7- to 10-year cycle for pavement preservation. In a typical year, this program expects to complete surface treatment of a 36 foot wide pavement anywhere from 12 miles of full maintenance to 80 miles of partial preservation. The roadway network will be assessed and cataloged every 3 years allowing the pavement preservation plan to be updated.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (local mft) - L	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 625,000	\$ 150,000	\$ 0	\$ 0	\$ 150,000	\$ 0	\$ 0	\$ 925,000
Other	\$ 0	\$ 45,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 170,000
	\$ 625,000	\$ 195,000	\$ 25,000	\$ 25,000	\$ 175,000	\$ 25,000	\$ 25,000	\$ 1,095,000

Funding								
Local Motor Fuel Tax	\$ 625,000	\$ 195,000	\$ 25,000	\$ 25,000	\$ 175,000	\$ 25,000	\$ 25,000	\$ 1,095,000
	\$ 625,000	\$ 195,000	\$ 25,000	\$ 25,000	\$ 175,000	\$ 25,000	\$ 25,000	\$ 1,095,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Pavement Preservation- Implementation



Purpose	This program preserves the existing pavement throughout the City on an area-cycled system.
Description	The focus of this program is to preserve and maintain existing pavement throughout the City. Roadway surfaces have shown considerable wear without a recent Preservation Plan and Program. The initial year of the program (2014) assessed the roadway network, cataloged into GIS, and determined the areas of the City for a 7- to 10-year cycle for pavement preservation. In a typical year, this program expects to complete surface treatment of a 36 foot wide pavement anywhere from 12 miles of full maintenance to 80 miles of partial preservation.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (local mft) - L	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 3,675,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 9,075,000
Engineering	\$ 425,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 725,000
Other	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 60,000
	\$ 4,100,000	\$ 860,000	\$ 860,000	\$ 860,000	\$ 1,060,000	\$ 1,060,000	\$ 1,060,000	\$ 9,860,000

Funding								
Local Motor Fuel Tax	\$ 4,100,000	\$ 860,000	\$ 860,000	\$ 860,000	\$ 1,060,000	\$ 1,060,000	\$ 1,060,000	\$ 9,860,000
	\$ 4,100,000	\$ 860,000	\$ 860,000	\$ 860,000	\$ 1,060,000	\$ 1,060,000	\$ 1,060,000	\$ 9,860,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Police Headquarters Improvements



Purpose	Maintain the integrity of the building by keeping major systems functioning at peak efficiency.
Description	In 2020 replacement of the carpet in Administration (\$34,000). In 2021 work includes the phased replacement of the overhead door openers (\$4,000), replacing overhead doors(\$27,000), replacing cabinets and counter tops through out the building (\$57,000), replacement of the carpet on lower level out the building(\$70,000), replacing the control boards and valves on the VAV boxes and updating the HVAC controls will be done in 2 phases (\$141,000) for the first phase, updating the fuel pumps and fuel tracking system (\$26,00505000) and concrete restoration work to the exterior of the building(\$50,500); 2022 work includes replacing the original restroom fixtures of the 17 restrooms through out the building(\$25,000), replacing the fire alarm panel and devices (\$79,000), 2nd and final phase of the control boards and valves for the VAV boxes(\$143,000) and retaining walls around the building(\$45,000), In 2023 Phased replacement of the door openers (\$4,000), epoxy floor coverings (\$6,000), In 2024 r



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 615,000	\$ 34,000	\$ 375,500	\$ 292,000	\$ 10,000	\$ 23,000	\$ 0	\$ 1,349,500
	\$ 615,000	\$ 34,000	\$ 375,500	\$ 292,000	\$ 10,000	\$ 23,000	\$ 0	\$ 1,349,500

Funding								
Capital	\$ 615,000	\$ 34,000	\$ 375,500	\$ 292,000	\$ 10,000	\$ 23,000	\$ 0	\$ 1,349,500
	\$ 615,000	\$ 34,000	\$ 375,500	\$ 292,000	\$ 10,000	\$ 23,000	\$ 0	\$ 1,349,500

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Police Patrol Equipment



Purpose	Patrol Equipment
Description	The Uniformed Operations Division has increasing need for personal equipment that will meet modern safety requirements. Updated equipment is also necessary to allow for the department to meet best practice standards thus reducing liability to the City of Peoria. This account will be utilized to purchase a multitude of equipment will be used by officers assigned to the Patrol unit including but not limited to: helmets, shields, civil unrest personal protective equipment, naloxone kits, riot gear, flashlights, etc.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Police	Public benefit - PB	Maintenance-Replacement	Existing	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 97,000	\$ 17,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 174,000
	\$ 97,000	\$ 17,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 174,000

Funding								
Capital	\$ 97,000	\$ 17,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 174,000
	\$ 97,000	\$ 17,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 174,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Police Semi-Auto Rifle Acquisition



Purpose	Police Rifle and Officer Ballistic Protective Equipment Acquisition Program
Description	In light of recent mass shootings incidents involving high-powered weapons, the Peoria Police Department recognizes the need to strengthen our police response to such threats to our citizens and community by acquiring additional semi-automatic rifles and ballistic protective equipment. Currently, the police department has 68 officers throughout the department who are trained and carry an automatic rifle during their tours of duty throughout the entire day. The BCM REECE has an established history of reliability. The police department is requesting permission to use funds from this account to purchase 5 additional BCM REECE rifles at approximately \$1,100.00 a piece. These additional rifles will enhance the police response to active shooter incidents. The purchase of armor plates to supplement officer's body armor against rifle rounds and armored shields will improved the officer's survivability and ability to engage a threat.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Police	Capital improvement - CB	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 52,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 92,000
	\$ 52,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 92,000

Funding								
Capital	\$ 52,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 92,000
	\$ 52,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 92,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Police Sub-Station 2



Purpose	The building will have the masonry tuck pointed to prevent water infiltration. Energy efficiency will be improved with HVAC upgrades.
Description	In 2022 work will include replacing the overhead doors and operators (\$14,000), repair/restoration of the concrete sidewalks and driveway (\$11,000); replacing the roof(\$60,000) and replacement of the unit heaters in the garage area (\$8,500); future years work includes replacing the asphalt parking lot (\$45,500); replacing the lockers (\$9,000) and replacing the fire alarm panel and devices (\$8,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	Medium	Level 2	05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 115,000	\$ 0	\$ 0	\$ 93,500	\$ 0	\$ 0	\$ 62,500	\$ 271,000
	\$ 115,000	\$ 0	\$ 0	\$ 93,500	\$ 0	\$ 0	\$ 62,500	\$ 271,000

Funding								
Capital	\$ 115,000	\$ 0	\$ 0	\$ 93,500	\$ 0	\$ 0	\$ 62,500	\$ 271,000
	\$ 115,000	\$ 0	\$ 0	\$ 93,500	\$ 0	\$ 0	\$ 62,500	\$ 271,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Police Taser Replacement Program

Purpose	3-year payment plan for purchase of replacement tasers (CEW). Maintenance, cartridge, and battery replacement costs from 2021 through 2024.
Description	The Police Department has used X26 Tasers since September 2004. In 2014, the Peoria Police Department Axon (formerly known as Taser International) stopped production the X26 model and the police department began purchasing its successor X26P model. In 2018 the Police Department replaced all of our inventory of discontinued X26 tasers. We entered into a 5-year agreement with Axon for the replacement and warranty of our supply of Conducted Electric Weapons (X26P). The costs of the contract (\$179,198.40) was broken down into 3 payments of \$59,732.80 for 2018, 2019, and 2020. The money allocated for 2021 through 2024 would be for the replacement of cartridges and batteries at \$15,000 per year.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Police	Public benefit - PB	Maintenance-Replacement	Existing	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 120,000	\$ 60,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 0	\$ 240,000
	\$ 120,000	\$ 60,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 0	\$ 240,000

Funding								
Capital	\$ 120,000	\$ 60,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 0	\$ 240,000
	\$ 120,000	\$ 60,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 0	\$ 240,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Police Technology



Purpose	Project purpose is to maintain and upgrade police technological needs.
Description	The Police Department technology project allows the Police Department to continuously purchase, update, and maintain technology needs within the department. 2020 upcoming expenses are as follows: --AFIX Fingerprint Annual Support will be \$11,000 **(--ADSI Use of Force maintenance \$5,000)**, Squad Car Laptop replacement/upgrade (\$4,200 per unit X 10 per year) 50 laptops are currently out of warranty and 40 laptops will be out of warranty as of November 2019. The older laptops have touchscreens and keyboards that are failing. The repair and replacement costs are about \$400 to \$1500 per laptop, Squad car installation costs (\$6,500 per vehicle X 10). Cellbrite Cell phone forensics equipment - \$6,000 per year. In-Car camera and infrastructure warranty and maintenance costs. LiveScan fingerprint systems subscription costs.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Police	Public benefit - PB	Maintenance-Replacement	Existing	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 388,000	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 913,000
	\$ 388,000	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 913,000

Funding								
Capital	\$ 388,000	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 913,000
	\$ 388,000	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 913,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Public Safety Video Cameras



Purpose	Maintenance and Replacement of existing video camera equipment and infrastructure located throughout the City of Peoria.
Description	Maintaining and/or replacing aging cameras located throughout the City of Peoria. Replacing cameras lost during the current Riverfront renovation project. Purchasing and installing temporary portable camera systems that may be used in high crime areas or hotspots to help monitor and deal with criminal activity. Installation of a camera system at Valley Park Shopping Center. Installation of cameras to cover the Festival Park area (concerts and green-space). New maintenance agreement to maintain and repair our existing camera infrastructure.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Police	Equipment/Tech	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 500,000	\$ 90,000	\$ 100,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 740,000
	\$ 500,000	\$ 90,000	\$ 100,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 740,000

Funding								
Capital	\$ 500,000	\$ 90,000	\$ 100,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 740,000
	\$ 500,000	\$ 90,000	\$ 100,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 740,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Public Works Washington Street Facility



Purpose	This project will provide needed improvements to the structure and interior spaces of 1616 SW Washington facility.
Description	Work in 2022 includes repairs to the salt storage area(\$62,000) and replacing overhead doors operators phased work(\$13,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	New	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 75,000
	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 75,000

Funding								
Capital	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 75,000
	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 75,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Radios

Purpose	This project is the Citywide request for radio communications and related equipment. This request allows for radio equipment to be purchased and upgraded as required for public safety operations.
Description	Replacement portable radio batteries and accessories for Police and Fire portable radios will be purchased each year. Removal of old equipment and installation of new equipment will be provided for mobile radios and equipment for Police, Fire and Public Works vehicles. Police, Fire and Public Works will be supported with replacement radio and electronic equipment as required. Enhancements to the fire station alerting system will be purchased that will provide improved alerting of fire personnel. We will upgrade the tower lighting on one of the two 280 foot radio towers at our Grandview Drive tower site facility to meet new tower lighting requirements.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	ECC	Capital equipment - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 751,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 0	\$ 0	\$ 1,231,000
	\$ 751,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 0	\$ 0	\$ 1,231,000

Funding								
Capital	\$ 751,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 0	\$ 0	\$ 1,231,000
	\$ 751,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 0	\$ 0	\$ 1,231,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Rapid Flashing Beacons

Purpose	This project is to fund the purchase of post mounted, pedestrian activated, Rapid Flashing Beacons for pedestrian crossings.
Description	Pedestrian activated Rapid Flashing Beacons(RFB)are used to increase driver awareness at mid-block crosswalks, or crosswalks that are not at a stop controlled intersection or traffic signal. When used in conjunction with pedestrian activated push buttons, the RFB will alert the drivers of a pedestrian intending to cross the street, which increases the likelihood of the vehicle stopping, increasing pedestrian safety. This project will fund two RFB locations per year at school crossings, or other high pedestrian locations. Initially, existing older type crossing lights will be addressed by this program.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Health-Safety-Welfare	New	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
	\$ 0	\$ 20,000	\$ 120,000					

Funding								
Capital	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
	\$ 0	\$ 20,000	\$ 120,000					

Impact								
Budget Impact	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 14,000
	\$ 2,000	\$ 14,000						

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Republic House



Purpose	To make necessary improvements to the resident officer house (The Republic House). The repairs are to keep the house up to good standards.
Description	In 2021 work includes replacing the roof and gutters(\$14,000).



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	Existing	High	Level 1	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 31,000	\$ 0	\$ 14,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 45,000
	\$ 31,000	\$ 0	\$ 14,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 45,000

Funding								
Capital	\$ 31,000	\$ 0	\$ 14,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 45,000
	\$ 31,000	\$ 0	\$ 14,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 45,000

Impact								
Budget Impact	(\$ 3,208)	(\$ 1,628)	(\$ 1,644)	(\$ 1,661)	\$ 163	\$ 0	\$ 0	(\$ 7,977)
	(\$ 3,208)	(\$ 1,628)	(\$ 1,644)	(\$ 1,661)	\$ 163	\$ 0	\$ 0	(\$ 7,977)

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Riverfront Flood Protection



Purpose	Provide a durable, longer term solution for 100-year flood protection of locations along SW Water Street
Description	The Public Works staff has maintained various temporary flood control systems along the riverfront since the 2013 historic flood and the increasing frequency of floods since then. A permanent system is being considered to protect the Depot building as well as several blocks along SW Water St, from Main St to Harrison St, for a 100-year flood event. A beam & slat wall system is proposed, a similar wall was constructed in Iowa City, IA after their historic 2008 floods. The wall system can be removed and stored when not needed. The 2020 expense are for soil borings.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Riverfront - R	Health-Safety-Welfare	New	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 900,000	\$ 925,000
Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,600,000	\$ 3,600,000
	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,500,000	\$ 4,525,000

Funding								
Capital	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,500,000	\$ 4,525,000
	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,500,000	\$ 4,525,000

Impact								
Budget Impact	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	\$ 0							

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Riverfront North Marina



Purpose	To make necessary improvements to the North Dock. The repairs are to keep the Dock up to good standards.
Description	In 2020 Major repairs will need to be made to the north dock. The L- shaped part of the dock is a timber framed dock with a 5 foot debris wall. This part of the dock is 20 years old and the wood is rotten beyond repair and is in need of replacement. This L- shaped is a protector wall for the rest of the dock system as it keeps all the debris from hitting all the smaller finger docks. The new proposed is a meta framed structure with a concrete platform. (\$280,000) This L-shaped section is blocked off from the public and boats are no longer able to tie up to the dock as it is not safe to walk on.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Facilities	Maintenance-Replacement	New	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 280,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 280,000
	\$ 0	\$ 280,000	\$ 0	\$ 280,000				

Funding								
Downtown TIF	\$ 0	\$ 280,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 280,000
	\$ 0	\$ 280,000	\$ 0	\$ 280,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Roadside Safety Improvements



Purpose	Install and/or replace roadside safety elements such as guardrail, attenuators, and safer slopes.
Description	Hit-and-run accidents have been noticeable for the past several years, damaging infrastructure that must be maintained. Existing steel guardrails, impact crash attenuators, concrete barriers, and roadside slope stabilization play a critical part of protecting the motoring public. This biannual program would allow for replacement of roadside safety systems.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Health-Safety-Welfare	New	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 5,000	\$ 0	\$ 5,000	\$ 0	\$ 5,000	\$ 5,000	\$ 20,000
Construction	\$ 0	\$ 20,000	\$ 0	\$ 20,000	\$ 0	\$ 20,000	\$ 20,000	\$ 80,000
	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 25,000	\$ 100,000

Funding								
Local Motor Fuel Tax	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 25,000	\$ 100,000
	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 0	\$ 25,000	\$ 25,000	\$ 100,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Roadway Infrastructure Projects



Purpose	To maintain the integrity and structure of City streets by preserving the existing roadways throughout the City on a area-cycled system.
Description	Peoria City's roadway infrastructure improvement has long been a priority of the City Council and Citizens. Pavement Condition Assessment technology was utilized to evaluate and rate the condition of the roadway networks throughout Peoria and determine the relative need of each. This programs will address these much needed repairs and plan repairs in conjunction with the Pavement Preservation Plan. Completed projects through this program include Manor Pkwy (CD 1); Dries Ln, Delmar Ct, Dennis Ct(CD 2); Harvard Ave (CD 3); Stenning Dr (CD 4); and Columbine Dr, Geneva Rd, and Daniel Ct (CD 5). Proposed Work planned beyond 2019 will include such roadways that have a Pavement Condition Index (PCI) rating less than 50.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (local mft) - L	New Program	Existing	High	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 7,450,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 13,450,000
Engineering	\$ 1,750,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 3,550,000
	\$ 9,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 17,000,000

Funding								
Local Motor Fuel Tax	\$ 9,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 17,000,000
	\$ 9,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 17,000,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Rock Island Greenway Extension



Purpose	This project is to extend the Rock Island Greenway rails to trails shared use path south from the current termini at Harvard Avenue to Park Avenue.
Description	The Rock Island Greenway is a portion of the Rock Island Trail system, which runs through Peoria. Currently, the Greenway is a rails to trails off-street path running from the north edge of Peoria to Harvard Avenue, just north of War Memorial Drive/US 150. To the south, the Rock Island Trail is routed on City Streets and through Springdale Cemetery. This inconvenient and difficult route through Springdale Cemetery is the only way for users of the Rock Island Trail system to access areas south of War Memorial Dr., which limits use for commuting and is challenging for less able riders. This project extends the Greenway from Harvard Avenue to Park Avenue, and is in both Council District 1 & 3. The project includes crossing War Memorial Drive/US 150 utilizing a refurbished RR bridge and the construction of nearly a mile of 10' bituminous pathway. Funding for this project includes ITEP and TAP grants, which require local match.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (local mft) - L	Expansion of Existing Program	Existing	High	Level 2	03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 105,000	\$ 276,217	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 381,217
Construction	\$ 965,793	\$ 342,027	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,307,820
	\$ 1,070,793	\$ 618,244	\$ 0	\$ 1,689,037				

Funding								
Reimbursements Other Agencies	\$ 935,793	\$ 483,244	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,419,037
Local Motor Fuel Tax	\$ 135,000	\$ 135,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 270,000
	\$ 1,070,793	\$ 618,244	\$ 0	\$ 1,689,037				

Impact								
Budget Impact	\$ 0	\$ 0	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 5,000
	\$ 0	\$ 0	\$ 1,000	\$ 5,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Self-Contained Breathing Apparatus & Harnesses



Purpose	This ongoing project is for the replacement of SCBA tanks that have failed inspection or are past their life expectancy. A total of 153 SCBA tanks and 57 harnesses will be replaced over the next six (
Description	SCBA tanks are high pressure tanks worn by firefighters that provide breathable air in a hostile environment and provide life-saving air in emergency situations to downed firefighters and citizens trapped inside structures. NFPA (National Fire Protection Agency) and OSHA (Occupational Safety and Health Administration) require firefighters to wear SCBA tanks when entering atmospheres dangerous to life and health. In order to comply with NFPA and OSHA standards, SCBA tanks are required to be replaced every fifteen (15) years, tanks are retired on a rotating basis annually. Firefighters and citizens would be at a great disadvantage without SCBA tanks. Purchase 20 SCBA tanks and harnesses in each year from 2020 through 2024.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Fire	Capital equipment - CB	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 465,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 915,000
	\$ 465,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 915,000

Funding								
Capital	\$ 465,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 915,000
	\$ 465,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 915,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Sheridan Road Reconstruction (McClure to Richmond)



Purpose	This project will address arterial streets with in the City that need significant repair that is beyond an overlay.
Description	This Sheridan Road project (Eleanor to Richmond) will connect the first Sheridan Road project (McClure to Eleanor) to the bridge replacement project just south of Richmond. The project improvements include reconstruction of the roadway and sidewalks, new lights, and adding permeable paver bike lane. This project also includes water main reconstruction (estimated cost is \$240,000) which will be paid for by Illinois American Water.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (state mft) - M	Maintenance-Replacement	Existing	High	Level 1	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 4,650,000	\$ 3,700,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,350,000
Engineering	\$ 1,360,000	\$ 475,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,835,000
Other	\$ 0	\$ 15,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 15,000
	\$ 6,010,000	\$ 4,190,000	\$ 0	\$ 10,200,000				

Funding								
Local Motor Fuel Tax	\$ 1,925,000	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,925,000
State Motor Fuel Tax	\$ 3,285,000	\$ 2,150,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,435,000
Sewer Fees	\$ 800,000	\$ 800,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,600,000
Reimbursements Other Agencies	\$ 0	\$ 240,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 240,000
	\$ 6,010,000	\$ 4,190,000	\$ 0	\$ 10,200,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Sidewalk In Need of Repair Program - SINR



Purpose	To maintain a safe walking surface for the citizens of Peoria.	
Description	This annual program, overseen by Public Works is intended to repair hazardous sidewalks: 1) within a target area as identified by the Public Works Department; 2) at hazardous locations received via complaints; and 3) at hazardous locations involved in litigation. These are defective sidewalks, which property owners have not addressed and which are or potentially could be liability and safety hazards. According to SINR Program policy, the City contracts for the work, pays the contractor in full, and is reimbursed by the property owner for the private share (20% or 10% if income eligible; sometimes paid over a period of time with a promissory note).	

Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (local mft) - L	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 1,206,502	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 2,406,502
Engineering	\$ 203,498	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 443,498
	\$ 1,410,000	\$ 240,000	\$ 2,850,000					

Funding								
Capital	\$ 1,090,000	\$ 0	\$ 0	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 1,970,000
Reimbursements Other Agencies	\$ 100,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 220,000
General Obligation Bonds	\$ 220,000	\$ 220,000	\$ 220,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 660,000
	\$ 1,410,000	\$ 240,000	\$ 2,850,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Sidewalk Install TAP Grant FY 2020, Orange Prairie Rd & Allen Rd



Purpose	Install sidewalk segments at two locations. 1. The east side of Orange Prairie Rd, from Landens Way to War Memorial Dr, 2. the east side of N Allen Rd, from Wilhelm to 320 ft north
Description	The City of Peoria receive a Transportation Alternative Program (TAP) grant to install sidewalk at two locations in the City. The grant allows for engineering and construction to start in the State's FY 2020. Trees are also planned for the Orange Prairie Rd project, approved thru the grant. A Local funding match is required.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Health-Safety-Welfare	New	High	Level 1	05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 38,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 38,000
Construction	\$ 0	\$ 112,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 112,000
	\$ 0	\$ 150,000	\$ 0	\$ 150,000				

Funding								
Reimbursements Other Agencies	\$ 0	\$ 112,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 112,000
Capital	\$ 0	\$ 38,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 38,000
	\$ 0	\$ 150,000	\$ 0	\$ 150,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Sidewalk Install TAP Grant FY 21 Willow Knolls



Purpose	Install sidewalk on the south side of Willow Knolls Rd, between Allen Rd and University St.
Description	<p>The City of Peoria receive a grant to install sidewalk on the south side of Willow Knolls Rd, from where the 2018 Allen Rd & Willow Knolls Rd reconstruction project ended to University St. The grant allows for engineering and construction to start in the State's FY 2021.</p> <p>The state grant is for \$223,819, and the local match must be an additional \$55,955 for a total package of \$279,774. Due to inflation and construction pricing increases since the grant application, increasing total budget to \$315,000.</p>



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Health-Safety-Welfare	New	Medium	Level 1	05

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 225,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 225,000
Engineering	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000
	\$ 0	\$ 315,000	\$ 0	\$ 315,000				

Funding								
Reimbursements Other Agencies	\$ 0	\$ 224,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 224,000
Capital	\$ 0	\$ 91,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 91,000
	\$ 0	\$ 315,000	\$ 0	\$ 315,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Sidewalk Participation



Purpose	Upgrade sidewalks within the City of Peoria to be safe and attractive.
Description	This project, overseen by Public Works is a city wide Sidewalk Participation program. The program provides funds to replace defective sidewalks and provide infill in those areas that meet sidewalk policy guidelines. Sidewalks replaced are those which present potential safety hazards to pedestrians and liability to the City. This program includes both residential and commercial properties and can enhance economic development of an area. This program provides a well-maintained infrastructure and safe walking routes. Annually, there is a great demand for these funds. The City's share of costs is 80% of the sidewalk replacement.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 2,350,000	\$ 385,000	\$ 385,000	\$ 385,000	\$ 385,000	\$ 385,000	\$ 385,000	\$ 4,660,000
Engineering	\$ 560,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,160,000
	\$ 2,910,000	\$ 485,000	\$ 5,820,000					

Funding								
Capital	\$ 2,050,000	\$ 0	\$ 0	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000	\$ 3,690,000
Reimbursements Other Agencies	\$ 450,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 900,000
General Obligation Bonds	\$ 410,000	\$ 410,000	\$ 410,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,230,000
	\$ 2,910,000	\$ 485,000	\$ 5,820,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

South MacArthur Revitalization Plan



Purpose	Implementation of the South Village Revitalization: MacArthur Corridor Comprehensive Plan and South Village Implementation Plan
Description	The City hired IDG Architects/PCCEO to develop the MacArthur Corridor Comprehensive Plan and South Village Implementation Plan. This plan recommends ways to redevelop the area along MacArthur Avenue in the South Village TIF. The general revitalization phasing strategy is two-fold: 1) Redevelop lots owned or controlled by the City first. Once complete, create initiatives to acquire or support the redevelopment of privately-owned vacant or dilapidated lots; and 2) Build housing as the initial phase, for commercial activity to thrive, first the catchment areas that support local businesses must increase. Phase 1 (2020-2022) would include: a) diversify the tax base by developing young professional's district housing; b) improve workforce housing stock; c) all construction to begin on city-owned lots; and d) install and upgrade community components including street lighting, outdoor seating, waste receptacles and bus stops.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	City Manager	TIF (Southtown) - T	New Program	New	High	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000
	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

Funding								
South Village TIF	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000
	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Southern Gateway Corridor Improvements



Purpose	Corridor improvements for the Southern Gateway along Adams Street.
Description	To quick start corridor improvements along Adams Street, the City would utilize \$100,000 of Eagle View TIF funds for infrastructure improvements in the TIF area.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	City Manager	TIF (Eagle View) - T	Expansion of Existing Program	New	High	Level 2	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

Funding								
Eagle View TIF	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Speed Feedback Signs



Purpose	This project is to fund the purchase of post mounted speed feedback signs to help calm motorists on City roadways.
Description	Traffic speed is an ongoing concern on City of Peoria roadways. One method to heighten awareness for drivers is to provide feedback of their current speed. This promotes the posted speed limit, and allows motorists heads-up information to help them maintain their vehicle at the proper speed. These signs, with high visibility LED lighting, provides the motorists with their current speed, in relation to the posted speed limit. These signs have been shown to reduce speeding violations in areas where they are posted. This project funds the purchase of approximately 6 speed feedback signs per year. The signs will be placed at locations determined to be problem speeding corridors.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Health-Safety-Welfare	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 80,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 200,000
	\$ 80,000	\$ 20,000	\$ 200,000					

Funding								
Capital	\$ 80,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 200,000
	\$ 80,000	\$ 20,000	\$ 200,000					

Impact								
Budget Impact	\$ 1,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 4,000
	\$ 1,000	\$ 500	\$ 4,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Springdale Cemetery Equipment



Purpose	This is an ongoing request for Springdale Cemetery to fund needed repairs to the cemetery and mausoleum and to purchase equipment.
Description	Springdale Cemetery is owned by the City of Peoria and operated by a Coalition of local governments together with Springdale Historic Preservation Foundation (SHPF). SHPF, through the charitable efforts of its members and many other community volunteers has raised in excess of \$ 1.2 million dollars for repairs and upkeep of the cemetery. Further funding to assist cemetery restoration, equipment purchases, mausoleum restoration, and other capital needs is required. \$60,000 in Capital Funds has been requested, on behalf of the Springdale Cemetery Management Board, through the City Manager's office. This is anticipated to be an ongoing request for upkeep of Springdale Cemetery.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	City Manager	Equipment/Tech	Maintenance-Replacement	Existing	High		03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Other	\$ 360,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 0	\$ 0	\$ 600,000
	\$ 360,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 0	\$ 0	\$ 600,000

Funding								
Capital	\$ 360,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 0	\$ 0	\$ 600,000
	\$ 360,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 0	\$ 0	\$ 600,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Storm Water Management - Clean Water Act



Purpose	Compliance with the Clean Water Act Stormwater requirements to reduce pollutants entering our storm drainage system and the Illinois River.
Description	This is a federally mandated Stormwater Management Program Municipal Separate Storm Sewer System (MS4) including six components: public education/outreach; public participation/involvement; illicit discharge detection/ elimination; construction site runoff control; post-construction runoff control; and pollution prevention/good housekeeping. The program includes the permit fees, staff time, consultants, training, building a stormwater GIS map and database, asset inventory and condition assessment, asset management plan, water quality sampling, and total maximum daily load (TMDL) equipment and sampling.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Other	\$ 650,000	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 2,100,000
Engineering	\$ 25,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 685,000
Equipment	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000
	\$ 675,000	\$ 400,000	\$ 360,000	\$ 2,875,000				

Funding								
Stormwater Utility	\$ 675,000	\$ 400,000	\$ 360,000	\$ 360,000	\$ 360,000	\$ 360,000	\$ 360,000	\$ 2,875,000
	\$ 675,000	\$ 400,000	\$ 360,000	\$ 2,875,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Stormwater Infrastructure Improvements



Purpose	Improve city owned stormwater infrastructure such as ditches, manholes, inlets, pipes, culvert, etc.
Description	Major improvements to the stormwater infrastructure system are needed to restore proper drainage. Most of these projects will require plans and specifications and will go out to bid. An example project would be a ditch reconstruction project. Ditches tend to be flat, driveway culverts are not functioning, and outfalls are shallow.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	New Program	New	High	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 330,000
Land Acquisition	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
Construction	\$ 0	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 1,950,000
Other	\$ 0	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 90,000
	\$ 0	\$ 415,000	\$ 2,490,000					

Funding								
Stormwater Utility	\$ 0	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 2,490,000
	\$ 0	\$ 415,000	\$ 2,490,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Stormwater Utility Grants



Purpose	Grant program to encourage construction and maintenance of green infrastructure and maintenance of stormwater infrastructure.
Description	The credit and grant manual, available at peoriastormwater.com contain multiple credits and grants. The Private Property Drainage assistance program grant (\$250,000), reimburses 75% of a project cost up to \$7500. These are small or simple private property drainage projects. The Rain Barrels program (\$5,000) reimburses \$50/rain barrel, up to two per property. The Green Infrastructure grant (\$125,000) provides reimbursements for construction of qualifying green infrastructure best management practices. The Stormwater Infrastructure Investment Grant (\$200,000) provides funding for maintenance of existing stormwater infrastructure. These are large scale or complex private property projects.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Other	\$ 750,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 4,230,000
Engineering	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
	\$ 750,000	\$ 600,000	\$ 4,350,000					

Funding								
Stormwater Utility	\$ 750,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 4,350,000
	\$ 750,000	\$ 600,000	\$ 4,350,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Stream Corridor Assessment and Streambank Stabilization



Purpose	To evaluate stream corridors, identify locations in need of repair, prioritize the repairs and construct the repairs.
Description	Stream corridors are stormwater infrastructure and need to be maintained. Several stream corridors in the City are also FEMA floodplains. These corridors require additional engineering analysis and permitting.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Maintenance-Replacement	New	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 0	\$ 150,000	\$ 50,000	\$ 50,000	\$ 150,000	\$ 50,000	\$ 450,000
Land Acquisition	\$ 0	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 80,000
Construction	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 500,000	\$ 400,000	\$ 500,000	\$ 1,900,000
	\$ 0	\$ 0	\$ 150,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 2,430,000

Funding								
Stormwater Utility	\$ 0	\$ 0	\$ 150,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 2,430,000
	\$ 0	\$ 0	\$ 150,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 2,430,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Subdivision and Development Infrastructure Inspection



Purpose	Provide external, professional services for Subdivision and Development Inspection prior to City taking over completed public works.
Description	Personnel from external consulting agencies have overseen subdivision and development inspection of roadways, storm sewers, sidewalks, and Erosion Control for developments, mostly in Growth Cell 1A. This project keeps an open line annually for those groups overseeing Inspection and Reviews. The services include coordinating with City staff and developers' banks for annually created sureties and credits. Ultimately, once subdivisions are completed, and the inspectors approve them, then those roadways, sidewalks, drainage systems, and other infrastructure become City-held assets.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Maintenance-Replacement	New	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
	\$ 0	\$ 20,000	\$ 120,000					

Funding								
Local Motor Fuel Tax	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
	\$ 0	\$ 20,000	\$ 120,000					

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Telecommunications



Purpose	This project is a continuation of the annual program to maintain and upgrade the City's voice and data communication equipment and cabling infrastructure.
Description	The projects that will occur in 2020 include virtualization of the telecom servers, upgrading the City's voicemail system to allow for voice responses from callers and annual replacement of outdated or broken hardware. 2022 includes connecting fiber to the Richwoods station.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Information Systems	Capital equipment - CB	Maintenance-Replacement	Existing	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 345,750	\$ 100,000	\$ 0	\$ 20,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 615,750
	\$ 345,750	\$ 100,000	\$ 0	\$ 20,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 615,750

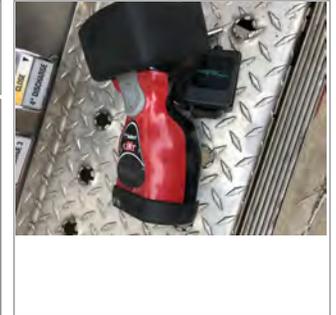
Funding								
Capital	\$ 345,750	\$ 100,000	\$ 0	\$ 20,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 615,750
	\$ 345,750	\$ 100,000	\$ 0	\$ 20,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 615,750

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Thermal Imaging Cameras

Purpose	This project is to replace fifteen (15) Thermal Imaging Cameras over a five (5) year period.
Description	Thermal Imaging Cameras are life-saving devices that are used to detect hidden "hot spots" in walls, ceiling, and other confined areas. These cameras allow firefighters to detect and extinguish fires before they become large and more dangerous. They also allow firefighters to find citizens in buildings by detecting them through their body heat. The price of each camera includes a two-year warranty.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Fire	Capital equipment - CB	Maintenance-Replacement	Existing	Medium	Level 2	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 96,000	\$ 24,000	\$ 26,000	\$ 26,000	\$ 30,000	\$ 30,000	\$ 0	\$ 232,000
	\$ 96,000	\$ 24,000	\$ 26,000	\$ 26,000	\$ 30,000	\$ 30,000	\$ 0	\$ 232,000

Funding								
Capital	\$ 96,000	\$ 24,000	\$ 26,000	\$ 26,000	\$ 30,000	\$ 30,000	\$ 0	\$ 232,000
	\$ 96,000	\$ 24,000	\$ 26,000	\$ 26,000	\$ 30,000	\$ 30,000	\$ 0	\$ 232,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Traffic Signal - Capital Maintenance



Purpose	Install new and/or rehabilitate lighting and signal equipment at existing intersections.
Description	<p>Purchase equipment necessary for the maintenance of existing traffic signal intersections. Funds may also be used for the city's share of joint projects with other agencies enabling us to take advantage of the opportunities to jointly fund projects.</p> <p>In coordination with IDOT the following 2020 joint projects have been identified: IL 40 & Lake intersection work, US 150 signal upgrades, IL 40 & US 150 video detection upgrades. These projects will have an estimated \$62,000 City share.</p>



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 150,000	\$ 65,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 365,000
	\$ 150,000	\$ 65,000	\$ 30,000	\$ 365,000				

Funding								
Local Motor Fuel Tax	\$ 150,000	\$ 65,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 365,000
	\$ 150,000	\$ 65,000	\$ 30,000	\$ 365,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Traffic Signal - McClure/North Upgrade



Purpose	Upgrade of the traffic signals at the intersection of McClure and North.
Description	The traffic signal installation at the intersection of McClure and North is over 30 years old. Some of the traffic signals use 8" signal faces. The signals are side mounted on poles, which can be contributed to red light running, due to poor visibility. Upgrading the traffic signals to mast arm mounted 12" signals with a new controller will improve the operation and safety of the intersection for the traveling public. The project will include pedestrian activated signals and any necessary curb ramp improvements at the intersection.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	Medium	Level 2	02

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000
Engineering	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 75,000
	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 0	\$ 0	\$ 275,000

Funding								
Local Motor Fuel Tax	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 0	\$ 0	\$ 275,000
	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 0	\$ 0	\$ 275,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Traffic Signal - Preemption

Purpose	The traffic signal preemption system allows firefighters to traverse, with increased safety, through major intersections in the City.
Description	This request is for six preemption systems and the installation/maintenance of analytics software in 2019, and six additional units each year, until the program is complete. At the end of 2018 the City will have 60 preempted traffic signals. The six new systems each year will be located at intersections deemed critical by the Fire Department. This will increase firefighter and citizen safety. Studies have shown traffic preemption systems can improve response time of fire apparatus by twenty percent and reduce crashes at signal controlled intersections. Installation will be performed by Public Works Electricians.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital improvement - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 229,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 457,000
Other	\$ 26,000	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 53,000
	\$ 255,000	\$ 42,500	\$ 510,000					

Funding								
Local Motor Fuel Tax	\$ 255,000	\$ 42,500	\$ 42,500	\$ 42,500	\$ 42,500	\$ 42,500	\$ 42,500	\$ 510,000
	\$ 255,000	\$ 42,500	\$ 510,000					

Impact								
Budget Impact	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 0	\$ 0	\$ 2,500
	\$ 500	\$ 0	\$ 0	\$ 2,500				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Traffic Signal Management System Upgrade



Purpose	This purpose of this project is to upgrade the City/IDOT Traffic Signal Management System.
Description	The City of Peoria and the Illinois Department of Transportation currently share two traffic signal control systems, which control a majority of the traffic signals within Peoria County. In the City one system controls the downtown signals, while the second system controls the remaining signals. These are closed loop controller systems, which were state of the art when they were installed in the mid-1990s. More than 20 years later these control systems are becoming obsolete, difficult to maintain, and may in the near future be unsupported by the manufactures. The requested upgrade will be to fund the City portion of a joint City/IDOT project to upgrade the systems to a central management system, which will allow better staff interface, improve intersection efficiency and traffic control coordination, provide better reporting and will provide real-time monitoring and alerts, which should allow quicker response times.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Capital equipment - CB	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Equipment	\$ 145,000	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 185,000
Engineering	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,000
Construction	\$ 75,000	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 85,000
	\$ 250,000	\$ 50,000	\$ 0	\$ 300,000				

Funding								
Local Motor Fuel Tax	\$ 250,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000
	\$ 250,000	\$ 50,000	\$ 0	\$ 300,000				

Impact								
Budget Impact	\$ 0	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
	\$ 0	\$ 0	\$ 5,000	\$ 25,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



War Memorial Dr Pedestrian Upgrade

Purpose	Install sidewalk on the south side of War Memorial Dr from Charter Oak Rd to southeast of Cannes Dr
Description	<p>Public Works Department received 3 separate grants to fund the construction of a sidewalk system along War Memorial Dr between Charter Oak Rd and Cannes Drive. This sidewalk would enhance pedestrian and transit user safety. The first grant award was from Federal FY 2015 through a FTA Section 5310 grant. The second was for another FTA Section 5310 grant for FY 2017. The third grant was awarded by IDOT through its FY 2019 ITEP program.</p> <p>ITEP federal grant max is \$286,530; the two federal Section 5310 grants together cover an additional \$96,000; the local match responsibility is \$95,634.</p>



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Public benefit - PB	Health-Safety-Welfare	Existing	High	Level 1	04

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 420,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 420,000
Engineering	\$ 80,000	\$ 70,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 150,000
	\$ 500,000	\$ 70,000	\$ 0	\$ 570,000				

Funding								
State Motor Fuel Tax	\$ 118,000	\$ 70,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 188,000
Reimbursements Other Agencies	\$ 382,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 382,000
Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	\$ 500,000	\$ 70,000	\$ 0	\$ 570,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Washington Street- Liberty to Main

Purpose	Continuation of museum block project and Washington Street improvements.	
Description	This project will continue the improvements of the previous Washington Street projects. The project will incorporate complete street elements, including roadway improvements, sidewalks, streetscaping, and green infrastructure.	

Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	TIF (CBD) - T	Maintenance-Replacement	Existing	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,964,613	\$ 0	\$ 0	\$ 1,964,613
Engineering	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 200,000	\$ 0	\$ 0	\$ 350,000
	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 2,164,613	\$ 0	\$ 0	\$ 2,314,613

Funding								
Local Motor Fuel Tax	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 2,164,613	\$ 0	\$ 0	\$ 2,314,613
	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 2,164,613	\$ 0	\$ 0	\$ 2,314,613

Impact								
Budget Impact	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40,000	\$ 0	\$ 40,000
	\$ 0	\$ 40,000	\$ 0	\$ 40,000				

BUDGET CALL 2020: Community Investment Plan (FY20 -24)



Watershed Drainage Analysis

Purpose	Engineering studies to analysis existing drainage problem and to give options for improvement.	
Description	Multiple locations throughout the City have drainage problems. This project will provide funding for engineering analysis of the problems and will identify potential solutions that will not negatively impact upstream or downstream properties. The Pioneer Industrial Park corridor is one of the locations with existing drainage issues.	

Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Drainage - D	Maintenance-Replacement	Existing	High	Level 1	All

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 400,000
	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 400,000

Funding								
Stormwater Utility	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 300,000
	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 300,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Western Ave from Adams St to Lincoln Ave



Purpose	Reconstruct Western Avenue from Adams Street to Lincoln Avenue.
Description	Western Avenue is a major north south connector that connects the residential bluff to the commercial and industrial (employment) areas. The Western Avenue project will include "complete streets" concepts and construction of green infrastructure to control combined sewer overflows. In 2018 this project received a federal grant not to exceed \$2,353,423. Green infrastructure elements will be funded from sewer revenues. State motor fuel taxes will be used to support the remaining expenses. Future, annual operational costs will be about 3% of the total construction cost. Design and property acquisition are scheduled for 2019; construction is planned for 2020/2021.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (state mft) - M	Maintenance-Replacement	Existing	High	Level 1	01

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Construction	\$ 3,900,000	\$ 1,700,000	\$ 4,900,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 11,000,000
Engineering	\$ 2,300,000	\$ 500,000	\$ 650,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,450,000
Land Acquisition	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000
	\$ 6,200,000	\$ 2,450,000	\$ 5,550,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 14,700,000

Funding								
Local Motor Fuel Tax	\$ 1,000,000	\$ 250,000	\$ 1,490,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,740,000
State Motor Fuel Tax	\$ 1,650,000	\$ 0	\$ 1,206,577	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 3,356,577
Sewer Fees	\$ 3,550,000	\$ 2,000,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 6,050,000
Reimbursements Other Agencies	\$ 0	\$ 200,000	\$ 2,353,423	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,553,423
	\$ 6,200,000	\$ 2,450,000	\$ 5,550,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 14,700,000

BUDGET CALL 2020: Community Investment Plan (FY20 -24)

Wisconsin Avenue (Forrest Hill to Republic)



Purpose	Project reconstructs roadway and infrastructure on Wisconsin Avenue from Forrest Hill to Republic.
Description	As part of the City of Peoria's plan to address its aging infrastructure, a capital plan is being developed based on the Pavement Condition Index and other infrastructure analyzing technology. Wisconsin Avenue between Forrest Hill and Republic is a vital corridor to the East Bluff and ranks as an area in need of upgrading. This project will fund the reconstruction of that roadway.



Project Status	Department	Project Type	Criteria	Investment Status	Priority	Matrix Level	Council District(s)
Approved	Public Works	Road (local mft) - L	Maintenance-Replacement	Existing	High	Level 1	03

TName	Past	2020	2021	2022	2023	2024	Future	Total Amt
Expense								
Engineering	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 500,000	\$ 0	\$ 0	\$ 750,000
Construction	\$ 0	\$ 0	\$ 0	\$ 350,000	\$ 1,250,000	\$ 0	\$ 0	\$ 1,600,000
	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 1,750,000	\$ 0	\$ 0	\$ 2,350,000

Funding								
Local Motor Fuel Tax	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 1,750,000	\$ 0	\$ 0	\$ 2,350,000
	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 1,750,000	\$ 0	\$ 0	\$ 2,350,000

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CITY MANAGER'S OFFICE



2020-2021 BIENNIAL BUDGET

SECTION 3:

Public Budget Meeting Slide Presentation and Handouts



2020 / 2021 Budget Outlook

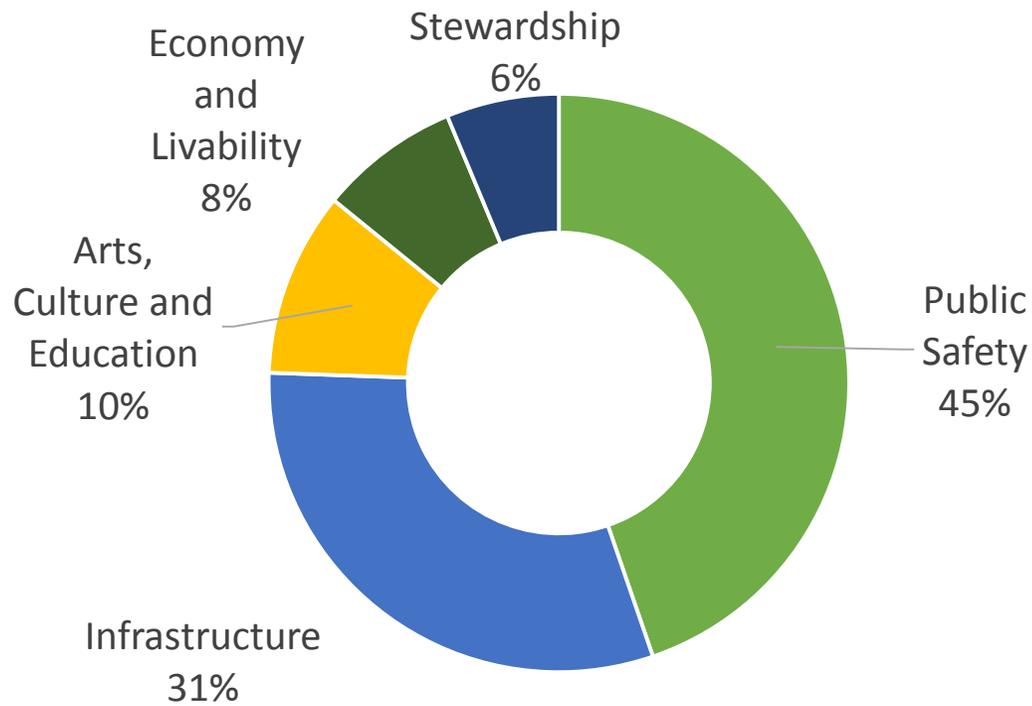
Patrick Urich
Peoria City Manager

Jim Scroggins
Finance Director

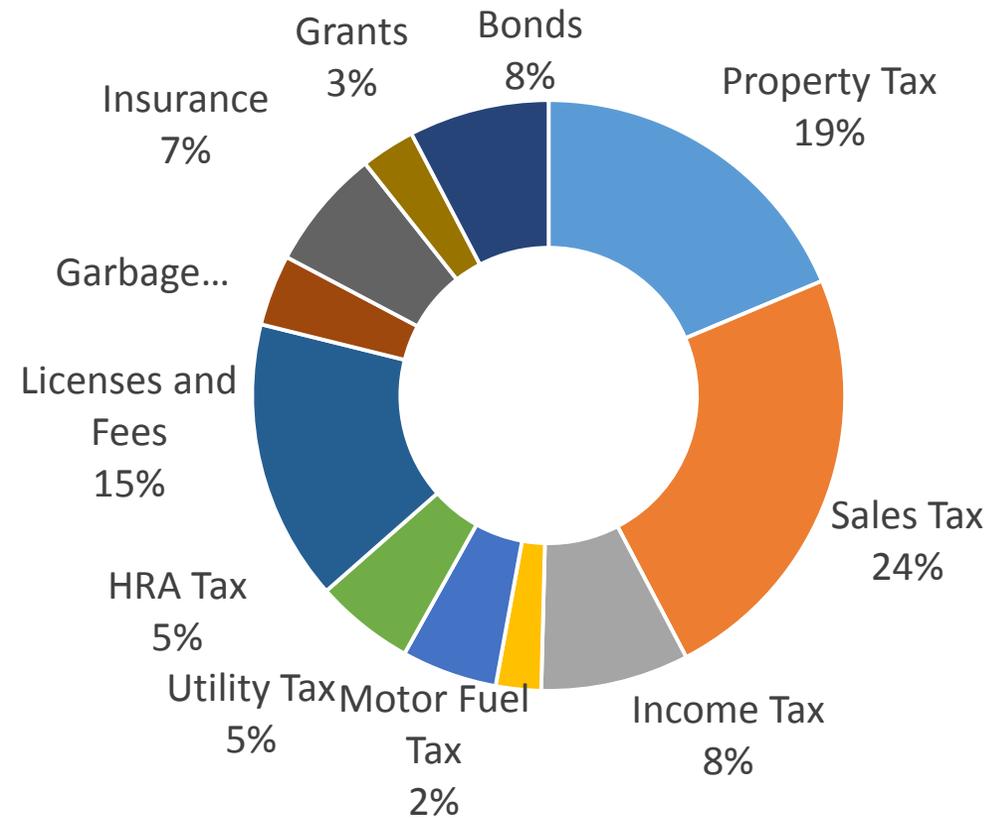
August 5, 2019

2019 Peoria Budget – Sources and Uses

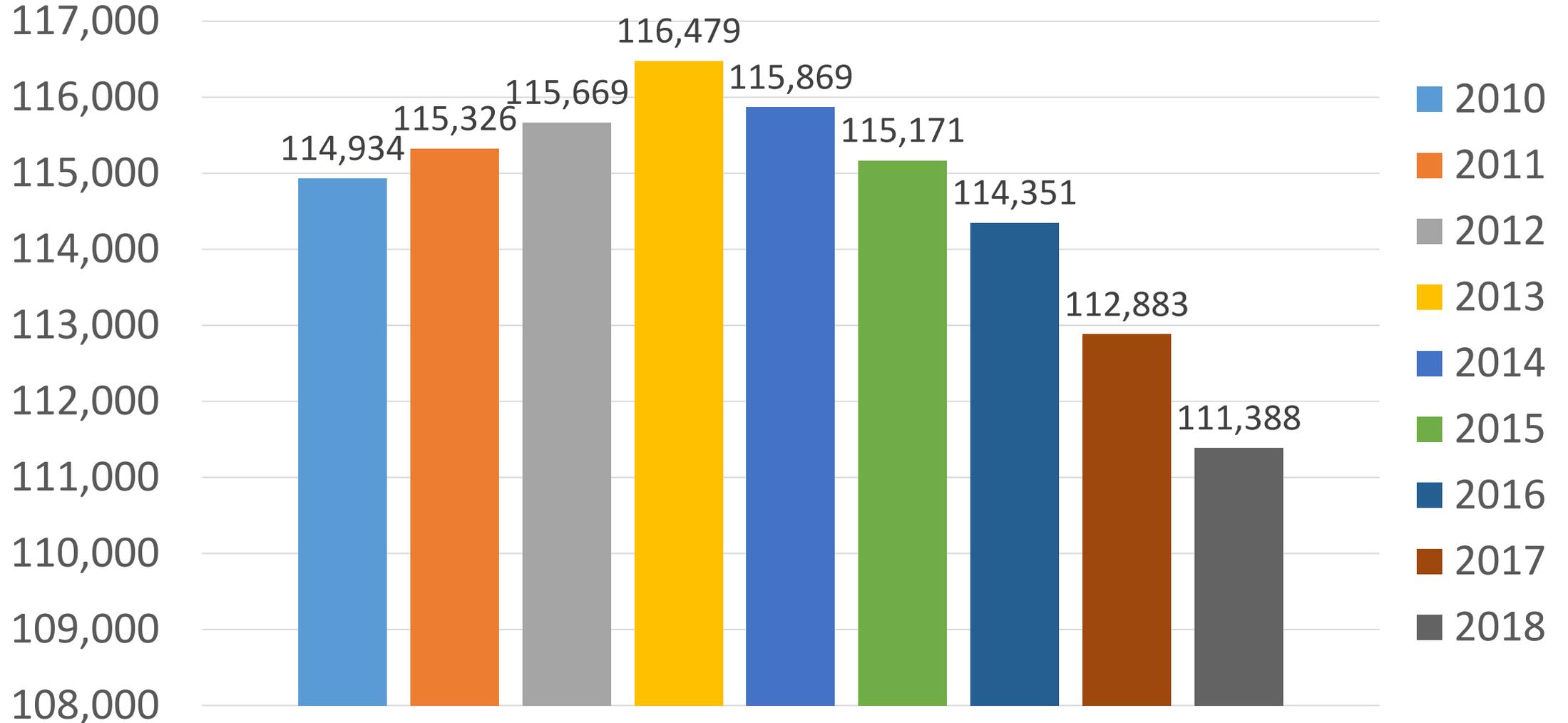
Where Does the Money Go? \$204.3 M



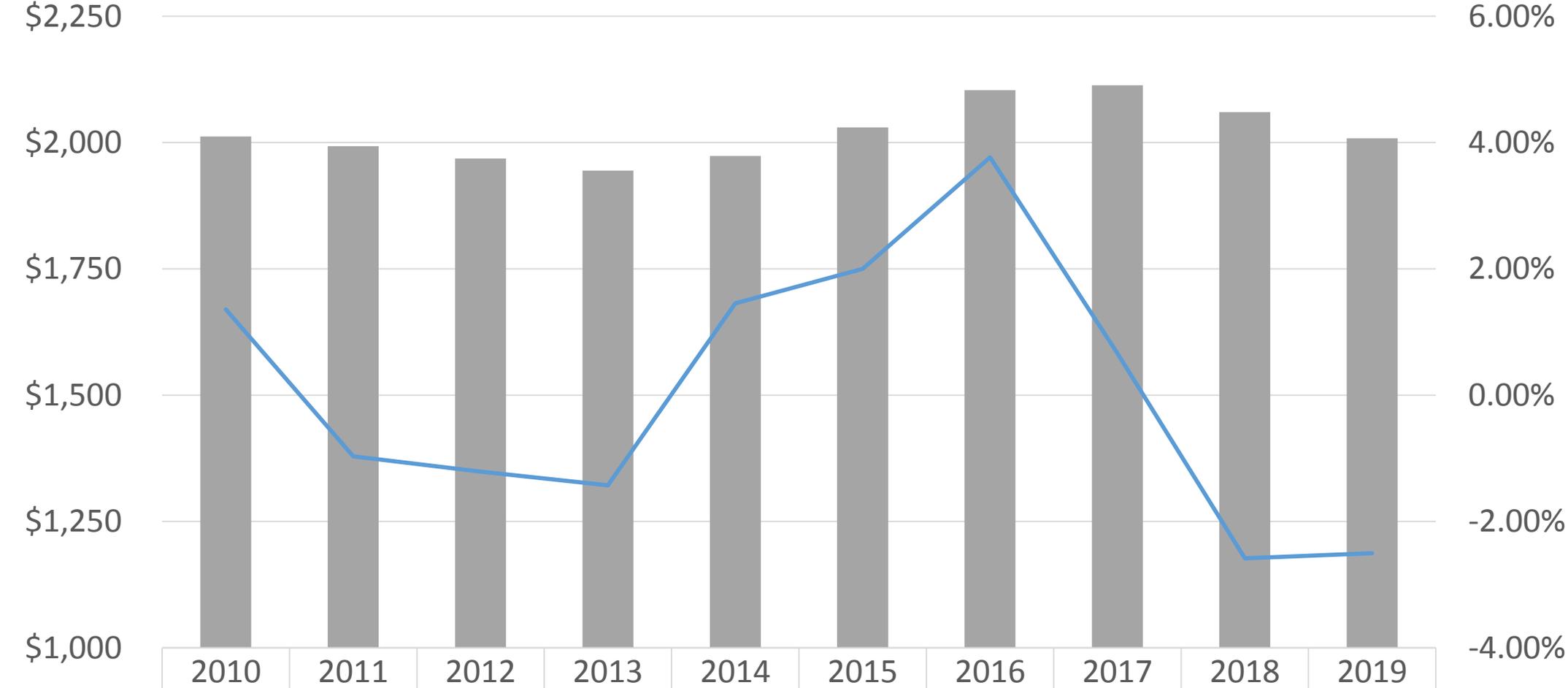
Where Does The Money Come From? \$206.7M



Peoria Population 2010-2018



Assessed Value & Growth Rate 2010-2019



■ EAV	\$2,012	\$1,993	\$1,968	\$1,945	\$1,974	\$2,030	\$2,104	\$2,114	\$2,060	\$2,009
— Growth	1.36%	-0.97%	-1.21%	-1.42%	1.45%	2.00%	3.77%	0.66%	-2.58%	-2.50%

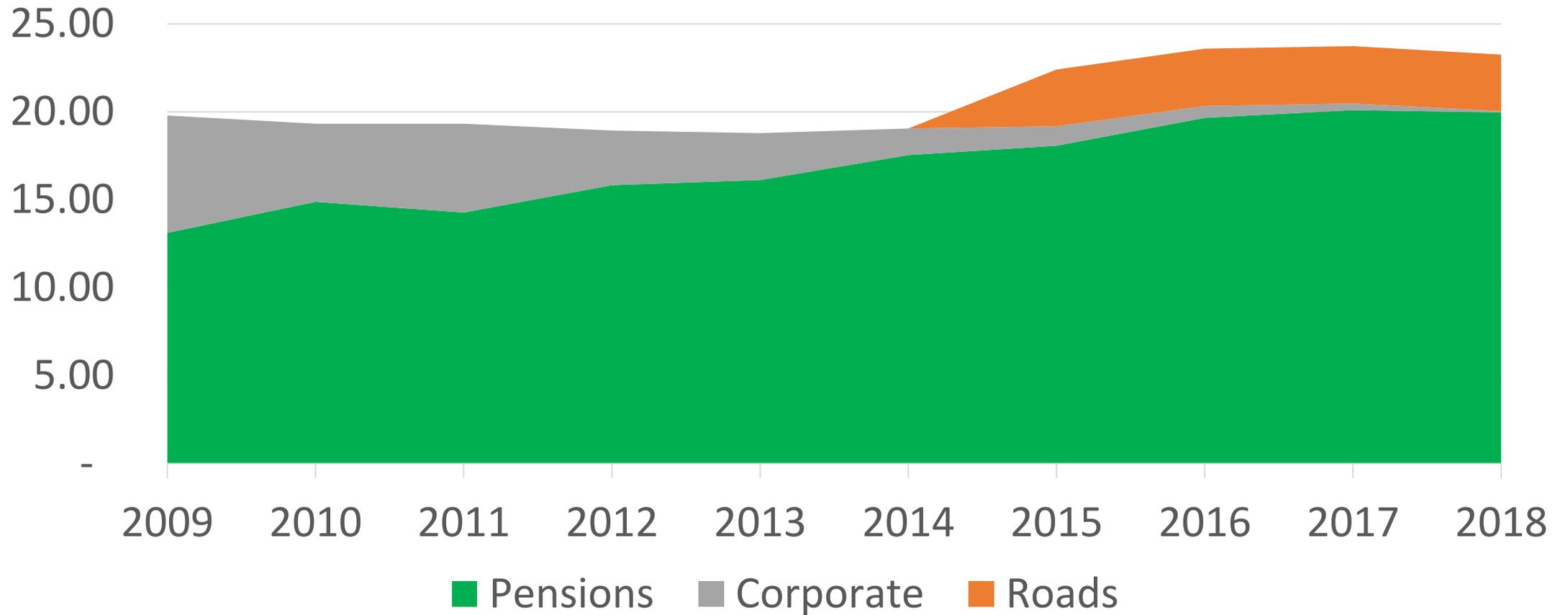
Property Tax Distribution by Government Type

Schools 58% County 9% Library 5%
Parks 9% Other 8% **City 12%**



Source: 2018 Extended Property Tax Rates, Peoria County GIS

City of Peoria Property Tax Levy 2009-2018

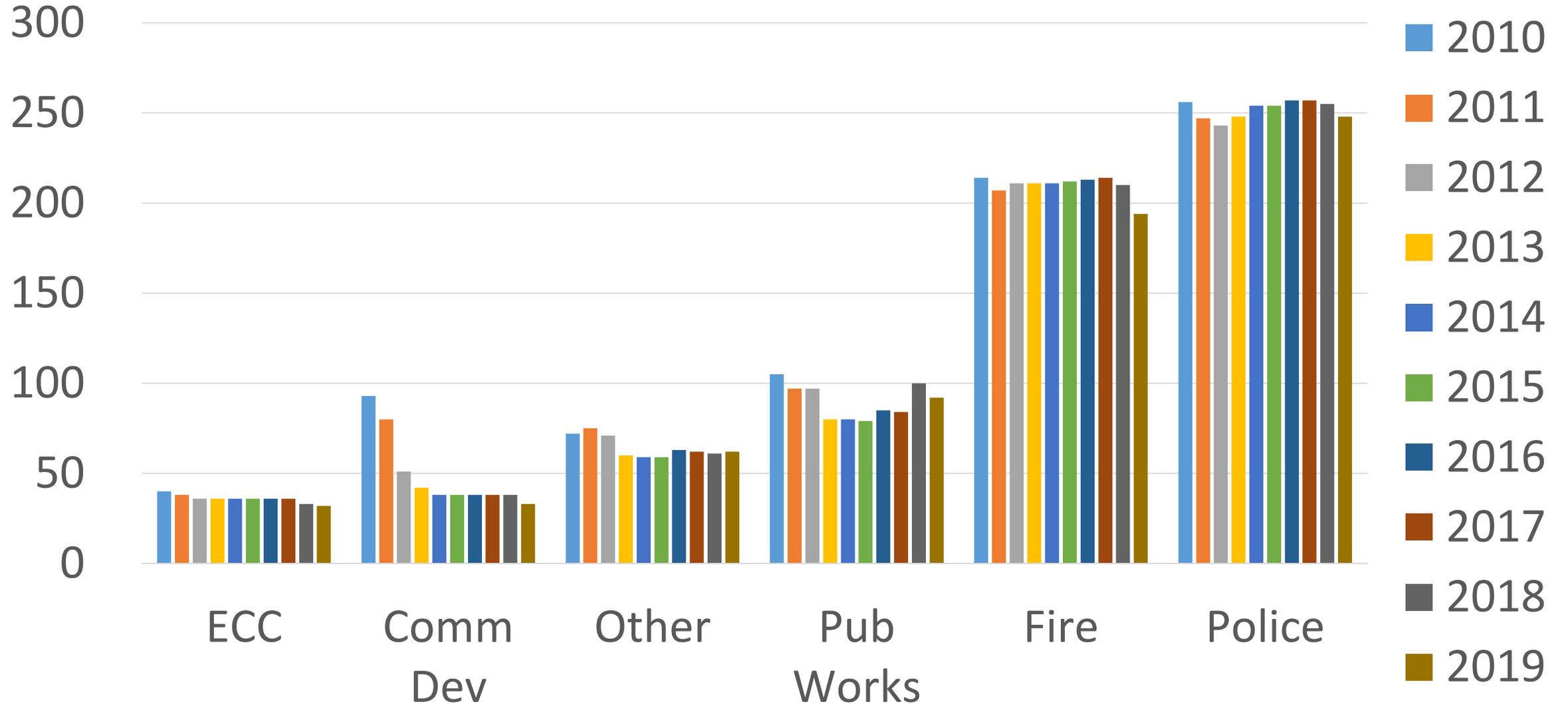


Police and Fire Actuarial Performance and Employer Contributions, 2018 and 2019

	FIRE		POLICE	
	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>
Accrued Liability	\$269.0	\$288.8	\$317.5	\$337.1
Actuarial Value of Assets	\$141.1	\$139.5	\$172.5	\$171.8
Unfunded Liability	\$127.9	\$149.2	\$145.0	\$165.3
Percent Funded	52%	48%	54%	51%
Investment Gain (Loss)	\$9.4	(\$18.4)	\$10.7	(\$19.2)
Employer Contribution	\$10.3	\$11.7	\$11.5	\$12.7
Increase		\$1.4		\$1.2

Dollar Values in Millions

10 Year Headcount 2010-2019



Garbage Fund

- Garbage Fund currently owes the General Fund \$4.5 million.
- The \$18/month fee currently does not cover expenses.
- The fee is scheduled to increase \$1/month in 2020.
- A \$2 increase to \$21/month would allow the fund to begin to repay the General Fund.

	<u>2019</u> <u>Adopted</u> <u>Budget</u>	<u>2020</u> <u>Estimated</u> <u>Budget</u>
Revenue	\$8,064,562	\$8,914,497
Expense	\$8,649,938	\$8,750,134
Change in Fund Balance	(\$585,376)	\$164,363

2019 Second Quarter Financial Report

- Home Rule Sales Taxes - 2% Lower than Budget
- State Sales Taxes - 2% Lower than Budget
- Local Use Taxes – 15% Higher than Budget
- State Income Tax - 1% Higher than Budget
- Legal and workers' compensation expenses higher
- \$531,475 short of 2019 plan

	<u>2019 Revised Budget</u>	<u>2019 2nd Quarter Estimates</u>
Revenue	\$95,672,552	\$94,708,230
Expense	\$93,662,733	\$93,229,886
Change in Fund Balance	\$2,009,819	\$1,478,344

State of Illinois Budget - New Revenues

- Sales Tax Changes
 - January 1, 2020: Remote retailers and marketplace sales by non-IL retailers will have to charge the State Use Tax
 - July 1, 2020: These retailers will have to charge the State and City Sales Taxes
 - Levels the field with brick and mortar retailers
 - Should increase revenues by \$2 million in 2020 and more in 2021.
- Motor Fuel Tax
 - State changes to MFT will increase distributions to Cities by approximately 50%
 - \$1.4 Million increase for Peoria

2020 / 2021 Budget Outlook

Negative Factors:

- Population decline
- Assessed value decrease
- Higher than projected pension costs
- Garbage fee needs to be reset to repay General Fund

Positive Factors:

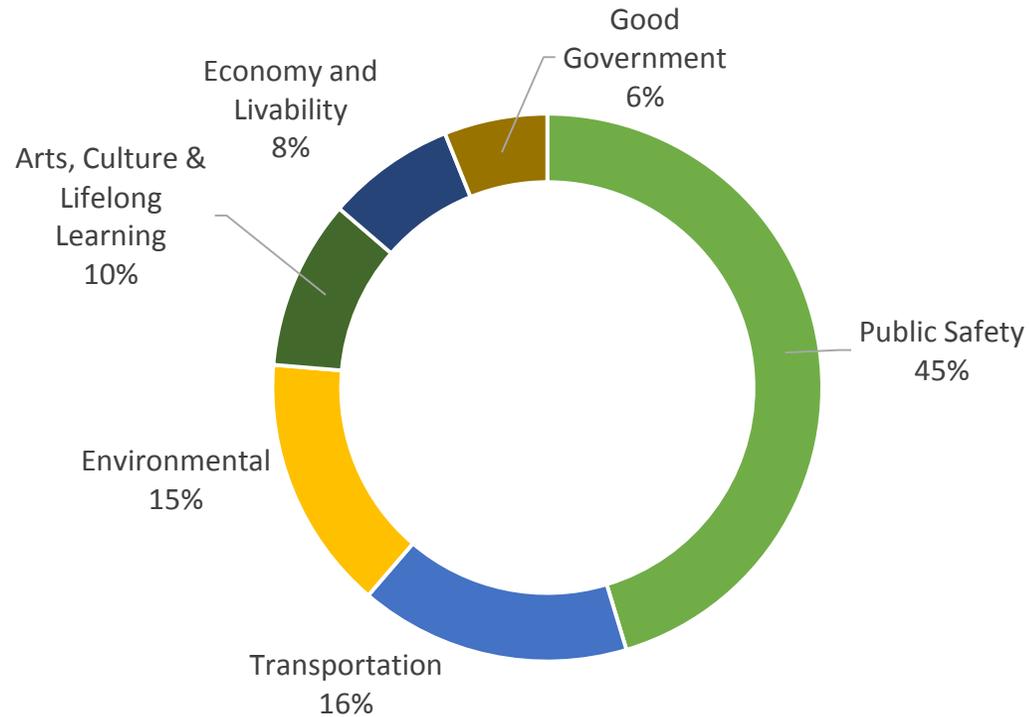
- State Sales Tax changes
- Motor Fuel Tax increase

Outlook:

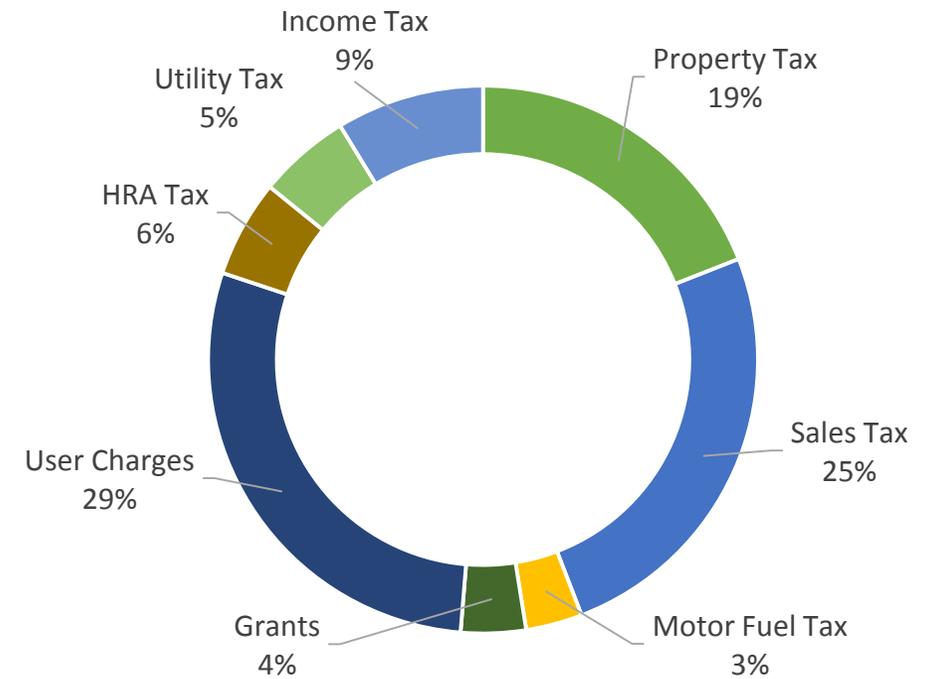
- To close the gap between revenues and expenses and to continue to replenish the General Fund, the City needs to reduce expenses by \$2.0 million in 2020 and \$1.2 million in 2021.

2020 Preliminary Sources and Uses

Where Does the Money Go?
\$210.8 M



Where Does the Money Come From?
\$208.8 M



How Would You Spend the Money?

- Take the Budget Exercise and allocate funds for your priorities.
- Share your ideas with the City by putting them on the Boards around the room.
- Visit:
- <https://www.peoriastrategicplan.com/>

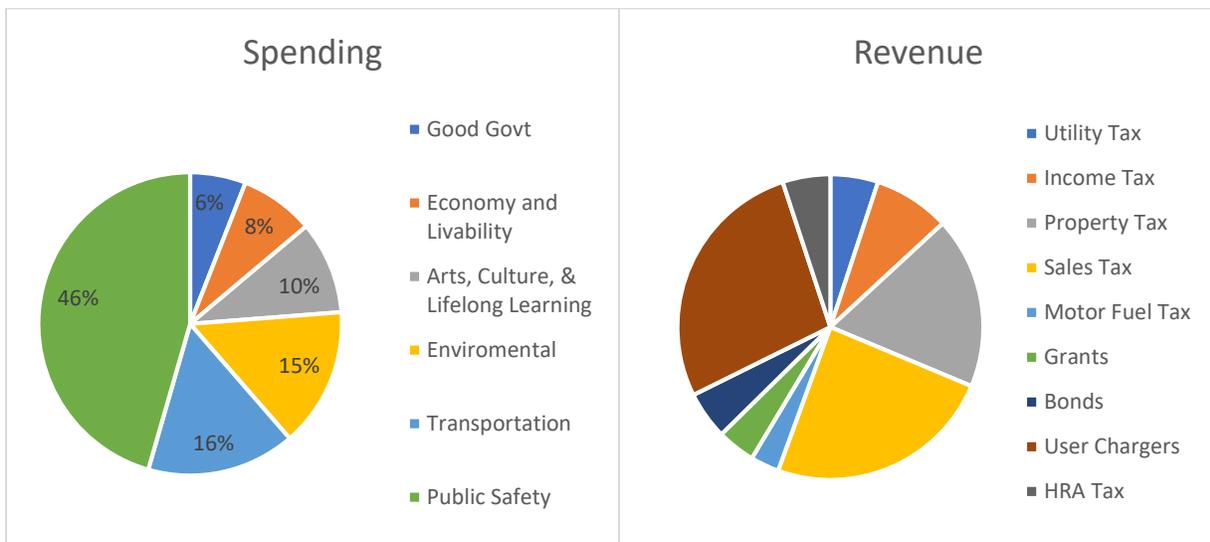
How Would YOU Spend the Money?

The City of Peoria Budget Exercise

The City of Peoria staff and City Council identified 6 areas of focus for spending that are critical in making Peoria an attractive place to live, work, and play. Defined by the City's strategic plan, these areas will help determine financial resources and planning in almost every area of government.

- **Safety**
- **Economic Opportunity and Livability**
- **Environmental Health**
- **Transportation**
- **Arts, Culture, and Lifelong Learning**
- **Good Government**

Currently, the City is looking at spending \$210.8 million dollars in the next fiscal year. Revenue is anticipated to bring in \$208.8 million dollars, making a \$2.0 million budget deficit for 2020.



CHALLENGES:

- Since 2014, the City population has declined, along with revenues.
- Online sales have taken away from sales tax generated in the City.
- To balance the budget over the past few years, the City has reduced services, reduced the workforce, and raised new revenues.

POTENTIAL SOURCES OF INCOME IN 2020

- There are some changes scheduled for 2020 which will help alleviate these financial losses.
- For example, remote and marketplace retailers will have to charge the State Use Tax, starting in January of 2020. In July 2020, they will start charging the sales tax, including local. This change is anticipated to increase revenues by \$2 million in 2020 and more in 2021.
- The Motor Fuel Tax, already in effect, is projected to bring a \$1.4 Million increase for Peoria to improve roads, but these funds can't be used in the budget since they are only anticipated income.

Property taxes are a common way to pay for City services and staff. Only 12 cents of every dollar (see image below) contributes to City spending, which means that the City Council and staff must look at new ways of creating revenue, consider areas to cut, or determine a combination of the two.

Property Tax Distribution by Government Type



Source: 2018 Extended Property Tax Rates, Peoria County GIS

WE WANT TO HEAR FROM YOU!

There are several ways to provide more input for the budget process.

1. Please visit www.peoria.budgetchallenge.org to take an online survey that allocate funds within each priority area for Peoria.
2. Got ideas? The City of Peoria wants to better understand community priorities and reflect them in upcoming budgets. Do you have ideas that would address key challenges the City faces? You can submit them as “campaigns” or you can support “campaigns” created by others and comment on why they are important to you. Visit the website below and create an account www.peoriastrategicplan.com
3. Or you can email budget@peoriagov.org

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PLEASE COMPLETE AND RETURN TO A CITY STAFF MEMBER THANK YOU!

And this is where YOU come in. Using the priority areas listed below, how would you spend the money? In this exercise, you are to take \$100 and put a value on the priority areas. City staff and City Council will review all public feedback during the annual budget process.

PLEASE NOTE: If you choose to leave a priority area blank and not spend any money, then you are telling the City that they should stop providing services of any kind in that area. Even a small amount spent will alert the decision makers that the City should still put money in that area, even though it isn't a top priority for you.

Please put your dollar amount on the blank space next to each priority area.

_____ ***Economic Opportunity and Livability***

- How important is it to grow businesses?
- How important are stronger neighborhoods?
- Should we invest in meeting the needs of our neighborhoods?

_____ ***Infrastructure and Mobility***

- How important is a road network for all Peorians and all users of the roads?
- Is it important to accommodate bicyclists? Pedestrians?
- How important is it to fix our streets?

_____ ***Safety***

- Do we want to invest to build trust within all neighborhoods of the City?
- How might we reduce violent crime?
- How might we partner with you to make the City safer?

_____ ***Environmental Health***

- How important is an effective stormwater management system?
- Should we invest to reduce our carbon footprint?
- Should we protect and improve the quality of the Illinois River?

_____ ***Arts, Culture and Lifelong Learning***

- Do you find value in public art for livability and attraction?
- Should we honor and preserve Peoria's unique and diverse history, culture and traditions?
- Do you see the value in resources offered at the library?

_____ ***Government that Works for All***

- How might we be responsible stewards of your tax money?
- Is public engagement important in your understanding of government?
- How might we use technology to deliver City services in the future?
-

\$100 _____ **TOTAL ALLOCATED**



Office of the City Manager



Contact: Stacy Peterson,
Phone: 309/494-8560
Email: speterson@peoriagov.org

Participate in the 2020 City of Peoria Budget

The Public Is Encouraged to Weigh in on Priorities With Two Online Platforms

As leaders in the community, we are asking that you help spread the word about our budget tools so we can get a wide response from our residents. The City has held two budget meetings and you find footage of the first meeting, supplemental materials and budget presentations to council on our website at this link <http://www.peoriagov.org/2020-budget-information/>

How can you help?

1. Post on your neighborhood (or personal) social media pages
2. Send the below information in your newsletters/emails
3. Share website and online tools at your meetings (online tools will be open until mid-September)

Suggested text:

Participate in the 2020 City of Peoria Budget!

Each year the City Council makes spending decisions on critical services like public safety, infrastructure, and the quality of life in Peoria's neighborhoods. They also determine how to pay for it. The City is required to balance its budget annually, and the City Council has made a number of tough decisions in order to live within our means.

Since 2014, the City population has declined, and revenues have as well. To balance the budget, the City has reduced services, trimmed the workforce, and raised new revenues.

The current challenge before the City Council is a \$2.0 million budget deficit for 2020.

This year, the City has two online platforms to provide input for the budget process.

- 1) Please visit www.peoria.budgetchallenge.org to take an online survey that allocates funds within each priority area for Peoria.
- 2) DO you have ideas that would address key challenges the City faces? You can submit them as "campaigns" or you can support "campaigns" created by others and comment on why they are important to you. Visit www.peoriastrategicplan.com

If you'd prefer, you can always email budget@peoriagov.org with your questions, concerns, or ideas.

Make sure you follow the City on social media:

Facebook PeoriaLL

Twitter @CityofPeoria_IL

Instagram city_of_Peoria

www.peoriagov.org

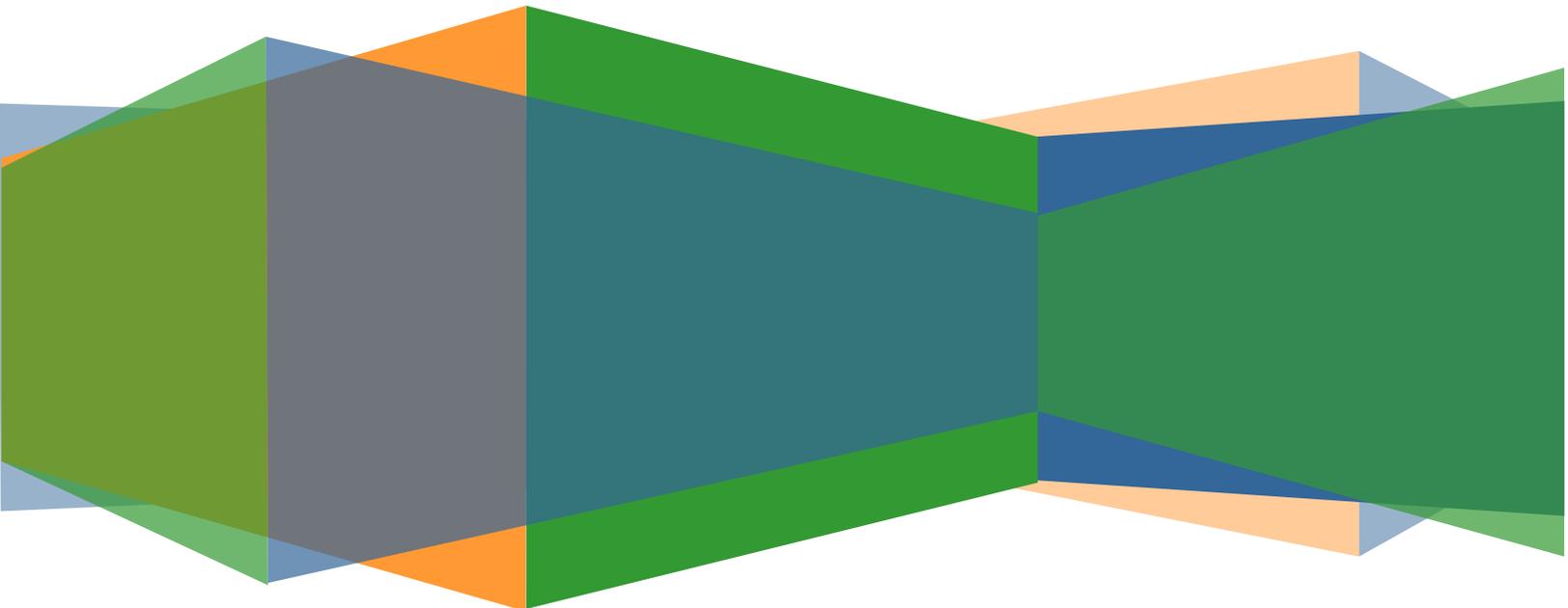
Peoria City Hall
419 Fulton Street, Suite 207, Peoria, IL 61602
Phone: (309) 494-8558 **Fax:** (309) 494-8556

**174 YEARS
OF SERVICE TO
OUR COMMUNITY**

Incorporated – April 21, 1845



1953 | 1966 | 1989 | 2013



www.peoriagov.org